

# CITY OF WEST KELOWNA REGULAR COUNCIL AGENDA

# Tuesday, November 24, 2020 IMMEDIATELY FOLLOWING THE PUBLIC HEARING AT 6:00 P.M. COUNCIL CHAMBERS 2760 CAMERON ROAD, WEST KELOWNA, BC

**Pages** 

#### CALL THE REGULAR COUNCIL MEETING TO ORDER

It is acknowledged that this meeting is being held on the traditional territory of the Syilx/Okanagan Peoples.

This meeting is open to the public. In accordance with COVID-19 protocols, a viewing area that will accommodate three members of the public is available on a first come first serve basis. All representations to Council form part of the public record. This meeting is being webcast live and will be archived on the City's website.

- 2. INTRODUCTION OF LATE ITEMS
- 3. ADOPTION OF AGENDA
- 4. ADOPTION OF MINUTES
  - 4.1. Minutes of the Special Council Meeting held Tuesday, November 10, 2020 in the City of West Kelowna Council Chambers
  - 4.2. Minutes of the Regular Council Meeting held Tuesday, November 10, 2020 in the City of West Kelowna Council Chambers
  - 4.3. Minutes of the Special Council Meeting held Tuesday, November 17, 2020 in the City of West Kelowna Council Chambers
- MAYOR AND COUNCILLOR'S REPORTS
  - 5.1. Mayor Milsom
    - 5.1.1. Regional District of Central Okanagan Highlights from the November 12, 2020 Regional Board Meeting

14

5

8

#### 6. DELEGATIONS

#### 7. UNFINISHED BUSINESS

#### 8. DIVISION REPORTS

#### 8.1. CHIEF ADMINISTRATIVE OFFICER

#### 8.1.1. Rose Valley Water Treatment Plant Progress Update

Verbal update from the CAO and the Director of Engineering and Public Works

#### 8.2. DEVELOPMENT SERVICES

#### 8.2.1. DP 20-22, Commercial Development Permit, 3788 Brown Road

16

#### Recommendation:

THAT Council authorize the issuance of a Development Permit (DP 20-22) to construct 42 units in one four storey building with underground parking located at 3788 Brown Road, subject to the conditions outlined in the attached Development Permit; and

**THAT** issuance of the Development Permit be withheld pending receipt of landscape security for the landscape plan in the amount of \$69,668.75; and

**THAT** if the Development Permit has not been issued within one year from the date of approval, the Permit shall be deemed to have been refused and the file closed.

# 8.2.2. Z 20-06, OCP and Zoning Amendment Bylaw No. 100.60 and 154.92 (3rd Reading), Unaddressed Canyon Crest Drive

52

#### Recommendation:

#### Option 1 - Give 3rd Reading

**THAT** Council give third reading to City of West Kelowna Official Community Plan Amendment Bylaw No. 0100.60, 2020 (File: Z 20-06); and

**THAT** Council give third reading to City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06).

#### Option 2 – Postpone Consideration

THAT Council postpone consideration of 3rd reading to City of

0100.60, 2020 (File: Z 20-06); and THAT Council postpone consideration of 3rd reading to City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06). Option 3 – Deny Application **THAT** Council rescind first and second readings of City of West Kelowna Official Community Plan Amendment Bylaw No. 0100.60, 2020 (File: Z 20-06); and **THAT** Council rescind first and second readings of City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06); and **THAT** Council direct staff to close File: Z 20-06. 54 8.2.3. P 20-16 – Proposed Short Term Rental Program Recommendation: THAT Council consider and resolve to direct staff to further engage the community and stakeholders on the proposed Short Term Rental program as outlined in this report. **ENGINEERING / PUBLIC WORKS / PARKS** 8.3. 77 8.3.1. Glenrosa Road Storm and Sidewalk Recommendation: THAT Council direct staff to utilize previously approved funding to amend the Glenrosa Road Improvement contract to include sidewalk and the replacement of the storm drainage main on Glenrosa Road from Morningside Drive to the existing sidewalk to the south. 8.4. FIRE RESCUE SERVICES 8.5. **CORPORATE INITIATIVES** 82 8.5.1. Draft 2021 Communications and Engagement Plan and Policy Information Report from the Communications Manager 111 8.5.2. 2021 Draft Economic Development and Tourism Operational Plan

West Kelowna Official Community Plan Amendment Bylaw No.

### 8.6. FINANCIAL SERVICES / RECREATION AND CULTURE

8.6.1.	COVID-19 Financial Impact – Recreation Services	123
	Information Report from the Facilities and Recreation Manager	
8.6.2.	Community Holiday Light Up and Skate Events Reimagined	128
	Information Report from the Recreation Supervisor	

#### 9. CORRESPONDENCE AND INFORMATION ITEMS

### 10. NOTICE OF MOTION

### 11. ADJOURNMENT OF THE REGULAR MEETING

The next Council meeting is scheduled for 1:30 p.m., Tuesday, December 8, 2020.



#### CITY OF WEST KELOWNA

#### MINUTES OF THE SPECIAL MEETING OF COUNCIL

Tuesday, November 10, 2020 COUNCIL CHAMBERS 2760 CAMERON ROAD, WEST KELOWNA, BC

MEMBERS PRESENT: Mayor Gord Milsom

Councillor Rick de Jong Councillor Doug Findlater Councillor Jason Friesen Councillor Carol Zanon

MEMBERS ABSENT: Councillor Stephen Johnston

Councillor Jayson Zilkie

Staff Present: Paul Gipps, CAO

Allen Fillion, Director of Engineering / Public Works

Warren Everton, Director of Finance / CFO

Jason Brolund, Fire Chief

Sandy Webster, Director of Corporate Initiatives Michelle Reid, Director of Human Resources Mark Koch, Director of Development Services

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

Erin Goodwin, Facilities Manager

#### 1. CALL THE SPECIAL COUNCIL MEETING TO ORDER

The Special Council meeting was called to order at 11:00 a.m.

It was acknowledged that this meeting was held on the traditional territory of the Syilx/Okanagan Peoples.

This meeting was open to the public. In accordance with COVID-19 protocols, a viewing area that could accommodate three member of the public was available. All representations to Council form part of the public record.

#### 2. ADDITIONS OR CHANGES TO PROCEDURAL MOTION

Add 90(1)(e)

#### 3. ADOPTION OF AGENDA

#### It was moved and seconded

Resolution No. C282/20

**THAT** the agenda be adopted as amended.

**CARRIED UNANIMOUSLY** 

#### 4. PROCEDURAL MOTION

#### It was moved and seconded

Resolution No. C283/20

**THAT** Council close the meeting in accordance with Section 90(1) of the *Community Charter* for:

- (c) labour relations or other employee relations;
- (e) the acquisition, disposition or expropriation of land or improvements, if the Council considers that disclosure could reasonably be expected to harm the interests of the municipality;
- (g) litigation or potential litigation affecting the municipality;
- (k) negotiations and related discussions respecting the proposed provision of a municipal service that are at their preliminary stages and that, in the view of the council, could reasonably be expected to harm the interests of the municipality if they were held in public; and,

**THAT** Council close the meeting in accordance with Section 90(2) of the *Community Charter* for:

(b) the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government or the federal government or both, or between a provincial government or the federal government or both and a third party.

#### **CARRIED UNANIMOUSLY**

#### 5. ADJOURNMENT OF THE SPECIAL COUNCIL MEETING

The Special Council meeting adjourned at 1:13 p.m.

MAYOR	
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#### CITY OF WEST KELOWNA

#### MINUTES OF THE REGULAR MEETING OF COUNCIL

Tuesday, November 10, 2020 COUNCIL CHAMBERS 2760 CAMERON ROAD, WEST KELOWNA, BC

MEMBERS PRESENT: Mayor Gord Milsom

Councillor Rick de Jong
Councillor Doug Findlater
Councillor Jason Friesen
Councillor Stephen Johnston
Councillor Carol Zanon

MEMBER ABSENT: Councillor Jayson Zilkie

Staff Present: Paul Gipps, CAO

Allen Fillion, Director of Engineering / Public Works

Warren Everton, Director of Finance / CFO Sandy Webster, Director of Corporate Initiatives Michelle Reid, Director of Human Resources Mark Koch, Director of Development Services

Jason Brolund, Fire Chief

Brent Magnan, Planning Manager

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

Erin Goodwin, Facilities Manager

Rebecca Narinesingh, Corporate Records Coordinator

#### 1. CALL THE REGULAR COUNCIL MEETING TO ORDER

The meeting was called to order at 1:43 p.m.

It was acknowledged that this meeting was held on the traditional territory of the Syilx/Okanagan Peoples.

This meeting was open to the public and all representations to Council form part of the public record. In accordance with COVID-19 protocols, a viewing area that could accommodate three members of the public was available. This meeting was webcast live and is archived on the City's website.

#### 2. INTRODUCTION OF LATE ITEMS

#### 3. ADOPTION OF AGENDA

#### It was moved and seconded

Resolution No. C284/20

**THAT** the agenda be adopted as presented.

CARRIED UNANIMOUSLY

#### 4. ADOPTION OF MINUTES

4.1 Minutes of the Special Council Meeting held October 19 and 20, 2020 at the Kelowna Yacht Club, 1370 Water Street, Kelowna, BC

It was moved and seconded

Resolution No. C285/20

**THAT** the minutes of the Special Council Meeting held October 19 and 20, 2020 at the Kelowna Yacht Club, 1370 Water Street, Kelowna, BC be adopted.

**CARRIED UNANIMOUSLY** 

4.2 Minutes of the Special Council Meeting held October 27, 2020 in the City of West Kelowna Council Chambers

It was moved and seconded

Resolution No. C286/20

**THAT** the minutes of the Special Council Meeting held October 27, 2020 in the City of West Kelowna Council Chambers be adopted.

CARRIED UNANIMOUSLY

4.3 Minutes of the Regular Council Meeting held October 27, 2020 in the City of West Kelowna Council Chambers

It was moved and seconded

Resolution No. C287/20

**THAT** the minutes of the Regular Council Meeting held October 27, 2020 in the City of West Kelowna Council Chambers be adopted as amended by changing both references in 5.2 Appointments, from "Economic Development Committee" to "Central Okanagan Economic Development Commission".

CARRIED UNANIMOUSLY

#### 5. MAYOR AND COUNCILLOR'S REPORTS

#### 5.1 Mayor Milsom

- 5.1.1 Regional District of Central Okanagan Highlights from the October 26, 2020 Regional Board Meeting
- 5.1.2 Mayor Milsom acknowledged that Remembrance Day is Wednesday, November 11, 2020 noting that ceremonies will be different this year due to COVID-19, and encouraged virtual observance and participation on this important day.
- 6. **DELEGATIONS**
- 7. UNFINISHED BUSINESS
- 8. DIVISION REPORTS
  - 8.1 CHIEF ADMINISTRATIVE OFFICER
    - 8.1.1 Rose Valley Water Treatment Plant Progress Update

The Director of Engineering and Public Works provided a verbal update.

#### 8.1.2 COVID-19 Update

The CAO provided a verbal update.

#### 8.1.3 2020 Department Statistics – 3rd Quarter

Statistics reported from the following departments:

- Fire Department
- Development Services
- Engineering and Public Works
- Finance
- Recreation and Facilities
- Human Resources

#### 8.2 DEVELOPMENT SERVICES

## 8.2.1 Z 20-07, Zoning Amendment Bylaw No. 154.95 (1st and 2nd reading), Unaddressed Asquith Road

It was moved and seconded

Resolution No. C288/20

**THAT** Council give first and second reading to City of West Kelowna Zoning Amendment Bylaw No. 0154.95, 2020 (File: Z 20-07); and

**THAT** Council direct staff to schedule the proposed bylaw amendment for Public Hearing.

### **CARRIED UNANIMOUSLY**

**ENGINEERING / PUBLIC WORKS / PARKS** 

8.3

	8.4	FIRE	RESCUE SERVICES
	8.5	CORF	PORATE INITIATIVES
	8.6	FINAN	NCIAL SERVICES
		8.6.1	BC Hydro Fast Charging Station – License of Occupation Agreement
			It was moved and seconded
			Resolution No. C289/20
			<b>THAT</b> Council defer consideration of the License of Occupation in order to address the concerns brought forward by Council.
			CARRIED UNANIMOUSLY
	8.7	CORF	PORATE SERVICES / RECREATION AND CULTURE
9.	CORR	RESPO	NDENCE AND INFORMATION ITEMS
10.	NOTIO	CE OF I	MOTION
11.	ADJO	URNMI	ENT OF THE REGULAR MEETING
	The m	eeting	adjourned at 3:04 p.m.
MAYC	)R		
_EGIS	SLATIVE	E SERV	ICES MANAGER/CORPORATE OFFICER



# CITY OF WEST KELOWNA MINUTES OF THE SPECIAL MEETING OF COUNCIL

Tuesday, November 17, 2020 COUNCIL CHAMBERS 2760 CAMERON ROAD, WEST KELOWNA, BC

MEMBERS PRESENT: Mayor Gord Milsom

Councillor Rick de Jong (Acting Mayor)

Councillor Doug Findlater Councillor Jason Friesen

Councillor Stephen Johnston (arrived at 1:38 p.m.)

Councillor Carol Zanon Councillor Jayson Zilkie

Staff Present: Paul Gipps, CAO

Allen Fillion, Director of Engineering / Public Works

Warren Everton, Director of Finance / CFO

Jason Brolund, Fire Chief

Sandy Webster, Director of Corporate Initiatives Michelle Reid, Director of Human Resources Mark Koch, Director of Development Services

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### 1. CALL THE SPECIAL COUNCIL MEETING TO ORDER

The Special Council meeting was called to order at 1:35 p.m.

It was acknowledged that this meeting was held on the traditional territory of the Syilx/Okanagan Peoples.

This meeting was open to the public. In accordance with COVID-19 protocols, a viewing area that could accommodate three members of the public was available. All representations to Council form part of the public record.

#### 2. ADDITIONS OR CHANGES TO PROCEDURAL MOTION

#### 3. ADOPTION OF AGENDA

It was moved and seconded

Resolution No. C290/20

**THAT** the agenda be adopted as presented.

#### **CARRIED UNANIMOUSLY**

#### 4. PROCEDURAL MOTION

It was moved and seconded

Resolution No. C291/20

**THAT** Council close the meeting in accordance with Section 90(1) of the *Community Charter* for:

- (c) labour relations or other employee relations;
- (k) negotiations and related discussions respecting the proposed provision of a municipal service that are at their preliminary stages and that, in the view of the council, could reasonably be expected to harm the interests of the municipality if they were held in public.

**CARRIED UNANIMOUSLY** 

#### 5. ADJOURNMENT OF THE SPECIAL COUNCIL MEETING

The Special Council meeting adjourned at 3:08 p.m.

ACTING MAYOR
EGISLATIVE SERVICES MANAGER/CORPORATE OFFICER



### The Board Reports

Regional District of Central Okanagan 1450 KLO Rd., Kelowna, BC, V1W 3Z4 Phone: (250) 763-4918

rdco.com

facebook.com/regionaldistrict cordemergency.ca info@rdco.com

### Highlights of the Regional Board Meeting - November 12, 2020

#### 2020 - 2021 Regional Board

At the Inaugural Statutory meeting of the Regional District Board, Kelowna Councillor Gail Given was acclaimed as Chair and will serve for a seventh year. West Kelowna Mayor Gord Milsom was also acclaimed as Vice-Chair serving for a third year. The Regional District Board consists of 13 voting members representing the Central Okanagan East and Central Okanagan West Electoral Areas, the City of Kelowna, District of Lake Country, District of Peachland and the City of West Kelowna. Westbank First Nation is represented with a non-voting member.

#### **Regional Board Directors**

Chair Gail Given - Councillor, City of Kelowna Vice-Chair Gord Milsom - Mayor, City of West Kelowna Mark Bartyik - Central Okanagan East Electoral Area Wayne Carson - Central Okanagan West Electoral Area Colin Basran - Mayor, City of Kelowna James Baker - Mayor, District of Lake Country Cindy Fortin - Mayor, District of Peachland Maxine DeHart - Councillor, City of Kelowna Charlie Hodge - Councillor, City of Kelowna Brad Sieben - Councillor, City of Kelowna Luke Stack - Councillor, City of Kelowna Loyal Wooldridge - Councillor, City of Kelowna Stephen Johnston - Councillor, City of West Kelowna Jordan Coble, Councillor - Westbank First Nation

#### **Regional Growth Strategy Review**

The Regional Board has endorsed a planned public consultation as mandated by the *Local Government Act* for a five-year review of the Regional Growth Strategy (RGS). Once feedback from the public and stakeholders is received, the Board will determine whether to proceed with a formal review of the RGS.

#### **Boundary Adjustment Service Bylaws**

The Regional Board has adopted six bylaws adjusting the boundaries for several services provided by the RDCO in the Central Okanagan East Electoral Area. The Province approved a City of Kelowna boundary adjustment affecting five properties that were previously in the electoral area to support future plans at Kelowna International Airport. Three of the updated bylaws reflect a 2015 Kelowna boundary expansion affecting three properties.

#### **Regional Board Meetings**

Regional District office – 1450 KLO Road, Kelowna (Woodhaven Boardroom).

- Monday, November 23 7:00 pm
- Monday, December 7 7:00 pm

#### **Audio of meetings**

- Inaugural Statutory Regional Board
- Regular Regional Board
- Governance and Services Committee

#### **New Regional Emergency Plan**

The Governance and Services Committee received a new Emergency Plan for the Central Okanagan. The plan has been completely updated, building on experiences and lessons learned from previous regional emergency responses and reflects the current best practices and operating protocols and guidelines. The plan can be viewed at rdco.com/emergencyplan. The Central Okanagan Emergency Program is a leader in BC for region-wide responses with full local government participation and support.

The Board Report is published monthly after each regular meeting of the Board of the Regional District of Central Okanagan. The Regional Board meets twice a month in regular session in the Woodhaven Boardroom at the Regional District office, 1450 KLO Road. The public is welcome to attend.

#### Joe Rich Fire Rescue is Recruiting



Joe Rich Fire Rescue welcomes new paid-on-call members to join and serve the community!

If you're in good physical condition and between the ages of 19 and 65, we'd like to hear from you.

Take the first step and contact us by November 30.

We provide successful applicants with firefighting and first medical response training to help in an emergency.

Visit rdco.com/firerecruit for details and an application package.



### Joe Rich Community Christmas Food Drive



#### Support your Joe Rich Fire Rescue Annual Food Drive

Sunday, November 22 between 9:00 am and 4:00 pm, members of Joe Rich Fire Rescue will go door-to-door throughout the community practising physical distancing to collect non-perishable food and cash donations for the Central Okanagan Community Food Bank.

On the day of the event residents may also drop off donations from 9:00  $\mbox{am}-4{:}00$  pm at either:

Station 51 (11481 Highway 33 East) or Station 52 (6550 Goudie Road)

Both facilities have contactless drop areas for food donations during the community food drive.

For more information: email JoeRichFireCommunity@rdco.com or call 250-469-6179

# Yard Waste Collection is back on!





Please check your cart to ensure it's only yard waste, no plastic or foreign matter.

Accepted Items:

Leaves

Branches Prunings

Needles

Grass Clippings

Fruit Droppings

Size limitations apply

The Board Report is published monthly after each regular meeting of the Board of the Regional District of Central Okanagan. The Regional Board meets twice a month in regular session in the Woodhaven Boardroom at the Regional District office, 1450 KLO Road. The public is welcome to attend.

#### **COUNCIL REPORT**



To: Paul Gipps, CAO Date: November 24, 2020

From: Chris Oliver. Planner III File No: DP 20-22

Subject: DP 20-22, Commercial Development Permit, 3788 Brown Road

#### RECOMMENDATION

**THAT** Council authorize the issuance of a Development Permit (DP 20-22) to construct 42 units in one four storey building with underground parking located at 3788 Brown Road, subject to the conditions outlined in the attached Development Permit; and

**THAT** issuance of the Development Permit be withheld pending receipt of landscape security for the landscape plan in the amount of \$69,668.75; and

**THAT** if the Development Permit has not been issued within one year from the date of approval, the Permit shall be deemed to have been refused and the file closed.

#### STRATEGIC AREA(S) OF FOCUS

Focus on Economic Growth (Strategic Plan Priorities, 2009 and 2020-2022)

#### **BACKGROUND**

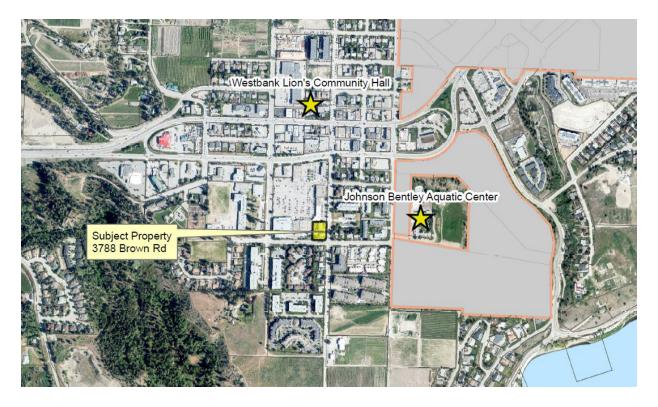
The applicant has applied for a Commercial Development Permit for 42 units of congregate housing including ancillary ground floor commercial support services. The proposed development includes a variety of unit sizes ranging from one to four bedrooms with amenities for future clients. The four storey development includes underground parking and is oriented to activate the Brown and Ingram Road frontages. The development of the vacant site will provide significant frontage improvements, added pedestrian connectivity, and generally contribute to the ongoing revitalization of Westbank Centre.

The intended future operator of the site is the Kelowna Women's Shelter (KWS) who provides a safe place for women and their children and serves the areas bound by Peachland and Oyama. KWS provides free food, shelter, counseling, support and preventative education to women and their children. Since the site is currently zoned to support the proposed use and KWS as an operator, the information presented in this report is based on the policy and form and character considerations related to the development.

		PROPER	RTY DETAILS		
Address 3788 Brown			n Road		
PID		031-087-14	.1		
Folio		36412643.5	585		
Lot Size		0.657 acres	s (2658.79 sqm)		
	Provincial Rental Corp.	Housing	Agent	Faction Projects	
	C1 – Urban Centr Commercial	е	Proposed Zoning	C1 – Urban Centre Commercial	
<b>Current OC</b>	P Commercial		Proposed OCP	Commercial	
Current Use	• Vacant		Proposed Use	Congregate Housing	
Development Permit Commercial Areas		Commercia	I		
Hazards		None			
Agricultura	Land Reserve	N/A			

		ADJACENT ZONING & LAND USES
North	٨	C1 – Urban Centre Commercial
East	>	R5 – Westbank Centre Multiple Residential Zone
West	<	C1 – Urban Centre Commercial Zone
South	V	RC1 – Westbank Centre Compact Residential Zone

#### **NEIGHBOURHOOD MAP**



#### **PROPERTY MAP**



#### **DISCUSSION**

#### Policy Review

Westbank Centre (WBC) Revitalization Plan:

The Westbank Centre (WBC) Revitalization Plan provides a long-term vision for the Westbank Centre aimed to improve the quality of both development and the public streetscape, as well as enhancing the cultural and heritage aspects of the community. The vision for WBC is a thriving, unique, walkable, transit-oriented, and highly attractive urban place with a range of businesses, services, and cultural and civic facilities. The vision includes a concentration and mix of housing for a diversity of lifestyles, ages and income levels.

The subject property is situated at the outer edge of the WBC core where mixed-use projects and higher residential densities are encouraged, along with a diversity of housing types and tenures. The WBC Revitalization Plan area is shown within the red boundary in Figure 1. The WBC Revitalization Plan includes design guidelines that apply to development proposals within WBC and emphasize the integration of buildings with the public streetscape to encourage pedestrian-oriented design and a high-quality public streetscape. The proposal focuses on a strong presence along the streetscapes and the

integration of two pedestrian walkways. The proposal is consistent with the policies and design guidelines of the Westbank Centre Design Guidelines.

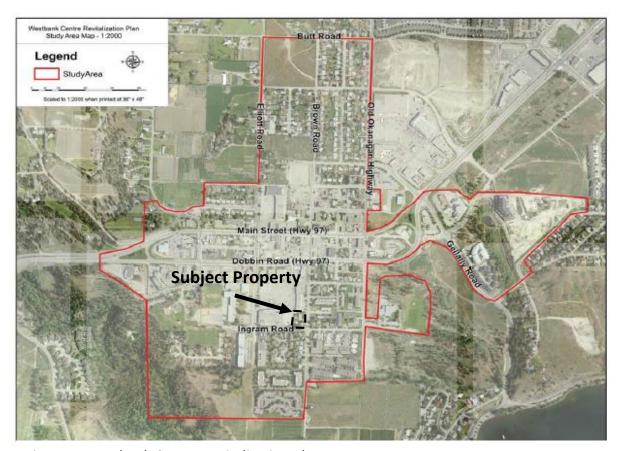


Figure 1. Westbank Centre Revitalization Plan Area

#### Official Community Plan (OCP) No. 0100

The subject property has a Commercial land use designation which supports a variety of built form reflecting a diversity of retail, office, and personal service uses, with opportunities for increased density and height within the Westbank Centre, and opportunity for residential uses where appropriate. The proposed development is consistent with the form and character of other multiple family housing development within the surrounding area and transitions from the commercial uses adjacent to the site. Given the location, the transition to more residential use and general form and character of the proposed 42 unit development is in alignment with the intended policy directions identified in the OCP.

#### Development Permit Guidelines

Development of the property is subject to the Commercial Development Permit Guidelines contained within the City's OCP which include considerations for form and character, and landscaping. The purpose of these guidelines is to ensure that development is attractive, incorporates a pedestrian scale, protects the natural environment and appropriately reflects the design values of the community.

#### Form and Character Review

The project architect has identified that a fundamental component to the overall concept and character of the building is related to the intended use as a women's transition shelter and housing. Inherent in the functional program of this use is the concept of movement. The clients of this building will be moving both literally and figuratively from one condition to another, with the intention to escape from challenging environments to a more positive, healthy, and self-directed environment. The material approach for the projects is intended to reflect this transition and by arranging the material across the facade in a variegated pattern of dark and light strips, there is a sense of movement as the facade shifts from dark to light. To further enhance this visual effect, thinner channels are utilized in the transition zone between the colours, while the larger widths are utilized in the calm white areas. The end result is a façade that embodies the intention of the project - to move from the dark to the light (Figures 2 to 5).



Figure 2. Illustrating the transition from dark to light along the Brown Rd. facade



Figure 3. Rendering facing SW on Brown Road (Dark)



Figure 4. Rendering facing NE at the Brown and Ingram Road Intersection (Light)



Figure 5. Rendering facing SE from the internal parking and loading area

In addition to the unique character of the building emphasis was placed on building facades facing the streetscapes of Brown and Ingram Roads by use of a variety of materials and colours, application of glazing at the ground floor, and articulation along the horizontal and vertical facades. The location of the existing BC Hydro lines and sensitive client-related use of the building limited the use of architectural details such as balconies. In general, the form and character of the proposed buildings align with the OCP Design Guidelines.

#### Landscaping

The landscape plan includes a mix of trees. shrubs. ornamental groundcovers. grasses. perennials (Figure 6). Landscaping has been enhanced along Brown Road and Ingram Road to soften the transition of building edge to the public streetscape. The plan includes the construction of two walkways through to the adjacent mall creating a key pedestrian connection in this area.

The site also features a small rubberized play surface with small play structures and equipment.

The total landscape security is \$69,668.75 (\$55,735.00 X 125%). Prior to the issuance of the Permit, it is recommended that the security be required to be submitted to ensure the installation of the identified landscape plantings and hardscaping.

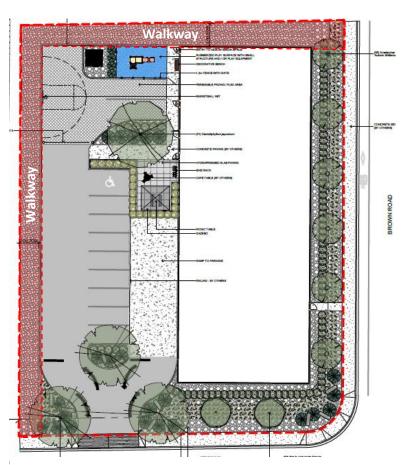


Figure 6. Landscaping and walkways

#### Zoning Bylaw

The proposal conforms to the primary uses and regulations outlined in Zoning Bylaw No. 0154 for the C1 – Urban Centre Commercial Zone, including parking (33 spaces), loading (2 spaces), bicycle parking (6 spaces), parcel coverage, setbacks, ground floor commercial requirement (~66%), and density.

#### Site Servicing

A functional servicing report indicates the property can be serviced and that the existing services in the area are capable of servicing the proposed development.

#### CONCLUSION

It is recommended that Council approve DP 20-22 based on the following:

- The proposal contributes to the range of housing options in West Kelowna by providing a safe housing option and support services for women and children;
- The proposal will increase residential density within the Westbank Centre neighbourhood, as encouraged by the OCP and Westbank Centre Revitalization Plan;
- The proposal is consistent with the Commercial Development Permit Guidelines contained in the OCP, where the building design includes a variety of architectural detailing and character, as well as a landscape plan that works to soften the transition from boulevard edge to building edge; and
- The proposal conforms to the primary uses and regulations outlined in Zoning Bylaw No. 0154 for the C1 – Urban Centre Commercial Zone including parking, parcel coverage, setbacks and density.

#### **ALTERNATE MOTION**

1. **THAT** Council postpone the issuance of Development Permit (DP 20-22).

Council may wish to postpone the issuance of the Development Permit and require the applicant to redesign components of the proposal in accordance with City's Official Community Plan Development Permit Guidelines.

#### **REVIEWED BY**

Brent Magnan, Planning Manager

Mark Koch, Director of Development Services

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO		
	Powerpoint: Yes ⊠	No □

#### Attachments:

1. Draft Development Permit (DP 20-22)



# CITY OF WEST KELOWNA DEVELOPMENT PERMIT DP 20-22

To: Provincial Rental Housing Corporation

170- 4555 Kingsway Burnaby, BC V5H 4V8

c/o: Faction Projects/ Alec Warrender

- 1. This Permit is issued subject to compliance with all of the Bylaws of the City of West Kelowna applicable thereto, except as specifically varied or supplemented by this Permit.
- 2. This Permit applies to and only to those lands within the City of West Kelowna described below, and any and all buildings, structures and other developments thereon:

#### LOT A, DL 486, ODYD, Plan EPP101083

(3788 Brown Road)

- 3. This Permit allows the construction of a four storey, 42 unit congregate housing building in in the **Commercial Development Permit Area (DPA 1)**, subject to the following conditions and related Schedules:
  - A. The siting, exterior design, and finish of buildings are to be in accordance with the Architectural submission (site plan, elevations, renderings, and materials and colour schedule) by Cover Architectural Collaborative Inc., dated November 10, 2020 and attached within Schedule "A":
  - B. The dimensions and siting of the structures to be constructed on the land be in general accordance with Civil Engineering Drawings (site servicing and grading plans, erosion and sediment control, and offsite works), by WSP Consulting, dated June 19, 2020 and attached within Schedule "B";
  - C. The landscaping and lighting works to be provided on the land be in accordance with Landscape Drawings by WSP Consulting, dated June 4, 2020 and attached within Schedule "C"; and
- 4. As a condition of the issuance of this Permit, the City of West Kelowna is holding a landscape security set out below to ensure that development is carried out in accordance with the terms and conditions of this Permit. Should any interest be earned upon the security, it shall accrue to the Permittee and be paid to the Permittee if the security is returned. The condition of the posting of the security is that should the Permittee fail to carry out the development hereby authorized, according to the terms and conditions of the Permit within the time provided, the City of West Kelowna may use the security to carry out the work by its servants, agents or contractors, and any surplus shall be paid over to the Permittee, or should the Permittee carry out the development permitted by this Permit within the time set out below, the security shall be returned to the Permittee. There is filed accordingly:

3788 Brown Road File: DP 20-22

- a) An Irrevocable Letter of Credit or Bank Draft in the amount of \$69,668.75.
- 5. The land described herein shall be developed strictly in accordance with the terms and conditions of this Permit and any plans and specifications attached to this Permit, which shall form a part hereof. Should any changes be required to this permit, please ensure that you obtain written approval from City of West Kelowna prior to making any changes.
- If this Development Permit has not been issued within one year from approval, Development Permit DP 20-22 shall be deemed to have been refused and the file will be closed.
- 7. This Permit is not a Building Permit.
- 8. Subject to the terms of the permit, where the holder of a permit issued under the *Local Government Act* does not substantially commence any construction with respect to which the permit was issued within one year after the date it is issued, the permit lapses.

AUTHORIZING RESOLUTION NO PASS	SED BY THE MUNICIPAL COUNCIL ON
	Signed on
	City Clerk
I hereby confirm that I have read and agree with the with Variances and will ensure that copies of the P time of construction.	
ISSUED on	Property Owner or Agent

#### Schedules:

- A. Architectural Submission by Cover Architectural Collaborative Inc., dated November 11, 2020
- B. Civil Engineering Plans by WSP Consulting, dated June 19, 2020
- C. Landscape Plan by WSP Consulting, dated June 4, 2020

H:\DEVELOPMENT SERVICES\PLANNING\3060 Development Permits\3060-20 Permits\2020\DP 20-22 3788 Brown Rd\Permit\_Security\DP 20-22.docx

#### Schedule "A"

## WEST KELOWNA SUPPORTIVE HOUSING

**ISSUED FOR DP** 2020-11-10



ARCHIT	ECTURAL			CIVIL	STRUCTURAL	MECHANICAL	ELECTRICAL	LANDSCAPE
COVER ARCHITECTURAL COLLABORATIVE INC. 96 BAKER ST. NELSON, BC V1L 4G9 250 354 4445		WSP 1631 DICKSON AVENUE, SUITE 700, KELOWNA BC, V1Y 0B5 250 469 7747  ECORA 579 LAWRENCE AVE, KELOWNA, BC V1Y 6L8 250 469 9757  ECORA #2-373 BAKER ST, NELSON BC, V1L 4H6 250 352 7933		FALCON ENGINEERING 1715 DICKSON AVENUE SUITE 210, KELOWNA BC, V1Y 9G6 250 762 9993	WSP 1631 DICKSON AVENUE, SUITI 700, KELOWNA BC, V1Y 0B5 250 469 7747			
A000	COVER PAGE	A220	RCP PLANS	G01 Cover Page	S100 Foundation Plan	M0.1 Site Plan	E-1 Site Plan. Symbol Legend	L000 Cover Page
A001	GENERAL NOTES & LEGENDS	A300	ELEVATIONS	C02 Site Plan	S101 Suspended Slab Plan	M1.1 Foundation Plan - Plumbing	E-2 Parkade Floor Plan, First Floor Plan - Lighting	LDP1 Site Plan
1002	CONSTRUCTION ASSEMBLIES	A301	ELEVATIONS	C03 Servicing	S110 First Floor Framing Plan	M1.2 Parkade Plan - Plumbing M1.3 First Floor Plan - Plumbing	E-3 First Floor Plan, Power & Auxiliaries, Second Floor Plan	LDP2 Landscape Plan
003	CONSTRUCTION ASSEMBLIES & BCBC CODE REVIEW	A400	BUILDING SECTIONS	C04 Grading & SWM Plan C05 Erosion & Sediment Control Plan	S120 Second Floor Framing Plan S130 Third Floor Framing Plan	M1.3 Hist Floor Plan - Plumbing M1.4 Second Floor Plan - Plumbing / HVAC	E-4 Third & Fourth Floor Plans E-5 Suite Plans	
004	KEY PLANS & FIRE SEPARATION PLAN	A401 A402	BUILDING SECTIONS BUILDING SECTIONS	C06 Offsite Works - Curb Plan/ Profile	S140 Fourth Floor Framing Plan	M1.5 Third Floor Plan - Plumbing / HVAC	E-6 Suite Plans	
005	FIRE SEPARATION PLAN	A402 A403	BUILDING SECTIONS  BUILDING SECTIONS	C07 Utility Details		M1.6 Fourth Floor Plan - Plumbing / HVAC	E-7 Suite Plans	BUILDING ENVELOPE
006	FIRE SEPARATION PLAN	A500	WALL SECTIONS	C08 Roadway Details		M2.1 Parkade Plan - HVAC M2.2 First Floor Plan - HVAC	E-8 Suite Plans	
007	AREA & OCCUPANCY SCHEDULES	A600	TYPICAL DETAILS			M2.3 Roof Plan - Plumbing / HVAC		
100	SITE PLAN & BYLAW REVIEW	A601	SECTION DETAILS			M3.1 Unit Plans - Plumbing / HVAC		RJC
200	U/G PARKING FLOOR PLAN	A700	MILLWORK PLANS			M3.2 Unit Plans - Plumbing / HVAC		
201	U/G PARKING FLOOR CEILING PLAN	A701	MILLWORK PLANS			M3.3 Unit Plans - Plumbing / HVAC M3.4 Unit Plans - Plumbing / HVAC		1626 RICHTER ST #214,
202	OVERALL FIRST & SECOND FLOOR PLANS	A702	MILLWORK PLANS			M4.1 Mechanical Riser Diagrams & Schematics		KELOWNA BC, V1Y 2M3
203	OVERALL THIRD AND FOURTH FLOOR PLANS	A800	DOOR SCHEDULE			M4.2 Mechanical Riser Diagrams & Schematics		778 738 1700
1204	ENLARGED FLOOR PLANS - FIRST FLOOR	A801	DOOR SCHEDULE			M4.3 Mechanical Riser Diagrams & Schematics M5.1 Mechanical Details		
205	ENLARGED FLOOR PLANS - FIRST FLOOR	A802	DOOR SCHEDULE			M5.1 Mechanical Details M5.2 Mechanical Details		
206 207	ENLARGED FLOOR PLANS - SECOND FLOOR	A803	DOOR SCHEDULE			M6.1 Mechanical Equipment Schedules		
	ENLARGED FLOOR PLANS - SECOND FLOOR ENLARGED FLOOR PLANS - THIRD FLOOR	A804	WINDOW SCHEDULES			M6.2 Mechanical Equipment Schedules		
\208 \209	ENLARGED FLOOR PLANS - THIRD FLOOR ENLARGED FLOOR PLANS THIRD FLOOR	A805	WINDOW SCHEDULES			M7.1 Mechanical Specifications M7.2 Mechanical Specifications		
1209	ENLARGED FLOOR PLANS - FOURTH FLOOR	A806 A900	STOREFRONT SCHEDULES INT. FINISH PLANS			M7.3 Mechanical Specifications		
A210 A211	FNI ARGED FLOOR PLANS - FOURTH FLOOR	A900 A901	INT. FINISH PLANS					
A212	CIRCULATION PLANS	A901 A902	INT. FINISH PLANS					
74.12	CINCOLATION I DATE	M7U2	INT. FINISH FLANS					



BC HOUSING SUPPORTIVE HOUSING WEST KELOWNA

**ADDRESS** 

PROJECT #

DATE 2020-11-10

SHEET

A000

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3

ENLARGED SUITE PLANS ENLARGED SUITE PLANS ENLARGED SUITE PLANS ENLARGED SUITE PLANS RCP PLANS

#### **GENERAL CONSTRUCTION NOTES**

- THESE NOTES ARE TO BE READ IN CONJUNCTION WITH THE DRAWINGS AND SPECIFICATIONS, FINISHES SCHEUDLE AND OWNERS SUPPLY SCHEDULE.
- ALL LABOUR, MATERIALS, AND PRODUCTS TO COMPLY WITH THE REQUIREMENTS OF THE BRITISH COLUMBIA BUILDING CODE 2018 EDITION (BCBC) AND ALL OTHER APPLICABLE CODES, STANDARDS AND BY-LAWS.
- BUILDING CODE, SAFETY STANDARDS, AND REGULATORY STATUSE REFERENCES ON DRAWINGS ARE FOR AUTHORN TREVERY PLISFOSES ONLY. CONTRACTOR AND AUTHORN TREVERY PLISFOSES ONLY. CONTRACTOR AND ALL OTHERS INVOLVED IN THE CONSTRUCTION OF THE PROJECT FROM THEIR LEGA. AND STAULIORY RESPONSBILLY TO CONFORM. TO THE LAW OF THE LAWD IN CONSTRUCTION AND THE CONSTRUCTION OF THE
- ALL DIMENSIONS ARE TO FACE OF CONCRETE, FACE OF STUDS, OR TO GRIDLINE UNLESS NOTED OTHERWISE.
- ALL DIMENSIONS MUST BE FIELD MEASURED ON SITE AND SHOWN ON SHOP DRAWINGS. ALL DIMENSIONS MUST BE VERIFIED PRIOR TO CARRYING OUT WORK.
- IF ADJUSTMENTS ARE REQUIRED, ADVISE THE CONSULTANT PRIOR TO CARRYING OUT WORK.
- ALL AREAS ADJACENT TO AREA OF WORK ARE TO BE CONSIDERED OCCUPIED. WORK THAT IMPAIRS CORRIDOR ACCESS IS TO BE COORDINATED IN ADVANCE WITH OWNER.
- COORDINATE WITH OWNER THE REMOVAL OF ALL EQUIPMENTS, AND SUPPLIES PRIOR TO CONSTRUCTION.
- IF CONTRACTOR FINDS ASBESTOS OR OTHER HAZARDOUS MATERIALS IN THE COURSE OF THE WORK, STOP WORK AND IMMEDIATELY REPORT TO CONSULTANT.
- PROVIDE SOLID BLOCKING AS REQUIRED IN PARTITION WALLS TO SUPPOR' SHELVING, HANGER RODS, MILLWORK, SINKS, ACCESSORIES AND OTHER ITEMS THAT ARE PART OF THIS CONTRACT OR PROVIDED BY OTHERS.
- MECHANICAL AND ELECTRICAL ITEMS SHOWN ON THESE ARCHITECTURAL DRAWINGS ARE FOR COORDINATION PURPOSES. REFER TO RESPECTIVE DISCIPLINES FOR COMPLETE LAYOUTS.
- REFER TO THE SPECIFICATIONS FOR DETAILS AROUND ALTERNATE PRICES AND CASH ALLOWANCES.
- FLOORS ARE TO BE MADE LEVEL PRIOR TO ANY FLOORING INSTALLATION.

#### LIFE SAFETY LEGEND



GREEN RUNNING MAN EXIT SIGN

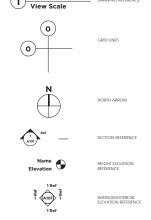
'2 HR' FIRE RESISTANCE RATING

#### **ABBREVIATIONS**

AC.	ACOUSTIC	GA.	GAUGE	RAD.	RADIUS
ADJ.	ADJUSTABLE	GB	GRAB BAR	RB	ROLLER BLINDS
ALT.	ALTERNATE	GL.	GLASS	RCP	REFLECTED CEILING PLAN
ALUM.	ALUMINUM	GLULAM	GLUE-LAMINATED	RD	ROOF DRAIN
ANOD.	ANODIZED	GR.	GRADE	REINF.	REINFORCED
APPROX.	APPROXIMATE	GWB	GYPSUM WALL BOARD	REQ'D.	REQUIRED
AVM	AIR/VAPOUR/MOISTURE	GWB.WR.	GYPSUM WALL BOARD - WATER RESISTANT	REV.	REVISION
				RTU	ROOF TOP UNIT
BD.	BOARD	HCW	HOLLOW CORE WOOD	RM.	ROOM
BLDG.	BUILDING	HDR.	HEADER	RO	ROUGH OPENING
BLK.	BLOCK	HD.WD.	HARD WOOD	RWDP	RAIN WATER DOWN PIPE
BLKG.	BLOCKING	HHS	HAND HYGIENE SINK	RWL	RAIN WATER LEADER
BM. BOT	BEAM BOTTOM	HM	HOLLOW METAL	SAP	SUSPENDED ACQUISTIC PANEL
BO1.	ROHOM	HORZ.	HORIZONTAL	SCW	SOUD CORE WOOD
CB	CATCH BASIN	HSS	HOLLOW STRUCTURAL SECTION	SD	SOAP DISPENSER
CG	CORNER GUARD	HTR.	HEATER HOT WATER TANK	SAN.D	SANITARY DISPOSAL
CIP	CAST IN PLACE	HWT	HUI WAIER IANK	SEC.G.	SECURITY GRILLE
CJ	CONTROL JOINT	ID	INSIDE DIAMETER	SECT.	SECTION
CL	CENTER LINE	IF.	INSIDE DIAMETER	SG	SEMI-GLOSS
CLG.	CELING	INSUL.	INSULATION	SHTG.	SHEATHING
CMU	CONCRETE MASONRY UNIT	INT.	INTERIOR	SIM.	SIMILAR
COL.	COLUMN		HALMON	SNW.G.	SNOW GUARD
COMP.	COMPACTED	JT.	JOINT	SOG	SLAB ON GRADE
CONC.	CONCRETE			STC	SOUND TRANSMISSION CLASS
CONT.	CONTINUOUS	LAV.	LAVATORY	SPEC.	SPECIFICATION
CORR.	CORRIDOR	LG.	LONG	SQ.	SQUARE
COV.	COVER			SS	STAINLESS STEEL
C/W	COMPLETE WITH	M.STD.	METAL STUD	STD.	STANDARD
CS/CI	CONTRACTOR SUPPLY-CONTRACTOR	m	METER	STRUCT.	STRUCTURAL
	INSTALL	MATL.	MATERIAL	SUSP.	SUSPENDED
DEG.	DEGREE	MAX.	MAXIMUM	SYM.	SYMMETRICAL
DEG.	DRINKING FOUNTAIN	MDF	MEDIUM DENSITY FIBREBOARD	TAG	TONGUE AND GROOVE
DIA.	DIAMETER	MECH.	MECHANICAL	TRD	TO BE DETERMINED
DIAG.	DIAGONAL	MEZZ. MH	MEZZANINE MANHOLE	TEMP.	TEMPERATURE
DN.	DOWN			T/O	TOP OF
DRY	DRYER (CLOTHES)	MIN. MISC.	MINIMUM MISCELLANEOUS	TP	TOILET/WASHROOM PARTITIONS
DS	DOWNSPOUT	mm.	MILLIMETERS	TPD	TOILET PAPER DISPENSER
DWG(S).	DRAWINGS	MO	MASONRY OPENING	TRANS.	TRANSFORMER
		MR	MOISTURE RESISTANT	TS	TRACK SYSTEM
EA.	EACH	MS	MOP SINK	TV	TELEVISION
EAF	EACH FACE			TYP.	TYPICAL
ELEC.	ELECTRICAL	NIC	NOT IN CONTRACT		
ELEV.	ELEVATION	NO.	(#)NUMBER	U/C	UNDER COUNTER
EQ.	EQUAL	NTS	NOT TO SCALE	U.N.O.	UNLESS NOTED OTHERWISE
ES	EXPOSED STRUCTURE			U/S	UNDERSIDE
EXIST.	EXISTING	O/C	ON CENTER		
EXP.	EXPOSED	O.D.	OUTSIDE DIAMETER	VB	VAPOUR BARRIER
EXP.JT. EXPN.	EXPANSION JOINT EXPANSION	O.S.F.	OUTSIDE FACE	VERT. VEST.	VERTICAL VESTIBULE
EXTR.	EXTERIOR	OPP.	OPPOSITE	VC VC	VERNACARE
EXT.GR.	EXTERIOR GRADE	OSB	ORIENTED STRAND BOARD	VI	V JOINT
EALGR.	EXIERIOR GRADE	OS/OI OS/CI	OWNER SUPPLY-OWNER INSTALL	VOL.	VOLUME
FOC	FACE OF CURB		OWNER SUPPLY-CONTRACOR INSTALL	VOL.	VOLUME
F	FILM	IV\2O	OWNER SUPPLY-VENDOR INSTALL	W/	WITH
FD	FLOOR DRAIN	LZWO	OPEN WEB STELL JOIST	WC	WATER CLOSET
FDN.	FOUNDATION	PAT	PATIENT	WD.	WOOD
FE	FIRE EXTINGUISHER	PERIM.	PERIMETER	WF	WALL FOUNTAIN
FEC	FIRE EXTINGUISHER CABINET	PG PG	PLATE GLASS	WWW	WELDED WIRE MESH
FHC	FIRE HOSE CABINET	PI	PARALAM JOIST		
FIN.GD.	FINISHED GRADE	PLY.	PLYWOOD		
FLR.	FLOOR	P.LAM	PLASTIC LAMINATE		
FP	FIRE PLACE	POLY.	POLYETHYLENE		
FRP	FIBER REINFORCED PLASTIC	PP	POWER POLE		
FRS	FIRE SHUTTER	PR.	PAIR		
FTG.	FOOTING	PSC	PARALAM STEEL CONNECTION		
FURR.	FURRING	PSF	PRESSED STEEL FRAME		
F/O	FACE OF	PT	PRESSURE TREATED		
		PTD	PAPER TOWEL DISPENSER		
		PROJ.	PROJECTION		
		PVC	POLYVINYL CHLORIDE		
		PVCW	POLYVINYL CHLORIDE WALLCOVERING		

#### **GRAPHIC LEGEND**

**View Name** 



	DEMOLITION KEYNOTES		EARTH
0	CONSTRUCTION KEYNOTES		GRAVEL
w#	WALL TAG	2000000000	INSULATION - BATT
1	FLOOR/ROOF TAG		
G#	WINDOWTAG		INSULATION - RIGID
D#	DOOR TAG		INSULATION - SEMI-RIGID
Room name	ROOM TAG		INSULATION - SPRAY FOAM
150 m2	EXISTING WALL		LANDSCAPING
======	EXISTING WALL TO BE DEMOLISHED		MASONRY
===	NEW WALL		PLYWOOD
	FIRE SEPARATION		SAND/GWB
	EXISTING BUILDING		STEEL
	HOARDING		

CONC. COLUMN (REFER TO STRUCT.) CONC. BEAM ABOVE (REFER TO STRUCT.) FOOTING BELOW (REFER TO STRUCT.) SANITARY DRAIN PIPE (REFER TO MECH.) MOP SINK (REFER TO MECH.) MOP SINK (REHER TO MECH.)
SINK (REFER TO MECH.)
MECHANICAL SHAFT
STARWELL C/W METAL PIPE GUARDRAIL &
HANDRAIL AS REQUIRED PER CURRENT EDITION OF
2018 BCBC. SEE CIRCULATION PLANS & SECTIONS. INSTALL MOISTURE RESISTANT GWB IN WET AREAS ON WALLS & CEILINGS (W/C, JANITOR, LAUNDRY) CONVEX MIRROR, FACE MOUNTED STORAGE SHELF LINEN CLOSET SHELF COAT ROD MIRROR RANGE W/ HOOD FAN SYSTEM REFRIGERATOR DISHWASHER UPPPER CABINET PAINTED GWB, WALL

RESILIENT RUBBER WALL BASE

ARCHITECTURE

REVISIONS

BC HOUSING SUPPORTIVE HOUSING WEST KELOWNA

**ADDRESS** 

3788 & 3792 BROWN ROAD, WEST KELOWNA

PROJECT #

19074 DATE 2020-11-10

SHEET GENERAL NOTES & LEGENDS

A001

REV.

3

CONCRETE

CONCRETE BLOCK

#### CONSTRUCTION ASSEMBLIES SCHEDULE FOUNDATION WALL SW8 - STAGGERED 38 x 89 WOOD STUDS INT. WALL, 1 HR FRR, 52 STC W3- STAGGERED 2-38 x 89 WOOD STUDS PARTY WALL, 1 HR FRR, 52 STC SOUND TEST: TABLE 9.10.3.1-A. W8a SOUND TEST: TABLE 9.10.3.1-A. W8a ₩3 €W8 EN1 - CAST-IN-PLACE CONC. FOLINDATION AM) 15.9 mm TYPE 'X' GYPSUM BOARD STAGGERED 2:38 x 89 WOOD STUDS ON 38 x 140 PLATED @ 300 O.C. W/89mm SOUND-PROOF INSULATION 15.9 mm TYPE 'X' GYPSUM BOARD STAGGERED 38 x 89 WOOD STUDS ON 38 x 140 PLATED @ 300 O.C. W/89mm SOUND-PROOF INSULATION CONC. PARGING (300 mm BELOW GRADE & ALONG (FN1) wiferm SOUND-PROCO INSULATION of all POLY TRAFE SAME S ALE PRESTRATION W HIGH PERFORMANCE TARE; 15.9 mm 1198\* Z CHESIMI BOUND 15.9 mm 150\* Z CHESIMI BOUND 6 mil POLY (TAPE SEAMS & ALL PENETRATION W/ ARCHITECTURE 6 m PCIL' (MAPE SIAME & ALL IP METRATION W 15 mm PYET Y CHYSIAM BOARD 16 mm PYET Y SCERVIS SIAMED 200 mm O.C. 10 250mm CAST-IN-PLACE CONC. (REFER TO STRUCT.) 200 mm CAST-IN-PLACE CONC. (REFER TO STRUCT.) (FN2) INTERIOR NON-LOADBEARING WALL W4 - 38 x 140 WOOD STUDS INT. WALL, 1 HR FRR FIRE ULC W 301 **₩**4 (P1) FN2 - CAST-IN-PLACE CONC. FOUNDATION P3 - 2 x 4 INTERIOR PARITION SPACED 175 mm O.C. JOINTS MUST BE OFFSET. TAPE & FINISH JOINTS\* 300 mm CAST-IN-PLACE CONC. (REFER TO STRUCT.) (RN3) W5 - STAGGERED 38 x 140 WOOD STUDS PARTY WALL, 1 HR FRR, 52 STC FIRE TEST: ULC W313 SOUND TEST: TABLE 9.10.3.1-A. W8a P4 - 2 x 4 INTERIOR PARITION, 1 hr FRR FIRE TEST: ULC W301 ₩5 15.9 mm TYE: X: CYPSUM BDARD BULDING WARD EXA: SAME, A LEFINIERATION W STAGGERD 38 H SHOW OOS STUDE ON 38 H SH F.MED # 400 O.C. BURDING WARD EXA: SAME A LEFINIERATION W WIRTHIN SOUND PROCED INSULATION BURDING WARD SAME A LEFINIERATION W HIGH PRESCRIPTION OF THE SAME A LEFINIERATION W 15.9 mm TYE: X: CYPSUM BDARD 15.9 mm TYE: X: CYPSUM BDARD 15.9 mm TYPE 'X' GYPSUM BOARD 38 x 89 WOOD STUD 15.9 mm TYPE 'X' GYPSUM BOARD \* FASTEN BOARDS VERICALLY USING 51 mm NAILS SPACED 175 mm O.C. JOINTS MUST BE OFFSET. TAPE AND FINISH JOI $\langle P^2 \rangle$ EXTERIOR LOAD-BEARING WALL ITTI ITTE: X: GYPSUM BUARD \*\*FASTEN I LAYEY EVERICALLY OR HORZONTALLY TO BOTH SIDES WITH 32 mm TYPE W SCERVIS SPAED 203 mm O. C. FASTEN FACE LAYER USING 60 mm LONG NAILS SPACED 203 mm O. C. VERIICAL, JOINTS LOCATED OVER STUDS. ALL JOINTS IN TAPE & FINISH OUT LAYER JOINTS. TAPE & FINISH OUT LAYER JOINTS. W1 - 38 X 140 WOOD STUD EXT. WALL. 1hr FRR P3 - 38 x 89 PARTY WALL,52 STC SOUND TEST: W4d ⟨W1⟩ EXTERIOR CLADDING (REFER TO ELEVATION) WEATHER BARRIER 15.9 mm EXTERIOR GRADE PLYWOOD SHEATHING 12.7 mm GYPSUM BOARD 38 x 89 WOOD STUDS @ 600 mm O. C. 89 mm SOUND-PROOF INSULATION 12.7 mm RSYBSUM BOARD 12.7 mm GYPSUM BOARD 12.7 mm GYPSUM BOARD (P3) 13-9 min exterior group p-two dustable programme (254 etc.) 38 x 140 WOOD STUDS SPACED @ 400 mm O.C. (20 min FRR - TABLE D. 2.3.4.E.) W/ 824 BATI INSULATION INTELLO ARE MEMBRANE (SEAL SEAMS & ALL PENETRATION W/ HIGH PERFORMANCE TAPE) 15-9 mm 179E x (VFSSMI BOABD (40 min FRR - TABLE D. 2.3.4-A.) SW3 - 38 x 140 INTERIOR SHEAR WALL. 1 hr FRR €W3 SW1 - 38 X 140 WOOD STUD SHEAR EXT. WALL, 1 hr FRR 2018 BCBC APPENDIX D FOR FRR RATING 15.9 mm PLYWOOD SHEATHING 38 x 140 WOOD STUDS @ 400 mm O.C. (20 min FRR - TABLE D.2.3.4.-E) 15.9 mm PLYWOOD SHEATHING 15.9 mm TYPE "X" GYPSUM BOARD (40 min FRR - TABLE D.2.3.4.-A) €W1 EXTERIOR OF ADDING/ DEEER TO ELEVATIONS P4 - 38 x 89 PARTY WALL 1HR FRR, 52 STC EXTERIOR CLAUDING (MEHEN TO LELEVALIUM) WEATHER BARRIER 15.9 mm EXTERIOR GRADE PLYWOOD SHEATHING (TAPE SEAMS & ALL PENETRATION W/ HIGH PERFORMANCE TAPE) 38.x 140 WCOOD STUDS SPACED @ 400 mm O.C. (20 min FRR - TABLE D-2.3.4.E.) (P4) 15.9 mm TYPE 'X' GYPSHM BOARD 15.9 mm (FPE: KGYPSUM BOARD) 38 x 89 WOOD STUDS @ 600 mm O.C. 89 mm SOUND-PROOF INSULATION 12.7 mm RESILIENT CHANNEL 12.7 mm TYPE "X" GYPSUM BOARD 12.7 mm TYPE "X" GYPSUM BOARD SW4 - 38 x 140 INTERIOR SHEAR WALL, 1 hr FRR W/ R24 BATT INSULATION \*\*\* RAY BANK INSURANCE TAPE) 15.9 mm PLYMOOD SHEATHING 12.7 mm TYPE 'C' GYPSUM BOARD (25 min FRR - TABLE D-2.3.4.-A) REVISIONS €W4 15.9 mm TYPE 'X' GYPSUM BOARD (40 min FRR - TABLE D.2.3.4.-A) 38 x 140 WCOOD STUDS @ 400 mm O.C. (20 min FRR - TABLE D.2.3.4.-E) 15.9 mm PLYWOOD SHEATHING 15.9 mm TYPE 'X' GYPSUM BOARD (40 min FRR - TABLE D.2.3.4.-A) 60% CD 2020 11 04 ISSUED FOR 2020 11 10 DP SW2 - 38 X 140 WOOD STUD SHEAR EXT WALL 1 br FRR EXTERIOR CLADDING (REFER TO ELEVATION) WEATHER BARRIER P5 - 38 x 89 STAGGERED PARTY WALL,1HR FRR, 52 STC FIRE TEST: ULC W313 €w2 WEATHER BARRIER 15.9 mm DETERIOR GRADE TYPE 'X' GYPSUM BOARD (40 min FRR - TABLE D-2.3.4.-A) 15.9 mm DETERIOR GRADE RYWOOD SHEATHING (SEAL SEAMS & ALL PENETRATION W/ HIGH PERFORMANCE LEAP 38 x 140 WOOD STUDS SPACED @ 400 mm O.C. (20 min FRR - TABLE D-2.3.4.-E) W/R 24 BATT INSULATION SW5 - 38 x 140 INTERIOR SHEAR WALL, 1 hr FRR, 53 STC 2018 BCBC APPENDIX D FOR FRR RATING SOUND TEST: W4d SOUND TEST: TABLE 9.10.3.1-A. W8a (P5) 15.9 mm TYPE 'X' GYPSUM BOARD 38 x 89 WOOD STUDS @ 600 mm O.C. 89 mm SOUND-PROOF INSULATION BUILDING WRAP 12.7 mm RESULENT CHANNEL 15.9 mm TYPE 'X' GYPSUM BOARD 15.9 mm TYPE X' GYPSUM BOARD €W5 15.9 mm TYPE 'X' GYPSUM BOARD (40 min FRR - TABLE D-2.3.4.-A) INTELLO AIR MEMBRANE (SEAL SEAMS & ALL PENETRATION W/ HIGH PERFORMANCE SEAL) 15.9 mm PLYWOOD SHEATHING 38 x 140 WOOD STUDS @ 400 mm O.C. ( 20 min FRR - TABLE D.2.3.4.-E) 15.9 mm PLYWOOD SHEATHING 15.9 mm PLYWOOD SHEATHING 15.9 mm TYPE 'X' GYPSUM BOARD (40 min FRR - TABLE D-2.3.4.-A) 19.5 mm PLTWOOD SHEATHING 12.7 mm RESILIENT CHANNEL @ 400 mm O.C. (NOTE 4, TALBE D-2.3.4.-A) 2 PLY 12.7 mm TYPE 'C' GYPSUM BOARD (40 min FRR - TABLE D-2.3.4.-A) SW2a - 38 X 140 WOOD STUD SHEAR EXT WALL 1 br FRR CERSON CLADONING (FETR TO LELVATION) WAARIE BARGER BARGER BARGER WAARIE BARGER BARGER WARDER WARZE BART BARGER BAR P6 - 38 x 140 PLUMBING WALL ₩2**>** SW6 - 38 x 140 INTERIOR SHEAR WALL, 1 hr FRR, 53 STC 2018 BCBC APPENDIX D FOR FRR RATING SOUND TEST: W4d (P6) €W6 12.7mm GYPSUM BOARD 15.9 mm TYPE 'X GYPSUM BOARD (40 min FRR - TABLE D-2.3.4-A) 15.9 mm PLYWOOD SHEATHING 38 x 140 WOOD SUDS @ 400 mm O.C. (20 min FRR - TABLE D-2.3.4-E) 12.7 mm RESULENT CHANNEL @ 400 mm O.C. (NOTE 4, TABLE D-2.3.4-A) 27 TYPE 'C GYPSUM BOARD (40 mm FR - TABLE D-2.3.4-A) BC HOUSING INTERIOR LOADBEARING WALL SUPPORTIVE HOUSING P7 - 38 x 140 PLUMBING WALL WEST KELOWNA SW7 - STAGGERED 38 x 140 WOOD STUDS INT. SHEAR WALL, 1 HR FRR, 52 STC (SUITE PARTY WALL) W2 - STAGGERED 38 x 89 WOOD STUDS PARTY WALL, 1 HR FRR, 52 STC FIRE TEST: ULC W313 SOUND TEST: TABLE 9.10.3.1-A. W8a (P7) 38 x 140 WOOD STUDS @ 600 mm O.C. 12.7mm GYPSUM BOARD FIRE TEST: ULC W313 SOUND TEST: TABLE 9.10.3.1-A. W8a ADDRESS M €W7

15.9 mm PIYW.OOD SHEATHING
BUILDING WRAP(TAPE SEAMS & ALL PENETRATION W/
HIGH PERFORMANCE TAPE)
STAGGERED 38 x 140 WOOD STUDS ON 38 x 184 PLATED @ 400 O.C.

STAGGERED 38 x 140 WOOD STUDS ON 38 x 184 RATED # 400 O.C.
W/BPMOS DUDIE PROCE INIQUALINON
BILLIONIC VIQUE (DAY STAMO & ALL FRIETRATION W/
15 4 mm TYPE X CHYSIAM BOARD
15 4 mm TYPE X CHYSIAM BOARD
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3788 & 3792 BROWN ROAD, WEST KELOWNA

REV.

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PROJECT #

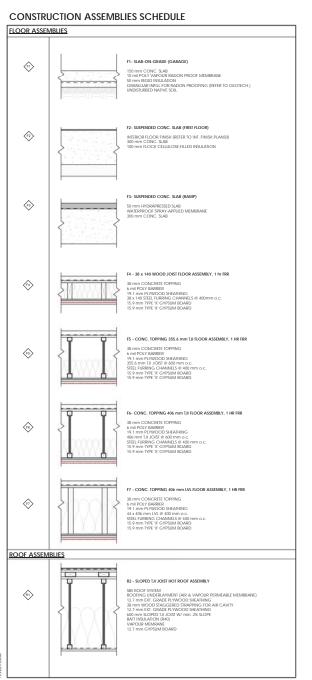
19074 DATE

2020-11-10

SHEET CONSTRUCTION ASSEMBLIES

W2

15.9 mm TYPE 'X' GYPSUM BOARD STAGGERED 38 x 89 WOOD STUDS ON 38 x 140 PLATED @ 300 O.C. W/89mm SOUND-PROOF INSULATION 6 mil POLY (TAPE SEAMS & ALL FENETRATION W/ HIGH PERCONAMICE (JAPE)



	ING CODE THE CHITERIA OF THE CURRENT EXTRON OF THE BC BUILDING CODE 2018		
BUILDING HEIGHT A	I 4 STORIES IN HEIGHT MITH LINDERGROUND PARKADE		
BASEMENT PARIKADE FRIST FLOOR SECOND FLOOR THRD FLOOR FOURTH FLOOR TOTAL GROSS FLOOR AREA	986.8 m2 981.7 m2 986.5 m2 986.3 m2 986.3 m2		
TOTAL GROSS FLOOR AREA	4993.00 13.300m		
BUILDING CLASSIFI GROUP C: RESIDENTIAL			
SADUP OF OFFICES SHOUP TV. STORAGE GAVA			
	ASSIFIED UNDER THE FOLLOWING ARTICLES OF BC CODE 2018   CODE REQUIREMENTS	May DEOC	PROVIDED
132211	- GROUP C, UP TO 4 STOREYS, SYMMULTINGO	min. neigr	PROTIDEO
	CARDIO C. U. TO 3 ENDER D. PRINCEDED THE BLAZION DESIGN OF REMISSIONED THE CONCIDENT THE BLAZION DESIGN OF REMISSIONED THE CONCIDENT THE BLAZION DESIGN OF REMISSIONED THE CONCIDENT THE BLAZIONED DESIGN OF REMISSIONED THE CONCIDENT THE BLAZIONED DESIGN OF REMISSIONED THE CONCIDENT THE BLAZIONED DESIGN OF REMISSIONED THE CONCIDENT THE CONCIDENT OF REMISSIONED THE CONCIDENT THE CONCIDENT OF REMISSIONED THE CONCIDENT OF THE CONCIDE		SPRINKLERED #STOREYS
	-PLOOR ASSEMBLES SHALL BE FIRE SETWANTONS WITH A FIRE RESIDENCE FATING		1 to FRR
	OF NOT LESS THAN 1 HOUR - MEZZANNES SHALL HAVE A FIRE RESISTANCE RATING OF NOT LESS THAN 1 HOUR		
	<ul> <li>LOADREARING ELEMENTS SHALL HAVE A PINE RESISTANCE RATING NOT LESS THAN THAT REQUIRED FOR THE SUPPORTED ASSEMBLY</li> </ul>		
AREA OF UNPROTECTS	DOPENING  UNITED OPENING AT EXTERIOR STREET LANC IS LESS THAN THE LIBITS SET BY TABLE 3.2.3.1.C.		
	NOTTH - 4'S OPENING (4'S ALLOWED), LIMITING DISTANCE @ 3H		
	NORTH- #5 OPENING   #4 ALLOWED; LANTING DISTANCE (B 3H BAST - #4 OPENING BLOWED; LANTING DISTANCE > 8H SOUTH- #4 OPENING DISTANLES, LEGENDRO DISTANCE > WEST - #6 OPENING   JA-ALLOWED; LERTING DISTANCE > 9H		
CONSTRUCTION OF PA	POSING BUILDING FACE.		
1237	NORTH WALL		
	SOUTH WALL SAIT WALL		
	WETWALL		
OCCUPANT LOADS AND	PENT CAPACITIES  CICCIPIANT LOAD IS BASED ON REQUIREMENTS ACCORDING TO 3.1 17.1  REFER TO SHEET AUST FOR OCCUPANT LOAD.		
14 EGRESS AND EXITS	RETER TO SHEET AND FOR OCCUPANT LOAD		294 OCCUPANTS
1421(f) 1423			1003
1425 1432(h)	DISTANCE RETWEEN ENTS MINMALE EXT WITH OF STARS MINMALE EXT WITH OF STARS MINMALE EXT WITH OF STARS  MINMALE EXT WITH OF STARS  MINMALE EXT WITH OF STARS  MINMALE EXTRANSIANT  M	900 mm 1100 mm	
14332	MINIMALM EXIT WOTH OF CORRIDOR & PASSAGEWAYS MINIMALM PASSAGE WITH SINGING DOORS IN STARLANDING	7100 mm	
3434	ENT HEADROOM ENT GLEARANCE T DOORBAY	2100 eve 9000 eve	
8425(1)(0)	TRANSFER DISTANCE TO AT LEAST ONE BUT DOES NOT CHOSEN AS-	After MAJK	
	ACCESS FROM A STOMAGE GARAGE TO A STAM TOWER OR ELEVATOR SHALL BE THROUGH A VESTRICE.		
13.57(4)	A PRESELECCO AND VIONTILATED VESTBLILE AT ELEVATOR AND START TOWERS AT THE STORAGE GRANDLEVEL TO PREVENT EXCESSIVE ACCURACY ATOM OF CARBON MONISCIDE, COUNTED THAT OF RUMANMEL AND TOKIC VAPOLIES. VESTBLILE BROAD COMPLY WITH ELETIC.		
1.3.8.7 (4) (4) 3.3.5.7 (4) (9)	VESTMILE SHALL BE NOT LESS THAN 1 BIN LONG  MECHANICAL VENTELTON AT A NATE OF HAIDS FOR EACH SQUARE METER OF VESTMILE FLOOR SURVACE AREA.		
3337(4)-03	FLOOR SURFACE MEA OPENINGS BETWEEN ESTRUCE AND GARAGE TO BE PROVIDED WITH SELF CLOSING DOORS WITH NO HOLD OWN DEVICES		
	WITH NO HOLD OPEN DEVICES		
EXIT WIDTH 14.3.2 (100) 14.3.2 (100)	ENT WOTH OF CORROOMS PER PERSON 8.1 mm ENT WOTH OF STARS PER PERSON 8 mm		
	TOTAL WIDTH OF EXITS CAN BE ADCOMINGDATED WITH TWO BYSING DOORNAY WIDTHS ONE AT EACH EXIT STARICAGE.		
14.3.2(7)	IF MORE THAN 1 EXIT, EACH SHALL CONTRIBUTE 10: EAST WIDTH OF EACH STANICASE 1		
	ENT WOTH OF CORROOM +		
FIRE SEPARATION & C	CONNECT: PRE LEFANATION ASSEMBLES ARE BASED UPON THE UNCERPARITER'S LABORATORIES OF CANADA LIST OF SOLUMENT AND INTERNAL VOLUME 11.1 FIRE RESISTANCE SATINGUS (U.C.) VARIES OFFERING NOTED ALL FIRE RESISTANT AT TAVES STATED HERRING MANIMAL REDURMANTS. AND MAY BE CONSTRUCTED WITH GREATER FIRE RESISTANCE THAN REQUIRED SIZE OFFERING AND DISTONED TO CONSTRUCTION ASSEMBLES.		
	THE EXPANSIONS SHALL BE CONSTRUCTED AS CONTRIOUS ELEMENT AND HAVE A FIRE RESISTANCE ANTING AS SPECIFIED THE CONSTRUCTION OF THE FIRST EXPANSIONS SHALL CONTRION TO BE 2.1 A MAD BE 2.1 A ALL PRESENTANCE OF FIRST SHAPANTONS MAD BE 2.1 A MAD BE 2.1 A ALL PRESENTANCE OF FIRST SHAPANTONS MAD BE 2.1 A MAD BE 2.1 A ALL PRESENTANCES OF FIRST SHAPANTONS MAD BE 2.1 A MAD BE 2.1		
	OUCT SHAFTS SHALL BE CONSTRUCTED WITH A FIRE RESISTANCE RATING PER TABLE—		
1131	FIRE SEPARATION BETWEEN MAJOR OCCUPANCY C AND F3 FIRE SEPARATION BETWEEN MAJOR OCCUPANCY C AND D		t he FRIR. t he FRIR
5.5.1.4 5.5.4.2(1)	PUBLIC CORRIDORS SHALL BE CONSTRUCTED WITH A PIRE RESISTANCE RATING OF NOT LESS THAN 45 HIN BUITES OF RESIDENTIAL OCCUPANCY SHALL BE SEPARATED FROM EACH OTHER AND FROM THE		the FRIR
3441(1)	BUTES OF RESIDENTIAL COCUMANCY SHALL BE SERVIATED FROM EACH OTHER AND TROM THE REMANDER OF THE BUILDING WITH A PIRE RESISTANCE RATING OF NOT LESS THAN 1 HOUR	NI HOUTE	the FRE
	EXTS SHALL BE CONSTRUCTED WITH A PINE SEPANATION WITH A PINE RESISTANCE RATING. NOT LESS THAT MUST LESS THAT THAT REQUIRED BY SUB-SECTION 3.2.2 BUT NOT LESS THAT HE WILL BY SUB-SECTION 3.2.2 BUT NOT LESS THAT HE WILL BY S	- House	
3343(3)	STORAGE ROOMS SHALL BE SEPARATED FROM THE REIMANDER OF THE BUILDING WITH A FIRE RESISTANT RATING OF NOT LESS THAN 1 HOUR		The PROD
3343(1)	SPRINKLERS SHALL SE INSTALLED IN A STORAGE ROOM PROVIDED FOR THE USE OF TEMANTS IN A RESIDEN OCCUPANCY INTHIN A FLOOR AREA. BUT NOT CONTAINED INTHIN A SUITS		
	FIRE SERVICENCON INSCHANCIAL ROOM BOOKS IN A SERVICE ROOM CONTAINING BOILER SHALL SWING OUT EXCEPT FOR BOOKS OPENING IN CORR	BOR .	The FRISH
5.6.2.1 (1) 1.6.2.6 (1)	FIRE SEPARATION FOR ELECTRICAL FOOM	MARKA	1 to FRA
1421(6)			- 17 10
14.2 (.)() 13.1-21 (3)	JANETON ROOM, THE FIRE SERVICINOUS NOT REQUIRED TO HAVE A FIRE RESISTANCE RATING IF THE PLOO IN WHICH THE BOOM ON SPACE IS LOCATED IS SPRINKLENED THROUGHOUT		A 14 COM
182 196 331210) 331220)	COMMON LAUNDRY FROM - THE FIRE SEPARATION IS NOT REQUIRED TO HAVE A FIRE RESISTANCE RATING FLOOR AREA IN HINCH THE ROOM OR SPACE IS LOCATED IS SYMMETERED THROUGHOUT		S to FRIS
1421,96 3322100 131,2200 1441	COMMON LAWRENCH FROM THE FIRE SEPARATION IS NOT REQUIRED TO HAVE A FIRE RESISTANCE RATING FLOOR AREA IN HISCOTTE ROOM OR SPACE IS LOCATED IS SPRANLERED THROUGHOUT EXIT STARES AT PARISACE.  EXIT STARES AT MAN TO EXHIPLOOR.	# thet	t to FREE
14.2 (.)() 13.1-21 (3)	COMMON LAUNDRY FROM - THE FIRE SEPARATION IS NOT REQUIRED TO HAVE A FIRE RESISTANCE RATING FLOOR AREA IN HINCH THE ROOM OR SPACE IS LOCATED IS SYMMETERED THROUGHOUT	of their	

1.1.4.1.20			
13.6.1 (c)   Price   Section   Sec		BETWEEN PUBLIC CORRIGOR & SUITE FIRE DAMPERS IN DUCTE RETAILEN FIRE SEPARATION REQUIRED.	20 mm
THE PROPERTY OF THE PROPERTY O	1188 (1)	THE DAMPIES NOT NEEDED IN NONCOMBUSTIBLE CONSTRUCTION IF DUCT HAZ A MELTHUS POINT OF	760 mg C
The decidentaries of 21.24 and 21.24 for ACCESS ROUTE OF THE THIN WITH 1995  A RELIGIOUS CONSIDERATION OF THE 2 THE TITLE THE WITH 1995  A RELIGIOUS CONSIDERATION OF THE 2 THE TITLE THE WITH 1995  A RELIGIOUS CONTROL OF THE 2 THE TITLE THE TITLE THE WITH 1995  A RELIGIOUS CONTROL OF THE 2 THE TITLE THE TI	3.2.5 PROVISIONS	FOR FIRE FIGHTING	
A RECEIVED OF CONSIDERS FOR THE STREET PRODUCTS AND USE THAN 19 YEAR OF THE STREET PRODUCTS AND USE THAN 19 YEAR OF THE STREET PRODUCTS AND USE THAN 19 YEAR OF THE STREET PRODUCTS AND USE THE STREET PRODUCTS AND USE THAN 19 YEAR OF THE YEAR OF TH	32219	EVERY BUILDING SHALL FACE A STREET FOR ACCESS ROUTES, MUST CONFORM TO REQUIREMENTS OF 3,1.5.4 AND 3,2.5.6 FOR ACCESS ROUTES	
1.23.41	12210(6)	A BUILDING IS CONSIDERED TO FACE 2 STREETS PROVIDED NOT LESS THAN 10%	154
334-61 PM CARRY CONTROL CONTRO	3.2.9.4 (1)	BUILDINGS MORE THAN I STOREYS OR MORE THAN ASK-2 SHALL BE PROVIDED WITH	
334-61 PM CARRY CONTROL CONTRO	1.255(0)	PRINCIPAL ENTRANCE AND EVERY ACCESS OPENING ARE LOCATED INTWEEN 5-15H	3-194
234.14 (19) OVERSIGN COLUMNICS CONTROLLED TO REPORT THE DESTANCE OF THE ALEXANDER COLUMNICS COLU	2.256(1)(e)		See MIN.
13.14.15   III   Control of processor in a 15 seal of the Control	2254(1)(0)	CENTRE LINE HADIUS	12m MW.
ALALASIAN AND REPORTED LIGHT STATEMENT COUNTY AND	0.01100	OVERHEAD CLEANUAGE	See MON.
AND BE INVESTIGATED AND CONCRETE AND THE	1258(1)00	CHANGE OF GRADIENT 1 IN 12.5 MAX AT MIN. DISTANCE OF 15m.	
33.4 (-1)	52.5 & (1) (e)	SUPPORT EXPECTED LIDADS IMPOSED BY PREPARATORS EQUIPMENT AND BE SUPPACIDE OFFI CONCRETE, ASPINALT OR CIT-FOR MATERIAL DESIGNED TO PRIMATE ACCESSIBLE TY MADERIAL LIGHANT CONDITIONS	
13.27 LIGHT TIME A SWEEDSCHAFT WATER REPRY FOR PREPAYED THE A 32.27 TO 10 MINUS A 50.00 MINUS A 50.0	286(1)71		Non-Mile
TABLE TO THE CONTRIBUTION OF THE CONTRIBUTION	1254(1)(0)	ACCESS ROUTE TO SE CONNECTED TO A PUBLIC THOROUGHFARE	
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2.2 EL SU DISTANCE DISTANCE DU DISTANCE DU DISTANCE DI STONDE DI STANCE DI S	128.7(1)	PROVIDE ADEQUATE WATER SUPPLY FOR PREPIONTING (SEE A-3.2.8.7.(1)	
AND THE CONTROL OF TH			
3.2.1 Lighting A SMRDDENCY FORKER SYSTEMS  3.2.1 Lighting A SMRDDENCY FORKER SYSTEMS  3.2.1 Lighting A SMRDDENCY FORKER SYSTEMS  3.2.2 Lighting A SMRDDENCY FORKER SYSTEMS  3.2 Lighting A SMRDDENCY FORKER SYSTEMS  3.2.2 Lighting A SMRDDENCY	1210	STANDFIRE SYSTEM REQUIRED-BUILDING WORE THAN 3 STOREYS, MORE THAN 14th HIGH	
3.2.7 LIGHTING & IMMERGENCY FORMER RYSTEMS  3.2.7 (1)  3.2.7 LIGHTING & IMMERGENCY FORMER RYSTEMS  3.2.7 (1)	12.8.15.(2)	DISTANCE BETWEEN FIRE HYDRANT AND FIRE DEPARTMENT COMMECTION	Who MAX.
DESTRUCTION CONTRIBUTION OF THE SET TOWN OF A PERSON OF THE SET OF	3274 dois	MINAUM EMERGENCY PORIER SUPPLY	60 mm
13.14 / III BROOKE SERIOLOCY FOURS SILVEY, YERO MATTERES OR CONSISTANTS  14			
13.14			
3.3.3.11	3.2.7.4 (1)#	PROVIDE EMPRICENCY LIGHTING NOT LESS THAN 19 N. AT FLOOR OR THEAD LEVEL IN EXTS. PRINCIPE, BOUTE HENCERICA CODES TO LEST IN OPEN FLOOR MEMO. AND IN SERVICE SOCIOIS, FLOOR CORRECORDS, CONTRIBUTION, RESEARCH COMMITCAL, ATTOCHES, PUBLIC INSTITUTIONS, CATALIAN BROADER, AND RESEARCH CONTRIBUTIONS, CATALIAN.	t te
33.34.19 ACCESS FOR MANUAL MANUAL PROPERTY OF THE MANUAL SCHOOL FOR MANUAL PROPERTY OF THE	327-N1) 327-K(1)# 527-K 327-K(1) 327-K(2)	MINORE MARTICACY LUMBOU NOT LESS THAN 19 A LET FLOOR OR TRADILLES IN MOIS SERVICE SOORS. PARES COMPLETES FOOD MINORAL PROPERTY AND IN SERVICE SOORS. PARES COMPLETES FOOD MINORAL PLANS AND AND A COMMINIOR. STREET, PARES AND AND ACTIVITIES ON GODERNOOTHE. REPORT OF THE PARES AND AND AND AND AND AND AND AND SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION FOR THE SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION FOR THE SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND AND A VIOLE COMMANDIATION SERVICES OF THE PARES AND A VIOLE COMMAND A VIOLE COMMANDIATION SERVICES OF THE PARES AND A VIOLE COMMAN	Site
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1.1.1   PRISE   ARRANGO PRISE   DEL PROPOSITION AT PRISE	327.4(1) 327.4(1) 327.6 327.6(1) 327.6(1) 327.6(1) 327.6(1) 327.6(1) 327.6(1) 327.6(1) 327.6(1) 327.6(1)	minorio talestación, cuentra den relativa en la en recipio de resolución a por la mendia experimenta de cuentra por la entra como consecución por la mendia de la entra como como como como como como entra como como como como como como como com	1100mm Max E Om MAX
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WITH COMMULTY AND PROCESSED IN HAMBERS ACCORDING WITH SCI. 18.22  3.14.6 SOUND TRANSMISSION.  3.14.6 COOP-MARS OF DIRECTAND WITH SPIRAL SE PROTECTED FROM ANSIGNED NOSE IN COOP-COMMUNE WITH SECTION 5.8	327-A119 327-A119 327-A119 327-A119 327-A119 327-A119 327-A119 321-S4	minore statements comments are than the same size of a position means to least, in print memory, accepts emocrates and one of the memory accepts and considerate, ethicities and acceptance comments are considerated and considerate, ethicities and acceptance comments and considerations considerate means comments and emotions comments and emotions considerate means comments and emotions are emotioned sometimes of the same services and emotions are commented and particular comments and the same services and comments are commented sometimes of the same services and emotions are commented and sometimes of the same services and sometimes are commented and some commented and commented and some commented and sometimes are commented and sometimes are commented and sometimes are commented and sometimes are commented and proposed and sometimes are sometimes and proposed and sometimes are commented and proposed and sometimes are also and proposed and proposed proposed and proposed proposed and proposed pr	1100mm MAR E.Dm MAR Z.Dm MAR MOT +1070m
33.4.8 OCCUPANTS OF DIRECTING UNITS SHALL BE PROTECTED FROM ARRESTRE NOISE IN CONFORMANCE WITH SECTION 5.6	327-A119 327-A119 327-A119 327-A119 327-A119 327-A119 327-A119 321-S4	monoto talesqueri, comina sor i alla hale si a en porción mesa i ales a por in menoto acuste emociónes con por acusta de la comina de acusta de la comina de la comina de la comina de la comina de mon se servicia colona, maio, comicióne proprieta en en en estructa colona, maio, comicióne proprieta en en entre de la comina de la comita del la comita de la comita del la comita de la comita de la comita del la comita del la comita de la comita del la comita	1100mm MAR E.Dm MAR Z.Dm MAR MOT +1070m
3.3.4.8 OCCUPANTS OF DIRECTING UNITS BANKL BE PROTECTED FROM ARRESTNES IN CONFORMANCE WITH SECTION 5.6	327-A119 327-A119 327-A119 327-A119 327-A119 327-A119 327-A119 321-S4	monote statistation; commission on relative two six or respond on resolution; in print in monote, source removales and commission of the report and content of content on the commission of the removal of the commission of content on the commission of the commission of content on monotest statistics. And also services content on the commission of the commission of content on services and commission of the commission of content of services and commission of the commission of services and commission of the commission of content of the commission of the commission of the commission of the commission of services are serviced on the commission of the commission of the commission of severe responsibility of severe responsibil	TIODown MARK E Din MARK Z Din MARK AGT + 1070s
	0.0274(19) 0.0274(19) 0.0274(1) 0.0274(1) 0.0274(1) 0.0274(1) 0.0274(1) 0.034(1	PROVIDE BANGADOR CHARGE SET LESS THAN IS A RET PORT ON THE ALIES A SET IS REPORTED AND EXPERIENCES OF THE ATTENDED OF THE PORT OF THE ALIES AND ALIES A WITH THE ALIES AND ALI	1100mm MAR E.Dm MAR Z.Dm MAR MOT +1070m
SEPARATING ASSEMBLY WITH MINIST STC RATING	2027419 2027419 2027411 202741 2027411 2027411 2027411 2027411 2027411 2027411 2027411 202741 202741 202741 202741 202741 202741 202741 202741 202741 202741 202741 202741 202741 2027	monoto statistation; cuprime on right have it is a fin position metal class, in principle statistation, and in principle statistation of the principle stati	1100mm MAR E.Dm MAR Z.Dm MAR MOT +1070m
EAR 1 (2) DWELLING LINET FROM AN ELEVIATION SHAPT OR REPUSE CHILD'S WITH MIN IN STC ANTING	2027419 2027419 2027419 2027411 202741 2027411 2027411 2027411 2027411 2027411 2027411 2027411 202741 202741 202741 20	monote statistation; commission on relation than the last of statistics	1100mm MAR E.Dm MAR Z.Dm MAR MOT +1070m



A003



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Number	Name	Area	Level
208	UNIT A	66.6 m²	T.O SECOND FLOOR
209	UNIT A1	66.6 m²	T.O SECOND FLOOR
210	UNIT A2	67.5 m <sup>2</sup>	T.O SECOND FLOOR
205	UNIT B	74.6 m <sup>2</sup>	T.O SECOND FLOOR
204	UNIT C	74.5 m <sup>2</sup>	T.O SECOND FLOOR
203	UNIT C1	74.9 m <sup>2</sup>	T.O SECOND FLOOR
202	UNIT D	79.1 m²	T.O SECOND FLOOR
201	UNIT E	84.6 m <sup>2</sup>	T.O SECOND FLOOR
207	UNIT F	83.9 m²	T.O SECOND FLOOR
206	UNIT G	119.0 m <sup>2</sup>	T O SECOND FLOOR

Number	Name	Area	Level
309	UNIT A	66.8 m <sup>2</sup>	T.O THIRD FLOOR
310	UNIT A1	66.6 m²	T.O THIRD FLOOR
311	UNIT A2	67.5 m <sup>2</sup>	T.O THIRD FLOOR
306	UNIT B	75.4 m <sup>2</sup>	T.O THIRD FLOOR
305	UNIT C	74.5 m²	T.O THIRD FLOOR
304	UNIT C1	74.9 m <sup>2</sup>	T.O THIRD FLOOR
302	UNIT E	85.2 m <sup>2</sup>	T.O THIRD FLOOR
308	UNIT F	83.8 m <sup>2</sup>	T.O THIRD FLOOR
307	UNIT G	115.2 m <sup>2</sup>	T.O THIRD FLOOR
303	UNIT H	77.6 m <sup>2</sup>	T.O THIRD FLOOR

Number	Name	Area	Level
13	UNIT A1	66.7 m <sup>2</sup>	T.O FOURTH FLOOR
14	UNIT A2	67.6 m <sup>2</sup>	T.O FOURTH FLOOR
06	UNIT B1	74.0 m <sup>2</sup>	T.O FOURTH FLOOR
05	UNIT C	74.5 m <sup>2</sup>	T.O FOURTH FLOOR
04	UNIT C1	75.1 m²	T.O FOURTH FLOOR
01	UNIT E	85.3 m <sup>2</sup>	T.O FOURTH FLOOR
03	UNIT H	77.8 m²	T.O FOURTH FLOOR
12	UNIT J	48.4 m <sup>2</sup>	T.O FOURTH FLOOR
11	UNIT J1	45.6 m <sup>2</sup>	T.O FOURTH FLOOR
10	UNIT K	63.3 m <sup>2</sup>	T.O FOURTH FLOOR
39	UNIT L	59.7 m <sup>2</sup>	T.O FOURTH FLOOR
08	UNIT M	49.0 m <sup>2</sup>	T.O FOURTH FLOOR

Area Sche	dule (Gross B	uilding)
Name	Area	STOREY
UNDERGROUND PARKADE	999 8 m²	1
MAIN FLOOR	997.4 m <sup>2</sup>	2
SECOND FLOOR	998.2 m <sup>2</sup>	3
THIRD FLOOR	998.2 m <sup>2</sup>	4
FOURTH FLOOR	998.2 m <sup>2</sup>	5
5	4991.8 m <sup>2</sup>	•

		OCCUPAN	IT LOAD - TOTAL		
Number	Name	Area	Load Factor	Occupant Load	Comments
001	UNDERGROUND PARAKADE	886.8 m²		19.3	
002 003	FOYER STORAGE	6.6 m <sup>2</sup> 2.1 m <sup>2</sup>	3.7 m <sup>2</sup> 0.0 m <sup>2</sup>	1.8	
004	REFUSE & RECYCLING	16.2 m <sup>2</sup>	0.0 m <sup>2</sup>		
005 006	STAIR 1 STAIR 2	15.9 m² 15.9 m²	0.0 m <sup>2</sup>		
100	VESTIBULE	4.7 m <sup>2</sup> 15.6 m <sup>2</sup>	0.0 m <sup>2</sup> 3.7 m <sup>2</sup>		
101-A	LOBBY RECEPTION AREA	12.1 m <sup>2</sup>	9.6 m <sup>2</sup>	4.2 1.3	
102 103	CIRC. STAIR 1	11.3 m <sup>2</sup> 23.8 m <sup>2</sup>	3.7 m <sup>2</sup> 0.0 m <sup>2</sup>	3.1	
104	IAN	3.4 m <sup>2</sup> 5.6 m <sup>2</sup>	0.0 m <sup>2</sup>		
104 105 106	ELEC. LONG TERM 2ND STAGE	5.6 m <sup>2</sup> 13.6 m <sup>2</sup>	0.0 m <sup>2</sup> 46.0 m <sup>2</sup>	0.3	
107	STORAGE	24.6 m <sup>2</sup>	3.7 m <sup>2</sup>	6.6	
107	CIRC.	15.5 m <sup>2</sup>	0.0 m <sup>2</sup>	0.0	
107A 108	BROOM STORAGE	Not Placed 5.6 m <sup>2</sup>	46.0 m <sup>2</sup>	0.1	
109	WC STAFF LUNCH RM	4.0 m <sup>2</sup>	0.0 m <sup>2</sup>		
110 111	PRIVATE OFFICE	15.7 m <sup>2</sup> 8.8 m <sup>2</sup>	9.3 m <sup>2</sup> 9.3 m <sup>2</sup>	1.7	
112	PRIVATE OFFICE INTAKE OFFICE	9.7 m²	9.3 m <sup>2</sup>	1.0	
113	ADMIN CHILDREN AREA OFFICE	8.5 m <sup>2</sup> 7.7 m <sup>2</sup>	9.3 m <sup>2</sup> 9.3 m <sup>2</sup>	0.9	
115 116	OFFICE	8.7 m <sup>2</sup> 9.9 m <sup>2</sup>	9.3 m <sup>2</sup> 9.3 m <sup>2</sup>	0.9 1.1	
117		15.3 m <sup>2</sup> 31.9 m <sup>2</sup>	9.3 m <sup>2</sup> 0.0 m <sup>2</sup>	1.6	
118	OFFICE SECOND STAGE AMENITY ROOM	31.9 m²	0.0 m <sup>2</sup>		
119	BF WC SPRINKLER RM STUDIO 1A	3.6 m <sup>2</sup>	0.0 m <sup>2</sup>		
120 121	SPRINKLER RM STUDIO 1A	5.3 m <sup>2</sup> 16.6 m <sup>2</sup>	0.0 m <sup>2</sup> 16.6 m <sup>2</sup>	1.0	1 person per bed
122	STUDIO 2A STUDIO 1B	20.5 m <sup>2</sup> 23.5 m <sup>2</sup>	10.1 m <sup>2</sup> 23.5 m <sup>2</sup>	2.0	1 person per bed
124	STUDIO 1B STUDIO 2B STUDIO 2C	20.7 m <sup>2</sup>	10.2 m <sup>2</sup>	2.0	1 person per bed 1 person per bed
125	STUDIO 2C	20.7 m <sup>2</sup>	10.2 m <sup>2</sup>	2.0	1 person per bed
126 127	STUDIO 3 STUDIO 2D	23.3 m <sup>2</sup> 23.6 m <sup>2</sup>	7.7 m <sup>2</sup> 11.8 m <sup>2</sup>	3.0 2.0	1 person per bed 1 person per bed
128 129	STUDIO 2E STUDIO 4B	21.8 m <sup>2</sup> 41.6 m <sup>2</sup>	10.9 m <sup>2</sup> 10.3 m <sup>2</sup>	2.0 4.1	1 person per bed 1 person per bed
130 131	STUDIO 4A	31.4 m <sup>2</sup>	7.8 m <sup>2</sup>	4.0	1 person per bed
131	LOUNGE/ QUIET RM	20.0 m <sup>2</sup>	0.0 m <sup>2</sup>		
132 133	SACRED SPACE STAIR 2	18.3 m <sup>2</sup> 20.6 m <sup>2</sup>	0.0 m <sup>2</sup>		
134 135	BF WC PROGRAM STORE.	4.3 m <sup>2</sup> 7.6 m <sup>2</sup>	0.0 m <sup>2</sup> 46.0 m <sup>2</sup>	0.2	
136 137	STORAGE MECHANICAL	12.0 m <sup>2</sup> 11.9 m <sup>2</sup>	46.0 m <sup>2</sup>	0.3	
137	CIRC.	11.9 m <sup>2</sup> 15.4 m <sup>2</sup>	0.0 m <sup>2</sup> 3.7 m <sup>2</sup>	4.2	
138 139	LIVING RM MULTIPURPOSE/PLAY	15.4 m <sup>2</sup> 31.7 m <sup>2</sup>	3.7 m <sup>2</sup> 0.0 m <sup>2</sup>		
141	MULTIPURPOSE/ PLAY LAUNDRY	18.2 m <sup>2</sup> 14.3 m <sup>2</sup> 9.9 m <sup>2</sup>	0.0 m <sup>2</sup>		
142 143	COMP	9.9 m² 32.6 m²	0.0 m <sup>2</sup>		
144	DINING RM KITCHEN STORAGE	9.3 m <sup>2</sup>	46.0 m <sup>2</sup>	0.2	
145 146	SHARED KITCHEN BF STAFF WC	42.9 m <sup>2</sup> 5.3 m <sup>2</sup>	9.3 m <sup>2</sup> 0.0 m <sup>2</sup>	4.6	
147	ADMIN OFFICE	29.4 m <sup>2</sup>	9.3 m <sup>2</sup>	3.2	
148 149	PRIVATE JANITOR	5.4 m <sup>2</sup> 6.4 m <sup>2</sup>	0.0 m <sup>2</sup>		
151	CIRC.	69.2 m²	3.7 m <sup>2</sup>	18.7	
200	SUPPORT OFFICE UNIT E	10.4 m <sup>2</sup> 84.6 m <sup>2</sup>	9.3 m <sup>2</sup> 14.1 m <sup>2</sup>	1.1	2 per Sleeping room
202 203	UNIT D UNIT C1	79.1 m <sup>2</sup> 74.9 m <sup>2</sup>	19.8 m <sup>2</sup> 18.7 m <sup>2</sup>	4.0	2 per Sleeping room
204 205	UNIT C	74.5 m <sup>2</sup> 74.6 m <sup>2</sup>	18.6 m <sup>2</sup> 18.6 m <sup>2</sup>	4.0 4.0	2 per Sleeping room 2 per Sleeping room 2 per Sleeping room
205	UNIT B STAIR	74.6 m <sup>2</sup>	18.6 m <sup>2</sup>	4.0	2 per Sleeping room
206 206	UNIT G	14.7 m <sup>2</sup> 119.0 m <sup>2</sup>	0.0 m <sup>2</sup> 14.9 m <sup>2</sup>	8.0	2 per Sleeping room
207 208	UNIT F UNIT A	83.9 m <sup>2</sup> 66.6 m <sup>2</sup>	14.0 m <sup>2</sup> 16.7 m <sup>2</sup>	6.0 4.0	2 per Sleeping room 2 per Sleeping room
209	UNIT A1 UNIT A2	66.6 m²	16.7 m <sup>2</sup> 16.9 m <sup>2</sup>	4.0	2 per Sleeping room 2 per Sleeping room
209 210 211 212	FLECTRICAL	66.6 m <sup>2</sup> 67.5 m <sup>2</sup> 1.7 m <sup>2</sup> 3.2 m <sup>2</sup>	16.9 m <sup>2</sup>	4.0	2 per Sleeping room
212	JANITOR	3.2 m²	0.0 m <sup>2</sup>		
213 214	STAIRS CIRC.	14.9 m <sup>2</sup> 71.2 m <sup>2</sup>	0.0 m <sup>2</sup> 3.7 m <sup>2</sup>	19.2	
300	SUPPORT OFFICE STAIR 1	10.4 m <sup>2</sup>	9.3 m <sup>2</sup>	1.1	
301 302	UNIT E	12.8 m <sup>2</sup> 85.2 m <sup>2</sup> 77.6 m <sup>2</sup>	0.0 m <sup>2</sup> 14.2 m <sup>2</sup>	6.0	2 per Sleeping room
303 304	UNIT H UNIT C1	77.6 m <sup>2</sup> 74.9 m <sup>2</sup>	19.4 m <sup>2</sup> 18.7 m <sup>2</sup>	4.0	2 per Sleeping room 2 per Sleeping room
805	UNIT C	74.5 m <sup>2</sup>	18.6 m <sup>2</sup>	4.0	2 per Sleeping room
306 307	UNIT B UNIT G	75.4 m <sup>2</sup> 115.2 m <sup>2</sup>	18.9 m <sup>2</sup> 14.3 m <sup>2</sup>	4.0 8.1	2 per Sleeping room 2 per Sleeping room
308	UNIT F	83.8 m²	14.0 m <sup>2</sup>	6.0	2 per Sleeping room
309 310	UNIT A UNIT A1	66.8 m <sup>2</sup>	16.7 m <sup>2</sup>	4.0	2 per Sleeping room
311	UNIT A2 ELEC.	66.6 m <sup>2</sup> 67.5 m <sup>2</sup> 1.7 m <sup>2</sup>	16.8 m <sup>2</sup> 0.0 m <sup>2</sup>	4.0	2 per Sleeping room 2 per Sleeping room
312 313 314	JANITOR	1.7 m <sup>2</sup> 3.2 m <sup>2</sup> 72.5 m <sup>2</sup>	0.0 m <sup>2</sup> 0.0 m <sup>2</sup> 3.7 m <sup>2</sup>		
	CIRC	72.5 m <sup>2</sup>	2.7 m2	19.6	
314	STAIR 2	14.1 m2	0.0 m²		
315 400	STAIR 2 SUPPORT OFFICE	14.1 m <sup>2</sup> 10.5 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup>	1.1	
315 400	STAIR 2 SUPPORT OFFICE UNIT E	14.1 m <sup>2</sup> 10.5 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup>	1.1	2 per Sleeping room
315 400 401 402	UNIT E CIRC. UNIT H	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup>	1.1 6.0 21.3	
315 400 401 402 403 404	UNIT E CIRC. UNIT H UNIT C1	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup> 77.8 m <sup>2</sup> 75.1 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup>	1:1 6:0 21:3 4:0 4:0	2 per Sleeping room 2 per Sleeping room 2 per Sleeping room 2 per Sleeping room
315 400 401 402 403 404 404 405	UNIT E CIRC. UNIT H UNIT C1 STAIR UNIT C	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup> 77.8 m <sup>2</sup> 75.1 m <sup>2</sup> 12.9 m <sup>2</sup> 74.5 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup> 0.0 m <sup>2</sup> 18.6 m <sup>2</sup>	1.1 6.0 21.3 4.0 4.0	2 per Sleeping room 2 per Sleeping room 2 per Sleeping room
315 400 401 402 403 404 404 405 406	UNIT E CIRC. UNIT H UNIT C1	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup> 77.8 m <sup>2</sup> 75.1 m <sup>2</sup> 12.9 m <sup>2</sup> 74.5 m <sup>2</sup> 74.0 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup> 0.0 m <sup>2</sup> 18.6 m <sup>2</sup> 18.5 m <sup>2</sup> 0.0 m <sup>2</sup>	1:1 6:0 21:3 4:0 4:0	2 per Sleeping room 2 per Sleeping room
315 400 401 402 403 404 404 404 405 406 407 408	UNIT E CIRC. UNIT H UNIT C1 STAIR UNIT C UNIT B1 STAIR UNIT C UNIT B1 UNIT M	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 10.5 m <sup>2</sup> 10.5 m <sup>2</sup> 17.8 m <sup>2</sup> 17.8 m <sup>2</sup> 17.1 m <sup>2</sup> 12.9 m <sup>2</sup> 14.5 m <sup>2</sup> 14.3 m <sup>2</sup> 49.0 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup> 0.0 m <sup>2</sup> 18.6 m <sup>2</sup> 18.5 m <sup>2</sup> 0.0 m <sup>2</sup>	1:1 6:0 21:3 4:0 4:0 4:0 4:0	2 per Sleeping room 2 per Sleeping room 2 per Sleeping room 2 per Sleeping room 2 per Sleeping room
315 400 401 402 403 404 404 405 406 407 408 409	UNIT E CIRC. UNIT H UNIT C1 STAIR UNIT C UNIT C UNIT B1 STAIR	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup> 77.8 m <sup>2</sup> 75.1 m <sup>2</sup> 12.9 m <sup>2</sup> 74.5 m <sup>2</sup> 74.0 m <sup>2</sup> 14.3 m <sup>2</sup> 49.0 m <sup>2</sup> 59.7 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup> 0.0 m <sup>2</sup> 18.6 m <sup>2</sup> 18.5 m <sup>2</sup> 0.0 m <sup>2</sup> 24.5 m <sup>2</sup> 29.9 m <sup>2</sup>	1.1 6.0 21.3 4.0 4.0 4.0 4.0 2.0 2.0	2 per Sleeping room
315 400 401 402 403 404 404 405 406 407 408 409 410	UNIT E CIRC. UNIT H UNIT C1 STAIR UNIT C UNIT C UNIT C UNIT M UNIT M UNIT M UNIT M UNIT M UNIT K UNIT K	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup> 77.8 m <sup>2</sup> 77.5 1 m <sup>2</sup> 12.9 m <sup>2</sup> 74.5 m <sup>2</sup> 74.0 m <sup>2</sup> 14.3 m <sup>2</sup> 49.0 m <sup>2</sup> 59.7 m <sup>2</sup> 63.3 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup> 0.0 m <sup>2</sup> 18.6 m <sup>2</sup> 18.5 m <sup>2</sup> 20.0 m <sup>2</sup> 24.5 m <sup>2</sup> 29.9 m <sup>2</sup> 31.7 m <sup>2</sup> 22.8 m <sup>2</sup>	1.1 6.0 21.3 4.0 4.0 4.0 4.0 2.0 2.0 2.0 2.0	2 per Sleeping room
315 400 401 402 403 404 404 405 406 407 408 409 411 411 411 412 413	UNIT E CIRC. UNIT H UNIT C1 STAIR UNIT C UNIT C UNIT B1 STAIR UNIT C UNIT M UNIT L UNIT K UNIT L UNIT K UNIT L UNIT L UNIT J UNIT J	14.1 m <sup>2</sup> 10.5 m <sup>2</sup> 85.3 m <sup>2</sup> 78.8 m <sup>2</sup> 77.8 m <sup>2</sup> 75.1 m <sup>2</sup> 12.9 m <sup>2</sup> 74.5 m <sup>2</sup> 74.0 m <sup>2</sup> 14.3 m <sup>2</sup> 49.0 m <sup>2</sup> 59.7 m <sup>2</sup> 63.3 m <sup>2</sup> 45.6 m <sup>2</sup> 48.4 m <sup>2</sup> 66.7 m <sup>2</sup>	0.0 m <sup>2</sup> 9.3 m <sup>2</sup> 14.2 m <sup>2</sup> 3.7 m <sup>2</sup> 19.5 m <sup>2</sup> 19.5 m <sup>2</sup> 18.8 m <sup>2</sup> 0.0 m <sup>2</sup> 18.6 m <sup>2</sup> 18.5 m <sup>2</sup> 24.5 m <sup>2</sup> 22.8 m <sup>2</sup> 24.2 m <sup>2</sup> 33.4 m <sup>2</sup>	1.1 6.0 21.3 4.0 4.0 4.0 4.0 2.0 2.0 2.0 2.0 2.0 2.0	2 per Steeping room
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CONSULTANTS

BC HOUSING SUPPORTIVE HOUSING WEST KELOWNA

ADDRESS

3788 & 3792 BROWN ROAD, WEST KELOWNA BC

PROJECT # 19074

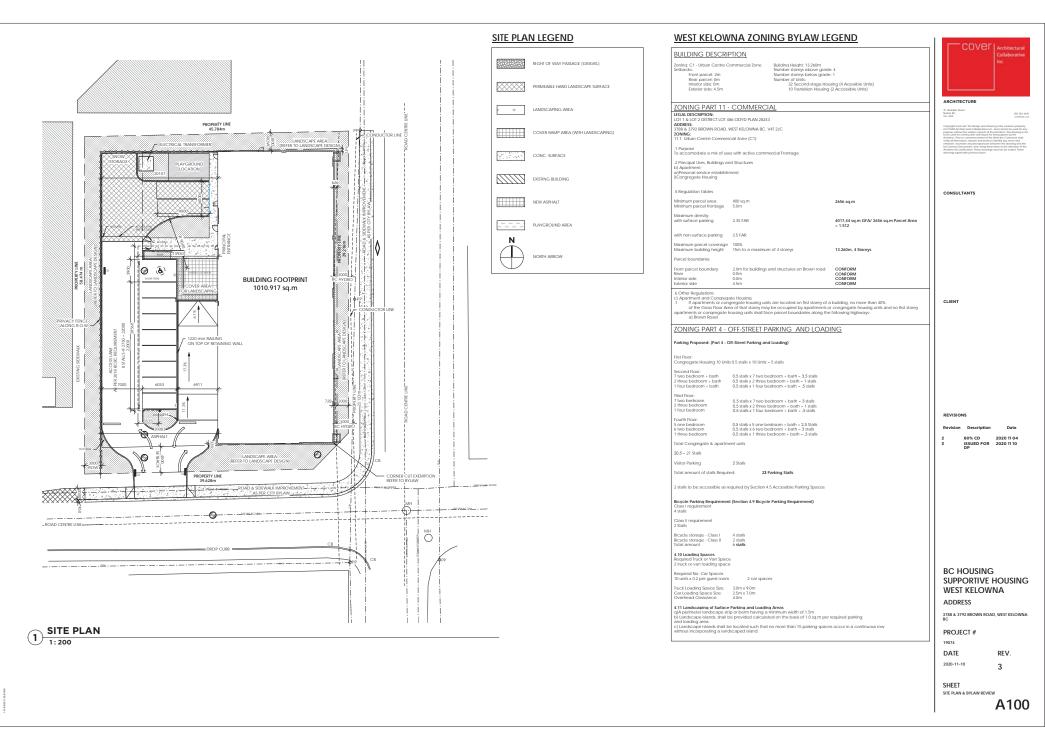
DATE 2020-11-10

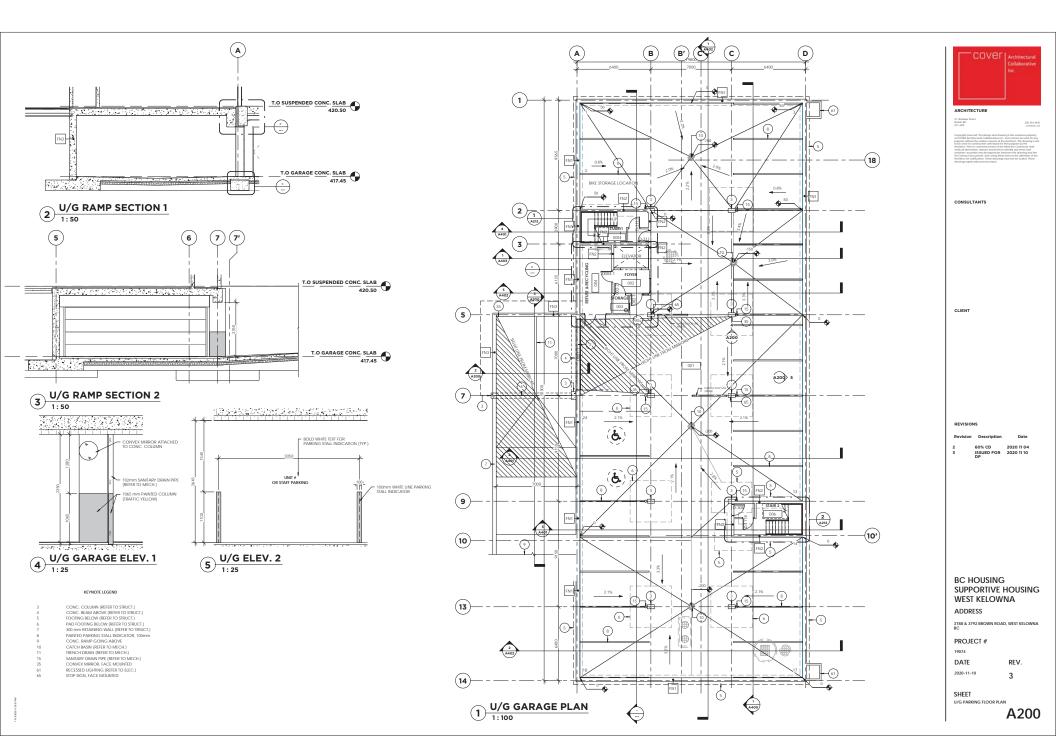
SHEET AREA & OCCUPANCY SCHEDULES

A007

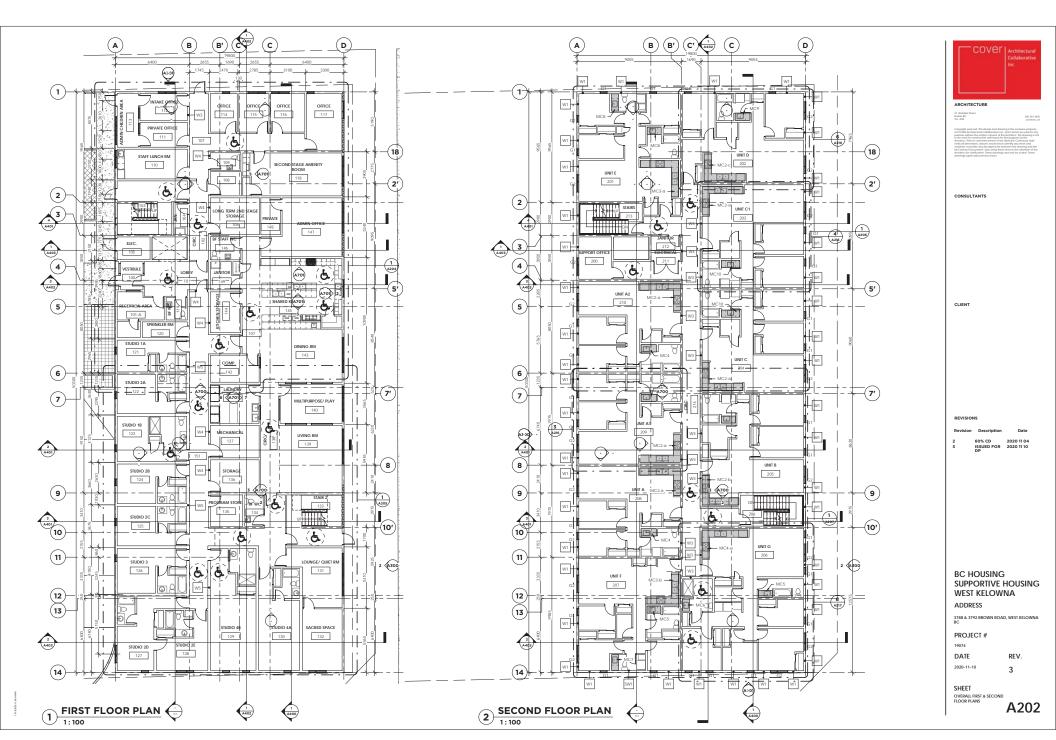
REV.

3

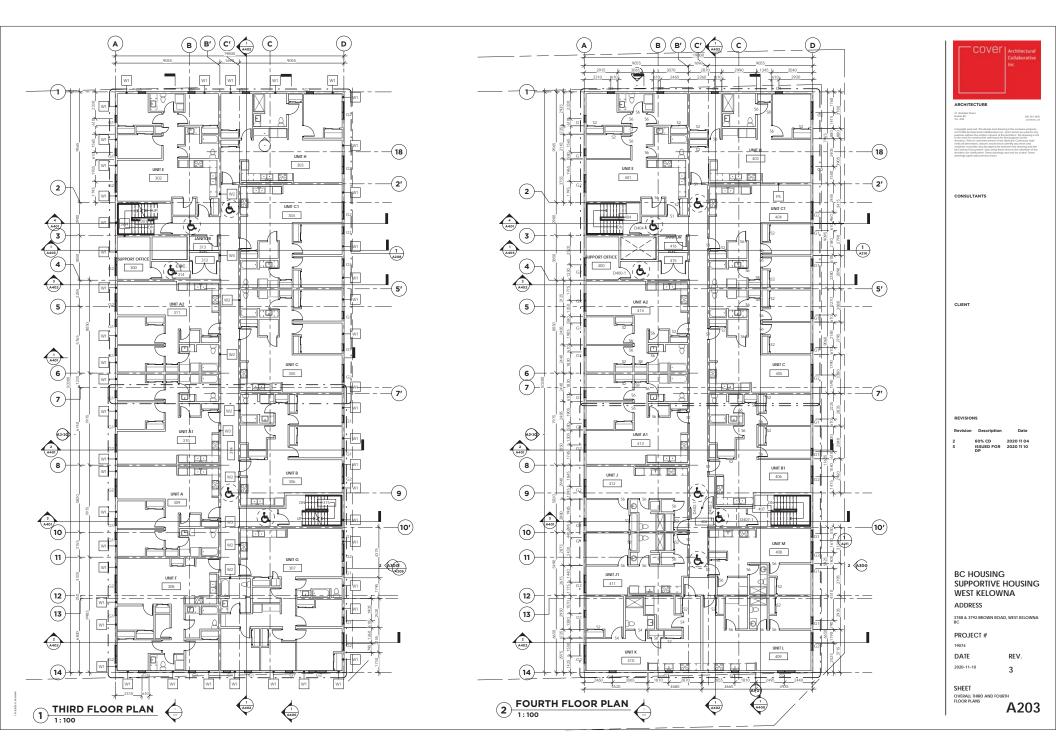




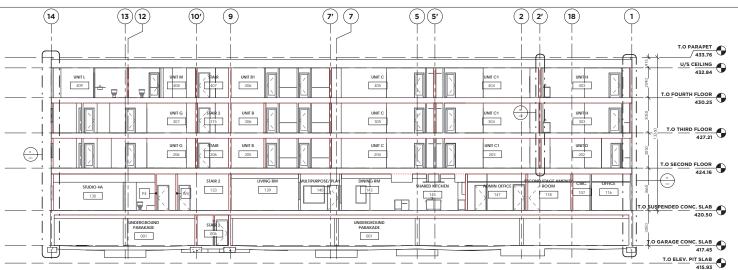
Page 32 of 129



Page 33 of 129



Page 34 of 129



#### SHEET NOTES -SECTION

A. ALL ELVATIONS ARE FROM DATUM ELEVATION. MAIN FLOOR - 0.00m . WHERE GEODETIC ELEVATION IS INDICATED REFER TO CIVIL AND LANDSCAPE DRAWINGS.

B. FRAMING SHOWN ON ARCHITECTURAL DRAWINGS IS FOR GRAPHIC REFERENCE ONLY.

C. STRUCTURAL DRAWINGS SHALL TAKE PRECEDENCE IN MATTERS OF FRAMING, MEMBER SIZES, CONFIGURATION & CONNECTIONS AS WELL AS CONCRETE SLABS, WALLS AND FOUNDATIONS.

D. ANY DISCREPANCIES FOUND BETWEEN THIS SHEET AND OTHER SHEETS SHALL BE BROUGHT TO THE MIMEDIAITE ATTENTION OF THE ARCHITECT FOR RESCULTION, NO EXTRA COST WILL BE PAUD FOR THE CONTRACTIONS FAILURE TO THOROUGHLY REVIEW THE PLANS PRIOR TO CONSTRUCTION.

E REFER TO MECHANICAL PLANS FOR RETURN AND SUPPLY REGISTER LOCATIONS. PROVIDE WICOD FRAMING CAVI GWB BURKHEADS AT MICHANICAL DUCTY OWER, WHEN DUCTS CROSS FIRE RATED PARTITIONS PROVIDE FIRE DAMPERS AND FIRE BATED BURKHEAD TO CREATE HORIZONTAL FIRE SEPARATIONS AS REQUIRED BY BCBC.

F. REFER TO LANDSCAPE ARCHITEC'S AND CIVIL ENGINEER'S DRAWINGS FOR ALL FINISH GRADE ELEVATIONS, SITE DRAINAGE, AND HARD LANDSCAPE ELEMENT DESIGN.

G. REFER TO DRAWINGS A001, A002 & A003 FOR ALL GENERAL PROJECT NOTES, WALLS, FLOORS AND ROOF ASSEMBLIES.

ARCHITECTURE

CONSULTANTS

REVISIONS

BC HOUSING SUPPORTIVE HOUSING WEST KELOWNA

**ADDRESS** 

3788 & 3792 BROWN ROAD, WEST KELOWNA

PROJECT #

19074

DATE 2020-11-10

SHEET

A400

REV.

3

**BUILDING SECTION 1** 1:100



WEST NORTH

Architectural Collaborative Inc

Development Permit Submission West Kelowna Supportive Housing

2020.11.10



SOUTH EAST



Development Permit Submission West Kelowna Supportive Housing



COVET | Architectural | Collaborative

## Development Permit Submission West Kelowna Supportive Housing



COVET | Architectural | Collaborative

Brown Rd. and Ingram

## **Development Permit Submission**

West Kelowna Supportive Housing



COVET | Architectural | Collaborative

**Development Permit Submission** 

West Kelowna Supportive Housing

Entrance

#### Schedule "B"

## WEST KELOWNA BC HOUSING PROJECT

WEST KELOWNA, BC



## LIST OF DRAWINGS

#### LIST OF DRAWINGS

 ISSUED
 DWG. NO
 DESCRIPTION

 Y
 C01
 COVER PAGE

 Y
 C02
 SITE PLAN

 Y
 C03
 SERVICING PLAN

 Y
 C04
 GRADING PLAN

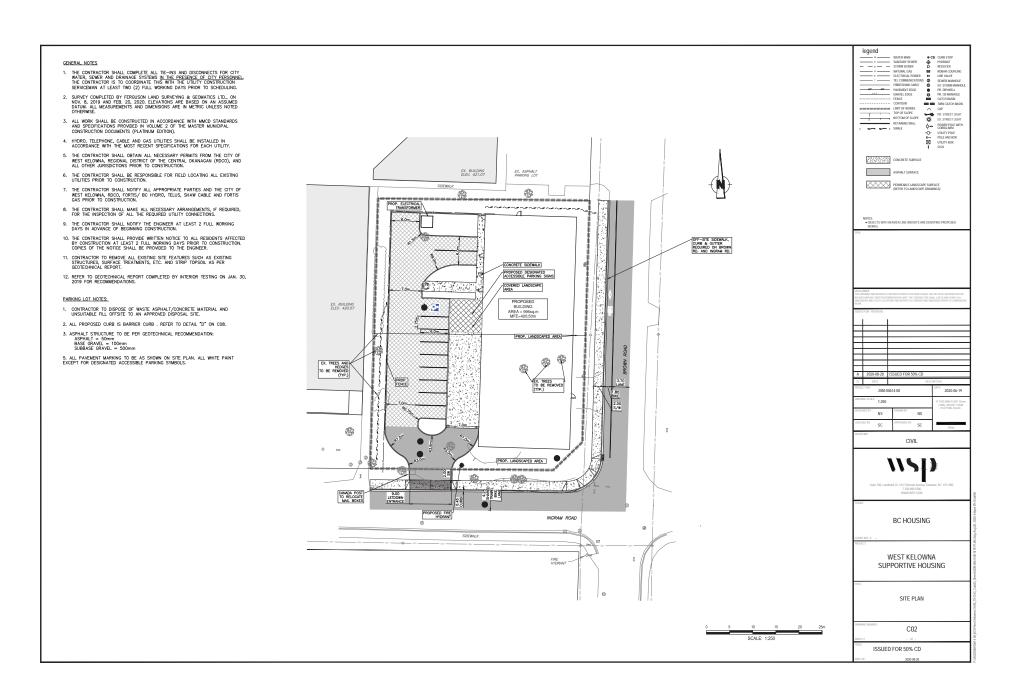
 Y
 C05
 EROSION & SEDIMENT CONTROL PLAN

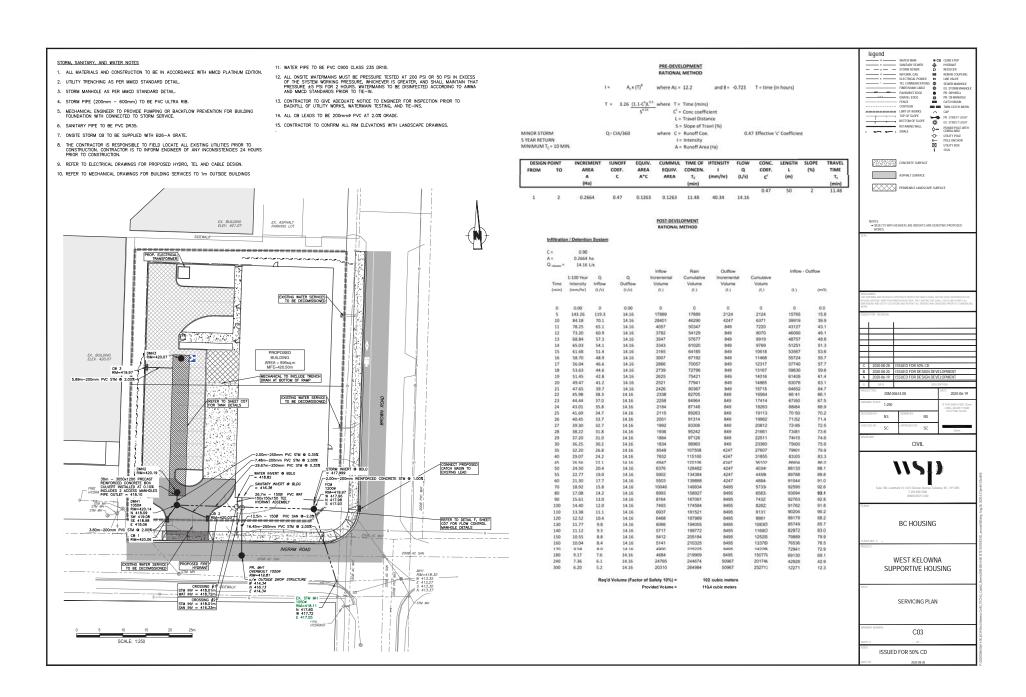
C06 OFFSITE WORKS - CURB PLAN/PROFILE

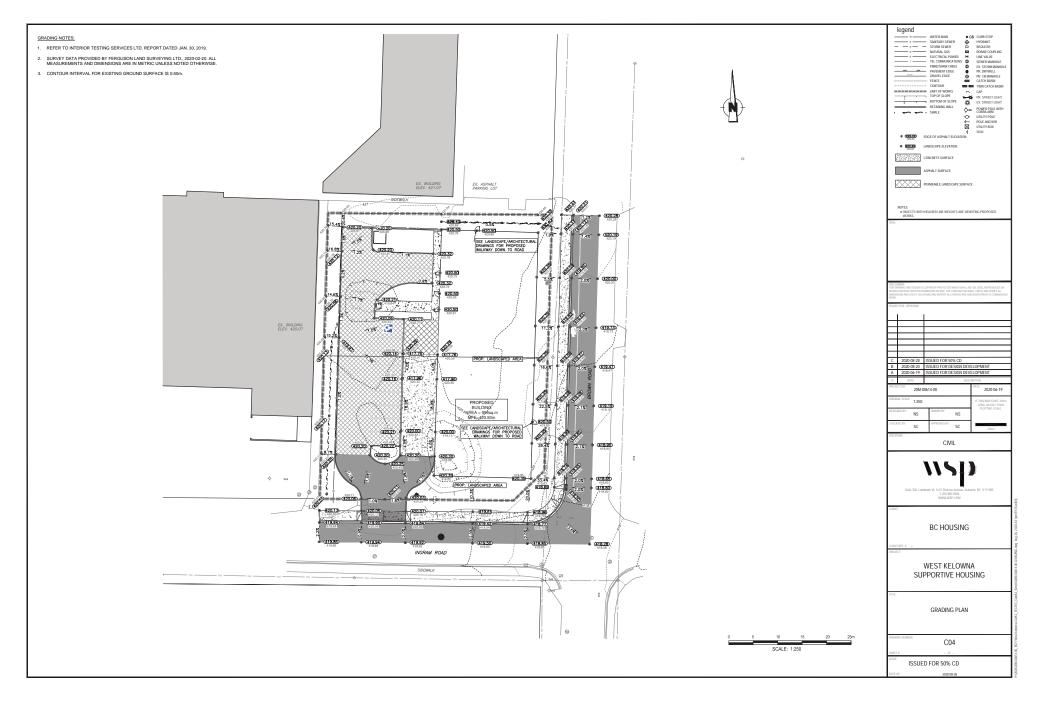
Y C07 UTILITY DETAILS
Y C08 ROADWAY DETAILS

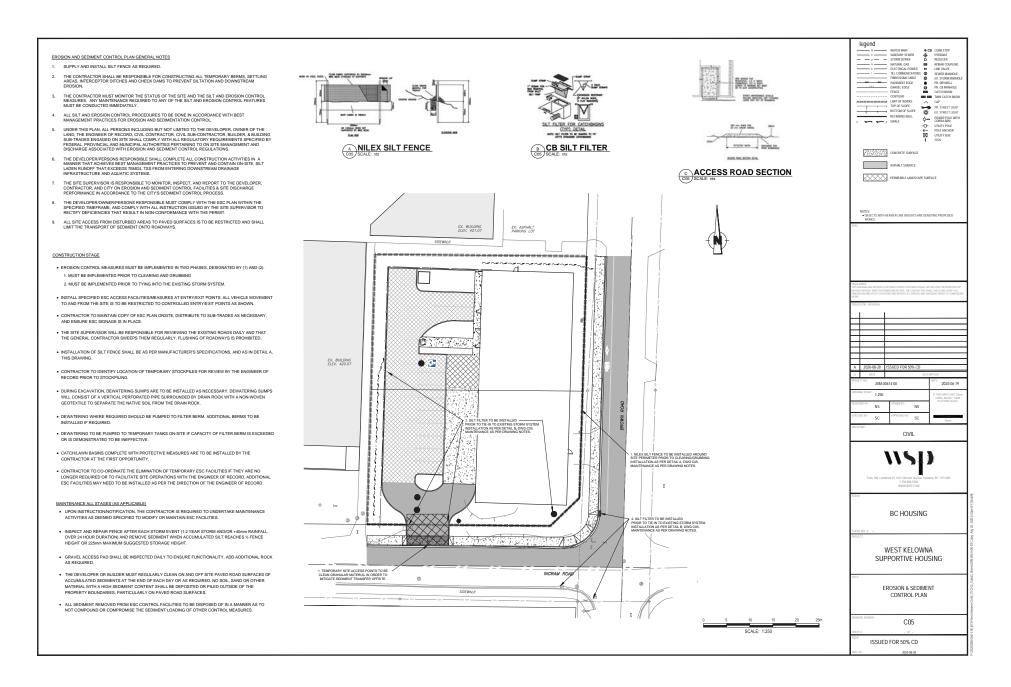


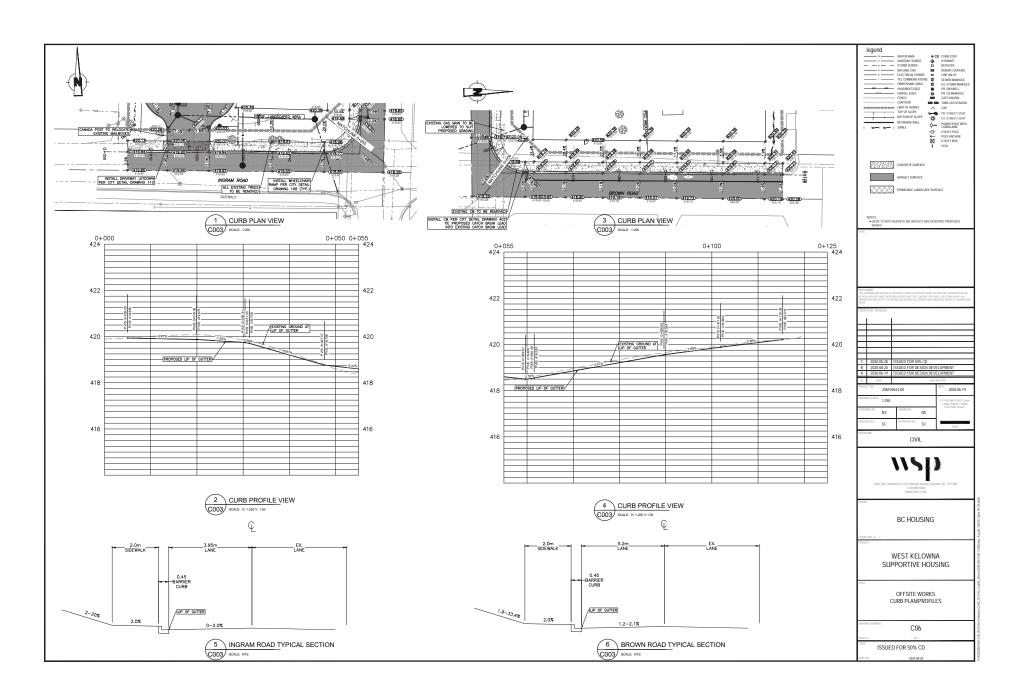
**ISSUED FOR 50% CD** 



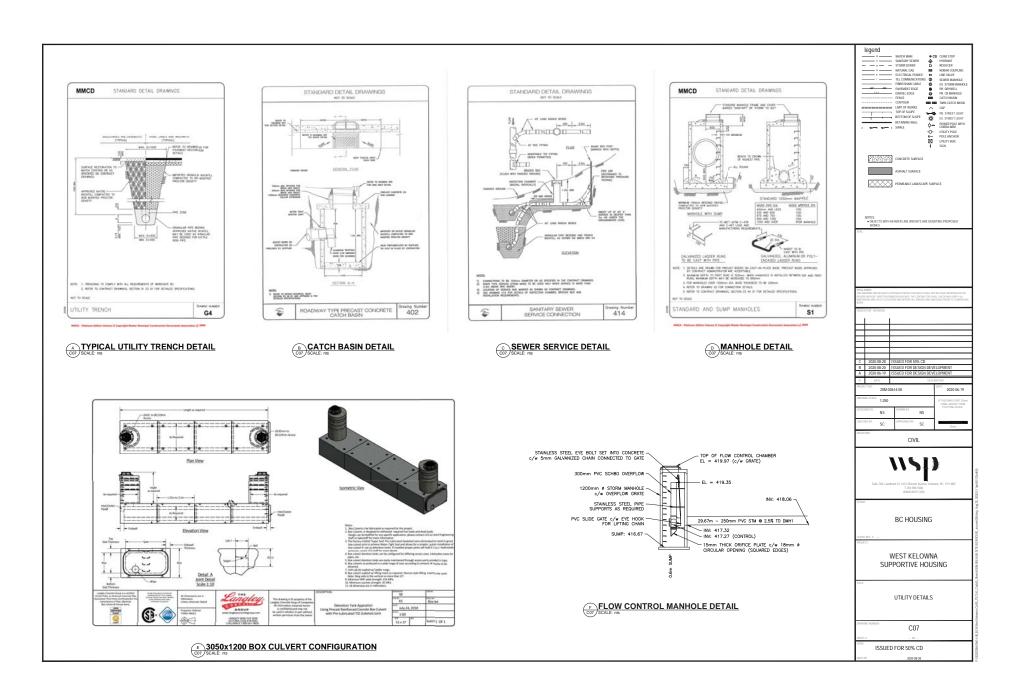


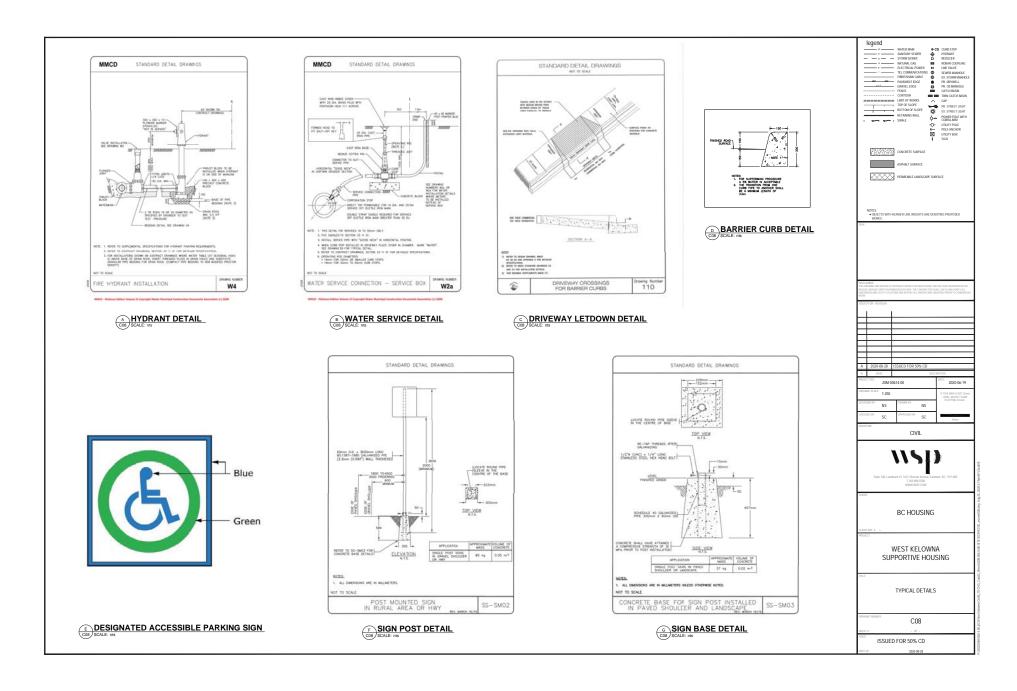






Page 46 of 129

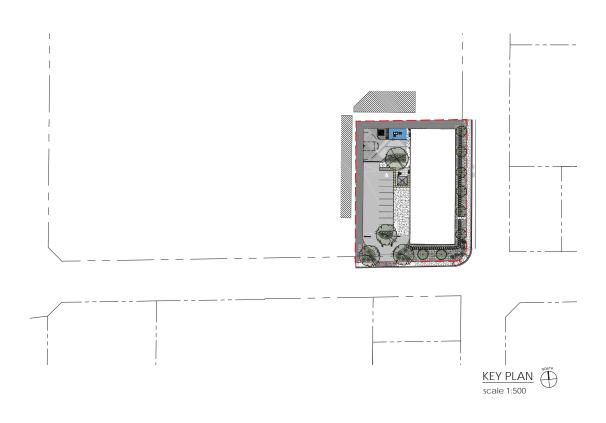




#### Schedule "C"

## BCH - BROWN ROAD, WEST KELOWNA, BC

**ISSUED FOR DEVELOPMENT PERMIT** 2020-06-04



**CONSULTANT** 

WSP GROUP LIMITED SUITE 700-1631 DICKSON AVENUE

KELOWNA, BC V1Y 0B5

DRAWING LIST

L000 COVER PAGE LDP1 SITE PLAN

LDP2 LANDSCAPE DETAILS

LANDSCAPE DEVELOPMENT **NOTES** 

- PLANT MATERIALS AND CONSTRUCTION METHODS SHALL CONFORM TO MINIMUM STANDARDS ESTABLISHED IN THE CAMADINA LANGACHE STANDARD (CREMENT EDTIONS) PARE MATERIALS LEECTIONS ARE CONFORMED THAN CHARLE PLANTING SELECTIONS MAY VARY DEPENDING UPON AVAILABILITY.

  THE LANGEAGE DESIGN DESIGNATION HEREN IN SCONECTUL, BUT REFLECTS THE MINIMUM ACCEPTABLE QUALITY THIS DRAWING DEPICTS FORM AND CHARACTER AND IS TO BE USED FOR DEVELOPMENT PERMIT SUBMISSION ONLY. ITS NOT HISTORIDE FOR USE AS A CONSTRUCTION DOCUMENT.

#### PLANTING NOTES

- 1. ALL PLANT MATERIAL SUPPLIED AND PLACED BY THE CONTRACTOR MUST BE CERTIFIED TO BE FREE OF SUDDEN OAK LANDSCAPE STANDARDS. THE CONTRACTOR WILL BE HELD RESPONSIBLE TO THE OWNER FOR THE SUPPLY AND PLACEMENT OF DISEASED PLANTS RESULTING FROM HIS NEGLIGENCE. PLANT MATERIAL AND PRODUCTS SHALL BE AVAILABLE FOR OPTIONAL INSPECTION BY LANDSCAPE ARCHITECT AT SOURCE OF SUPPLY. THE CONTRACTOR SHALL PROVIDE A(1) YEAR REPLACEMENT GUARANTEE ON ALL PLANT MATERIAL TO THE OWNER FROM THE DATE OF SUBSTANTIAL PERFORMANCE.
- THE CONTRACT, FURNISH AND INSTALL ALL PLANTS SHOWN SCHEMATICALLY ON THE DRAWINGS.
- 3. FIBER WOOD MULCH IS TO BE PLACED AT 60mm MIN. DEPTH TO THE PLANTING AREAS AS SHOWN ON THE DRAWINGS. NO PLASTIC FILM OR WEED BARRIER FABRIC IS PERMITTED UNLESS OTHERWISE SPECIFIED ON THE DRAWINGS. THE WOOD MULCH PRODUCT SHALL BE NON MATTING, FREE OF CHUNKS, STICKS, SOILS, STONES, CHEMICALS, ROOTS AND
- 4. GROWING MEDIUM SHALL BE PLACED AT 450mm MIN. DEPTH IN ALL PLANTING AREAS. UNLESS OTHERWISE SHOWN IN THE DRAWINGS. SOIL TO MEET PROPERTIES OF TYPE 2P FOR PLANTING AREAS, AS PER TABLE 6-3 IN THE LATEST EDITION OF THE CANADIAN LANDSCAPE STANDARDS.
- 5. ALL LANDSCAPE AREAS TO BE IRRIGATED WITH AN EFFICIENT AUTOMATIC IRRIGATION SYSTEM





**BC HOUSING** SUPPORTIVE HOUSING WEST KELOWNA

**ADDRESS** 3788 & 3792 BROWN ROAD, WEST KELOWNA, BC DATE

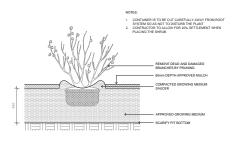
SHEET L000

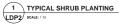
**COVER PAGE** 

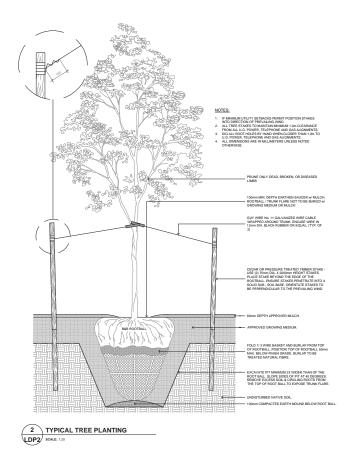
CLIENT

















BC HOUSING SUPPORTIVE HOUSING WEST KELOWNA

ADDRESS 3788 & 3792 BROWN ROAD, WEST KELOWNA, BC DATE

SHEET LDP2 LANDSCAPE DETAILS CLIENT



#### **COUNCIL REPORT**



To: Paul Gipps, CAO Date: November 24, 2020

From: Carla Eaton, Planner III File No: Z 20-06

Subject: Z 20-06, OCP and Zoning Amendment Bylaw No. 100.60 and 154.92 (3rd

Reading), Unaddressed Canyon Crest Drive

#### **OPTIONS FOR COUNCIL'S CONSIDERATION:**

#### Option 1 – Give 3<sup>rd</sup> Reading

**THAT** Council give third reading to City of West Kelowna Official Community Plan Amendment Bylaw No. 0100.60, 2020 (File: Z 20-06); and

**THAT** Council give third reading to City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06).

#### **Option 2 – Postpone Consideration**

**THAT** Council postpone consideration of 3<sup>rd</sup> reading to City of West Kelowna Official Community Plan Amendment Bylaw No. 0100.60, 2020 (File: Z 20-06); and

**THAT** Council postpone consideration of 3<sup>rd</sup> reading to City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06).

#### Option 3 – Deny Application

**THAT** Council rescind first and second readings of City of West Kelowna Official Community Plan Amendment Bylaw No. 0100.60, 2020 (File: Z 20-06); and

**THAT** Council rescind first and second readings of City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06); and

**THAT** Council direct staff to close File: Z 20-06.

#### **BACKGROUND**

#### Option 1 – Give 3<sup>rd</sup> Reading

Should Council choose to give third reading, staff will prepare the bylaws for consideration of adoption.

#### Option 2 – Postpone Consideration

Should Council postpone consideration of the proposed amendment bylaws, further direction to staff on how to proceed is required.

#### Option 3 – Deny Application

Should Council deny the proposed amendment bylaws, the application will be closed in accordance with the Development Applications Procedures Bylaw No. 0260. Council shall not reconsider an application of this nature for the property for a period of six months.

#### **COUNCIL REPORT / RESOLUTION HISTORY**

Date	Report Topic / Resolution	Resolution No.
Nov 24, 2020	Public Hearing held	N/A
Oct 27, 2020	THAT Council give first and second reading to City of West Kelowna Official Community Plan Amendment Bylaw No. 0100.60, 2020 (File: Z 20-06); and  THAT Council give first and second reading to City of West Kelowna Zoning Amendment Bylaw No. 0154.92, 2020 (File: Z 20-06); and	C276/20
	THAT Council direct staff to schedule the proposed bylaw amendments for Public Hearing.	

#### **REVIEWED BY**

Brent Magnan, Planning Manager

Mark Koch, Director of Development Services

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO

Powerpoint: Yes □ No ⊠

#### **COUNCIL REPORT**



To: Paul Gipps, CAO Date: November 24, 2020

From: Hailey Rilkoff, Planner II File No: P 20-16

Subject: P 20-16 - Proposed Short Term Rental Program

#### RECOMMENDATION

**THAT** Council consider and resolve to direct staff to further engage the community and stakeholders on the proposed Short Term Rental program as outlined in this report.

#### STRATEGIC AREA(S) OF FOCUS

Economic Growth and Prosperity – Policies and advocacy to enhance economic prosperity; Continued growth in tourism.

#### **EXECUTIVE SUMMARY**

This report outlines the considerations for regulating short term rental accommodations in the City of West Kelowna. A proposed regulation program is outlined with a corresponding bylaw compliance and enforcement strategy as well as a stakeholder and public engagement plan.

#### **BACKGROUND**

On September 29, 2020, Council directed staff to review best practices for Short Term Rentals within the Okanagan Region and to prepare a draft regulatory program for Short Term Rentals. A draft program has been developed to be endorsed by Council, based on regionally consistent practices and incorporating the West Kelowna context. Stakeholder and public engagement will be sought to provide feedback on the draft program prior to bylaw amendments being considered by Council.

Additional resources have also been identified as a need for the City's Bylaw Compliance & Enforcement Department in order to proactively enforce and seek compliance with the upcoming changes to regulations around short term rentals.

#### Policy & Bylaw Review

#### Official Community Plan Bylaw No. 0100

The City's Official Community Plan (OCP) identifies the critical need to maintain the existing stock of affordable housing and increase opportunities for the development of new affordable housing. Affordable housing in the context of the City's OCP includes affordable home ownership, affordable rental accommodation and subsidized housing. The OCP supports secondary suites as a form of affordable infill housing, however the OCP's objectives, policies and actions do not currently address short term rentals.

When considering tourism, the OCP's Economic Sustainability objectives encourage a sustainable tourism economy with a strong economic mix<sup>1</sup> and providing services to a broad range of user groups<sup>2</sup>. The OCP supports growth and change in the local economy, while placing importance on protecting residents' quality of life<sup>3</sup>.

#### Zoning Bylaw No. 0154

Currently, the Zoning Bylaw prohibits vacation rentals that are not bed and breakfasts, agri-tourism accommodations, or resort apartments and townhouse uses. Agri-tourism accommodations are permitted on A1 – Agriculture zoned properties while resort apartment and resort townhouse uses are permitted in the C6 – Tourist and Resort Commercial zone.

Bed and breakfasts, which are only permitted in single detached dwellings and must be operated by the dwelling's occupant, are permitted in a variety of zones as a secondary use. Bed and breakfasts are not permitted on parcels with secondary suites or carriage houses. Zones which permit bed and breakfasts as secondary uses include Agricultural (A1); Rural Residential (RU1-RU5), and Residential (R1 & R1L). A key difference between a bed and breakfast and a Short Term Rental is the expectation that a bed and breakfast is hosted and that the operator is on-site during a guest's stay.

Table 1 - Bed and Breakfast Regulations At a Glance				
Permitted Dwelling Forms	Within a Single Detached Dwelling			
Parcel Criteria	Not permitted on properties with a Secondary Suite or Carriage House; Connection to community sewer system required (unless written approval for septic disposal capacity)			
Occupancy	Up to 4 Guest Rooms (No more than 8 guests)			
Operator	Must be the occupant of the Single Detached Dwelling			
Bookings	Multiple bookings permitted			
Required Parking	1.0 parking space per guest room			
Business Licence Fee	\$135 – includes inspections			

#### Short Term Rental Market

As of July 2020, there were approximately 378 short term rental units currently operating within the City of West Kelowna and 460 short term rental listings (as operators can list the same unit on multiple platforms). Pre-pandemic, there were 420 active short term

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<sup>&</sup>lt;sup>1</sup> OCP, 3.9.1 Economic Sustainability Objectives, Objective 4.

<sup>&</sup>lt;sup>2</sup> OCP, 3.9.1 Economic Sustainability Objectives, Objective 5.

<sup>&</sup>lt;sup>3</sup> OCP, 3.9.1 Economic Sustainability Objectives, Objective 7.

rental units in West Kelowna (January 2020). Most short term rental listings in West Kelowna are entire homes (82%) and single detached dwellings (76%). In comparison, there are 372 traditional accommodation units in West Kelowna which includes hotel/motel rooms (158), resort rooms (148) and bed and breakfasts (66).

#### West Kelowna's Housing Context

The Regional Housing Needs Assessment prepared in November of 2019 for the Central Okanagan, outlined the current state of housing in the region, with some data specific to West Kelowna. The reports analysis of housing ownership for West Kelowna demonstrated that 84% of West Kelowna households are 'owner households' while 16% are 'renter households'4. According to 2016 Census data, West Kelowna's housing structure mix is primarily single detached dwellings (74%)5. Rental vacancy rates have been below 2% since 2013.6

Based on Business Licensing statistics, there are approximately 464 Secondary Suites in West Kelowna which have active, delinquent or inactive Business Licences. The Building Department has 51 permits for the legalization of unauthorized secondary suites which are in-stream. While there are additional unauthorized secondary suites within the City, there is no way to determine the number of these unauthorized suites. There are 17 Carriage Houses with active Business Licences.

#### Regional Practices

In conducting a review of regional practices, staff considered regulations that have been adopted or are under consideration in other local and BC municipalities. The regional municipalities reviewed were Kelowna, Lake Country and Penticton, with other BC municipalities including Gibsons, Nelson, Pemberton, Squamish, and Tofino. Many regulation components were consistent, such as requiring a business licence, a principal residence requirement for the operator, requiring on-site parking, and maximum occupancies for Short Term Rentals.

#### **Guiding Principles**

A Regional Planning Lab in 2019, led by the Regional District of Central Okanagan has identified the following four Regional Short Term Rental Goals<sup>7</sup>:

- 1. Preserve long term rental stock
- 2. Recognize vacation rentals are important to the Central Okanagan
- 3. Explore compliance monitoring partnerships
- 4. Implement consistent safety standards through business licensing

Short Term Rental regulations are being proposed with consideration to the four regional goals, the current context in West Kelowna, and based on previous discussions with

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<sup>&</sup>lt;sup>4</sup> Regional Housing Needs Assessment, Regional District of Central Okanagan, November 2019

<sup>&</sup>lt;sup>5</sup> Regional Housing Needs Assessment, Regional District of Central Okanagan, November 2019

<sup>&</sup>lt;sup>6</sup> How We Live, #OURWK, 2020

<sup>&</sup>lt;sup>7</sup> https://www.regionaldistrict.com/media/257325/Regional\_Planning\_2019\_Winter\_Bulletin.pdf

Council. The following are West Kelowna's proposed Guiding Principals in relation to Short Term Rentals:

- 1. Mitigate Negative Neighbourhood Impacts
- 2. Protect Long Term Rentals
- 3. Recognize Importance of Short Term Rentals for Tourism
- 4. Comprehensive Licensing, Compliance & Enforcement

#### DISCUSSION

#### Proposed Short Term Rental Regulations

The proposed draft regulation and enforcement program for Short Term Rentals are based on regionally consistent practices and the proposed Guiding Principles. The proposed regulation program for Short Term Rentals prioritize mitigating potential negative impacts to neighbourhoods and protecting the long-term rental inventory, while at the same time accommodating Short Term Rentals for the benefit of visitors and residents.

Table 2 - Proposed Short Term Rental Regulations				
Permitted Dwelling Forms	Within a Single Detached Dwelling			
Parcel Criteria	Not permitted on properties with a Secondary Suite or			
	Carriage House;			
	Connection to community sewer system required			
	(unless written approval for septic disposal capacity)			
Occupancy	Up to 3 Guest Rooms (No more than 6 guests)			
Operator	Must be the occupant of the Single Detached Dwelling;			
Bookings	Only 1 booking at a time permitted			
Required Parking	1.0 parking space for 1-2 guest rooms			
	2.0 parking spaces for 3 guest rooms			
Additional Licencing	Entire dwelling may be rented while operator is away			
Requirements	(Maximum 6 guests)			
	A local contact must be identified to respond to			
	concerns if the operator is away			
	Operator must sign a Good Neighbour Agreement			
	Operator must provide proof of occupancy (through			
	homeowner grant, drivers licence, government records			
	or utility bills)			
	Operator must provide a Self-Evaluation Safety Audit			

The proposed regulations were developed to be consistent with the City's Bed & Breakfast regulations. Key differences include a reduced occupancy of only 3 guest rooms to a maximum of 6 guests, only one booking at a time permitted, and that the entire dwelling may be rented while the operator is away. See Attachment 1 for a comprehensive overview of the draft Short Term Rental regulations and which City bylaws they would be included within.

#### Other Regulation Options

While the above regulations outline the proposed regulation program based on the Guiding Principles and regionally consistent practices, other options which may be considered based on Council direction and results of the proposed Public & Stakeholder Engagement Program could include:

- Permitting Short Term Rentals on properties with Secondary Suites or Carriage Houses (while restricting the Short Term Rental to within the Single Detached Dwelling);
- Permitting Short Term Rentals within Secondary Suites or Carriage Houses (Only one dwelling would be permitted as a Short Term Rental per property);
- Higher licence fees may be considered for Secondary Suites and Carriage Houses to work to protect long-term rentals;
- Licence caps to limit the number of Short Term Rental business licences within the City or within specific neighbourhoods or geographic areas;
- Requirement of a Short Term Rental operator to notify neighbours of the use and contact information in case of any neighbour concerns; or
- Restrictions on the number of nights a Short Term Rental can be rented for annually.

The above options were all regulatory or licencing approaches seen in effect within a BC municipality, however they were not identified as a regionally consistent practice. Additional technical review may be required for the inclusion of any of the above regulatory options to determine applicability of other regulations (such as BC Building Code) and how to administer or manage additional restrictions such as licence caps or maximum rental nights.

#### **Business Licencing**

#### Operator and Local Contact

The operator of a Short Term Rental must be the occupant of the Single Detached Dwelling. This could be the owner of the property as confirmed by the homeowners grant, or a long-term tenant of the property (with approval from the owner) as confirmed by a driver's licence, government records or utility bills in the operator's name. This requirement is to ensure that the operator maintains the dwelling as their principal residence (where the operator lives, conducts daily affairs, and is generally the residence used for government records). An operator may rent the entire dwelling during times when they are away, however the maximum of 6 guests must still be met.

A local contact is required to be identified as part of the application for a Short Term Rental business licence. The local contact must be available to respond to City staff concerns within a reasonable time frame when the operator of a Short Term Rental is away.

#### Good Neighbour Agreement

Operators applying for a Short Term Rental business licence will be required to sign a Good Neighbour Agreement, which outlines a code of conduct and expectations for the

operator to adhere to, which will reiterate the applicable City bylaws and regulations. See Attachment 1 for an example of a draft agreement.

#### Fire Inspections

A Fire Inspection will be required for all Short Term Rentals as part of the initial application requirements. This is consistent with the Fire Department's inspection requirements for Bed & Breakfasts which, as of 2020, only require an 'Initial Inspection'. The Fire Department estimates that the time required to complete each inspection is 2.25 hours (including administration and travel time). Operators applying for a Short Term Rental business licence will also be required to complete a Self-Evaluation Safety Audit annually. Operators would complete the safety audit to attest that required safety devices and procedures are in place such as smoke alarms, fire extinguishers, carbon monoxide alarms, and fire safety plans. See Attachment 1 for an example of a draft safety audit.

#### **Business Licences**

Using projected rates of licensing of existing operators based on statistics provided by the City of Kelowna's Business Licencing Department, the following is a breakdown of potential revenues from licensing. West Kelowna could project approximately 96 Short Term Rental operators would obtain licences once regulations are in place (approximately 20% of the number of pre regulation listings).

Table 3 – Potential Licencing Numbers				
	Kelowna	West Kelowna (anticipated)		
Pre Regulation Listings	2,700	420		
Reduction % with Regulations	62%	62%		
Post Regulation Listings	1,020	155		
% Listings who Licence	62%	62%		
Short Term Rental Business Licences	634	96		

It is proposed that the Licence Fee for a Short Term Rental be determined with the goal to offset the proposed Bylaw Compliance & Enforcement Program. Table 4 provides a comparison of Business Licencing fees across the Province for Short Term Rentals regulated in a similar manner to West Kelowna's proposed regulations. The City's current Business Licence Fee for a Bed & Breakfast is \$135 annually.

Table 4 – Short Term Rental Business Licencing Fee Comparison							
Lake Country							Squamish
\$100	\$200	\$180 - \$250	\$300	\$345	\$200 - \$450	\$450 - \$750	\$450 - \$900

#### Bylaw Compliance & Enforcement Program

The proposed Short Term Rental Compliance & Enforcement Program (Attachment 2), anticipates required staff resources, enforcement measures, identification of listed properties and proactive enforcement.

Table 5 - Proposed	Short Term Rental Compliance & Enforcement Program
Additional Staff Resources	<ul><li>Business Licencing Supervisor;</li><li>Casual clerk during initial intake period</li></ul>
Enhanced Enforcement Measures	<ul> <li>Short Term Rental regulations within Zoning &amp; Business Licencing Bylaws;</li> <li>Bulletin outlining requirements and expectations;</li> <li>Additional Offences and Fines with new STR regulations;</li> <li>Increased maximum daily fine of \$1,000</li> </ul>
Identification of Short Term Rental Properties	<ul><li>Third party contractor to identify listings on multiple sites;</li><li>Ongoing identification of new listings</li></ul>
Proactive Enforcement	<ul> <li>Third party contactor to send automated compliance letters;</li> <li>Second letter to be sent within 30 days if no response received;</li> <li>Referred to Bylaw for enforcement action if compliance is not achieved.</li> </ul>

#### Additional Staff Resources

As part of the 2021 budget, staff are requesting a full time Business Licencing Supervisor be responsible for and oversee the strategic direction of business licencing services. This position would lead the implementation of the Short Term Rental licencing program and manage the proactive enforcement of the Short Term Rental regulations.

It is also anticipated that the Business Licence Clerk (currently a 0.5 FTE term position) would be unable to solely manage the initial round of Short Term Rental business licence applications once regulations are in place. This 0.5 FTE term position will be reviewed later in 2021 for full time status. The utilization of a casual Clerk during the initial intake period (Spring/Summer 2021) is proposed as needed.

#### Enhanced Enforcement Measures

Utilizing the regionally consistent practices approach to regulating short term rentals was also applied when reviewing enforcement options. It was important to ensure that the proposed regulations would be enforceable and it is proposed to introduce a graduating scale of penalties for non-compliance, with the ability for the Business Licence Supervisor to suspend or revoke a licence if compliance cannot be achieved within a reasonable time frame.

An overview of the potential new offences which would be introduced or enhanced as part of the bylaw amendments are included in Attachment 2. It is proposed to increase the maximum daily fine within the City's Municipal Ticket Information Utilization Bylaw No. 0095 (MTI Bylaw) to act as a deterrent for non-compliance from \$500 to \$1,000. Tickets under the MTI Bylaw can only be served in person and cannot be mailed.

#### Third Party Contractor

It is proposed that a third party contractor be used to provide proactive identification and communication to active Short Term Rentals. Staff have been in contact with one potential contractor who has provided an overview of potential services and costs, with costs based

on the number of listings requiring monitoring. Services proposed to be contracted include:

- address identification of active listings,
- automated compliance letters for listings who are in contravention of any of the regulations, and
- the ability to track the status and outcome of each compliance letter.

The procurement of a third party contract for these services would go through the Informal Quote or Formal Quote/Bid procurement process depending on the level of service determined to be required<sup>8</sup>.

It is anticipated that the use of a third party company to carry out the above noted services will significantly reduce the amount of enforcement that would normally expected to be needed by Business Licensing and Bylaw Compliance Staff to obtain compliance. Complaint based enforcement though the Bylaw Department will still be necessary and form part of the enforcement strategy, particularly as it relates to nuisance issues. After the Short Term Rental regulation program has been in effect for some time, third party monitoring may no longer be required as operators become familiar with the regulations and staff work to gain compliance.

#### Public & Stakeholder Engagement Plan

Council directed staff to prepare an engagement plan to seek public and stakeholder feedback on the draft Short Term Rental regulations. With current restrictions and public health advisories in effect due to COVID-19, staff will lead an online engagement process. Engagement is proposed to take place starting November 30<sup>th</sup> and run until the end of 2020. While there are identified limitations to conducting public engagement during December, with competing engagement programs and the holiday season, the timing was necessary in order to have regulations in place by the beginning of the 2021 tourism season. The timing proposed for the engagement was derived by working backwards from a proposed May 2021 implementation date.

It is the intent of the engagement plan to engage on proposed enforcement, regulation, and implementation of Short Term Rentals. It is not the intent of this engagement process to gauge public opinion on whether regulation is required, rather, how it is to be implemented, and to what extent it should be regulated. Once engagement is completed on the draft regulations, proposed bylaw amendments will be prepared for Council's consideration.

#### Proposed Engagement Tools

A project webpage is available on the City's website which includes background information on the project, key timelines, and links to the online questionnaire (when available). The project webpage will be updated regularly as the project progresses and provides a hub for information on the proposed Short Term Rental regulations.

<sup>&</sup>lt;sup>8</sup> Section 5.3 Purchasing Thresholds & Process Requirements, CWK Purchasing Policy

It is proposed to utilize the City's new engagement platform, Engagement HQ (Bang the Table) to deliver the online questionnaire. The questionnaire will outline the proposed regulations and seek feedback from stakeholders and the public on whether the draft program presented addresses the context of West Kelowna. Staff will use the questionnaire results to inform the refinement of draft regulations in addition to City policies and guidelines, regionally consistent practices and internal department requirements and feedback.

Table 5 - Proposed Public & Sta	akeholder Engagement Plan
City Webpage	<ul> <li>Project webpage serves as a hub for access to information, updates, and ways to stay involved in the engagement process.</li> </ul>
Engagement HQ Questionnaire	<ul> <li>Online questionnaire for public and stakeholders to provide feedback through Engagement HQ (Bang the Table);</li> <li>Option for residents to pick up a paper copy of the questionnaire if needed.</li> </ul>
Social Media Posts	<ul> <li>Regular social media posts throughout the engagement process;</li> <li>Posts will provide background information and ways to be involved;</li> <li>Posts to update on the engagement process;</li> <li>Utilizing Facebook, Instagram, Twitter</li> </ul>
E-Notifications	<ul> <li>Email Notification at the launch of the engagement process to existing City mailing list;</li> <li>Key messaging will direct interested recipients to the online questionnaire and project webpage</li> </ul>
Newspaper Ads	<ul> <li>Two newspaper advertisements in West Kelowna News;</li> <li>Provide project information and how to access the online questionnaire.</li> </ul>

#### Engagement Audience

Public engagement with the community of West Kelowna will gather feedback on the proposed regulations and provide a lens from residents. Public engagement is meant to capture those not directly involved in the Short Term Rental industry, but may have a vested interest in the operation of these businesses. Neighbourhood Associations will be invited to participate in the online questionnaire.

Community stakeholders have been identified that will be invited to participate in the engagement process, and may encourage and advocate for others to participate as well. Stakeholders have been identified and include Short Term Rental operators, accommodation and tourism providers, and industry associations.

All three Council Committees will be engaged for comments regarding the proposed regulations (Agricultural Advisory Committee, Advisory Planning Committee and Economic Development Committee). Internal departments have been referred and participated in preparation of the proposed draft regulations. Ongoing input from internal departments will be required as the proposed regulations are further refined and administrative details of business licensing are determined.

#### **NEXT STEPS**

Following Councils endorsement of the proposed Short Term Rental regulations, public and stakeholder engagement will begin. Once engagement is completed (by the end of 2020), starting in early 2021 staff will review the results of the questionnaire and comments received from Council committees and various internal and external agencies. The proposed regulations may be refined or amended based on the results of the engagement, while maintaining regulations that are based upon the Guiding Principles and are regionally consistent.

Staff will then draft bylaw amendments to regulate the operation, licencing and enforcement of Short Term Rentals for Councils consideration, and if supported, will be moved forward to a public hearing. Staff anticipate regulations could be adopted by April/May of 2021 at the beginning of the tourism/accommodation season. Bylaw amendments will be required to the following bylaws:

- Zoning Bylaw No. 0154
- Business Licensing and Regulations Bylaw No. 0087
- Fees & Charges Bylaw No. 0028
- Bylaw Dispute Adjudication Bylaw No. 0093
- Municipal Ticket Information Utilization Bylaw No. 0095

#### FINANCIAL IMPLICATIONS

It is not anticipated that Business Licencing fees for Short Term Rentals would be able to completely cover the required resources necessary to implement the program. A budget request has been submitted by the Development Services Department for the Business Licencing Supervisor position. Additional resources will be required to be allocated to the Short Term Rental program to achieve the proposed compliance and enforcement program.

Potential annual costs for third party monitoring (based on the projected number of listings post regulation of approximately 155) are estimated at \$3,000 CAD for compliance monitoring and \$5,000 CAD for address identification. This cost may be higher in the first year of regulation if listing numbers are higher.

The Province has an agreement with one online accommodation platform (OAP) for Short Term Rentals, AirBnB, to automatically collect a Municipal and Regional District Tax

(MRDT) from all bookings. Only municipalities with an MRDT in place receive OAP revenue disbursed by the Province. West Kelowna does not currently have an MRDT in place. Consultation and support from tourism industry stakeholders would be required as well as a minimum of 51% of accommodation providers (representing 51% of the total accommodation units) in support of the MRDT application to the Province. <sup>9</sup>

#### **COUNCIL REPORT / RESOLUTION HISTORY**

Date	Report Topic / Resolution	Resolution No.
September 29, 2020	Council provided direction to staff that short term rentals be regulated, and that the creation of regulations for short term rentals be done through the review of regional practices and consultation with both stakeholders and the public. Council's direction followed the decision points presented to Council.	-
September 17, 2019	<b>THAT</b> Council direct staff to investigate and report back to Council regarding Air BnB and short term rentals in West Kelowna within the next 6 months.	C327/19

#### **REVIEWED BY**

Brent Magnan, Planning Manager

Mark Koch, Director of Development Services

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO

Powerpoint: Yes ⊠ No □

#### Attachments:

- 1. Draft Short Term Rental Regulations
- 2. Draft Compliance & Enforcement Program
- 3. Draft Engagement Plan

<sup>&</sup>lt;sup>9</sup> Destination BC – MRDT Program Requirements <a href="https://www.destinationbc.ca/what-we-do/funding-sources/mrdt/program-requirements-application-procedure/">https://www.destinationbc.ca/what-we-do/funding-sources/mrdt/program-requirements-application-procedure/</a>



#### PROPOSED SHORT TERM RENTAL REGULATIONS

**File No:** P 20-16

**Subject:** Proposed Bylaw Amendments & Regulations

CITY OF WEST KELOWNA PLANNING DEPARTMENT	CITY OF WEST KELOWNA
ATTACHMENT: 1	KLEOWNA
FILE NO.:	

#### **Zoning Bylaw No. 0154**

#### **SHORT TERM RENTALS**

- .1 A short term rental shall only be conducted within a principal single detached dwelling.
- .2 An occupant of the single detached dwelling shall be the operator of the short term rental.
- .3 No more than 3 guest rooms are permitted in a short term rental and no more than 6 guests are permitted in a short term rental at any one time.
- .4 Guest rooms shall only be rented for rental periods of less than 1 month.
- .5 A short term rental is permitted to have no more than 1 non-internally illuminated sign to a maximum size of 3000 mm2 (465 in2) that is attached to the principal single detached dwelling or located elsewhere on the parcel and a minimum distance of 1.5 m (4.9 ft) from any parcel boundary.
- .6 There shall be no exterior indication that a short term rental is in operation on any parcel, except for permitted signage and required parking.
- .7 A short term rental shall not be permitted without connection to a community sewer system unless:
  - (a) The parcel receives the written approval of a Registered Onsite Wastewater Practitioner (ROWP) for septic disposal capacity.
- .8 A short term rental is not permitted on a parcel that contains a secondary suite or carriage house.

#### PARKING REGULATIONS

USE	NUMBER OF REQUIRED PARKING SPACES
Short Term Rental	1.0 per 1 or 2 guest rooms
	2.0 per 3 guest rooms

### **Business Licencing and Regulations Bylaw No. 0087**

#### **DEFINITIONS**

"Short Term Rental" means the accessory use of a single detached dwelling, or a portion of it, that provides temporary accommodation for paying guests for a period of less than 30 days, but does not include Bed & Breakfast.

#### **SHORT TERM RENTALS**

- .1 A person must not carry on business as an operator of a short term rental unless the person holds a valid licence issued under the provisions of this Bylaw.
- .2 Without limiting Section 2.1, a person applying for the issuance or renewal of a licence to operate a short term rental must, in addition to meeting the requirements of Zoning Bylaw No. 0154:
  - (a) Make an application to the Licence Inspector on the form provided for short term rental business licence applications;
  - (b) Provide, in the form satisfactory to the Licence Inspector, evidence that:
    - a. The operator owns the dwelling where the short term rental is offered, or
    - b. The owner of the property has consented to the use of the property as a short term rental;
  - (c) When the property where the short term rental is offered is located within a Strata, provide a letter from the strata council confirming that the use of the dwelling for short term rentals does not contradict any bylaws of the strata corporation or applicable provisions of the Strata Property Act;
  - (d) Provide in the form satisfactory to the Licence Inspector, evidence that the premises where the short term rental is offered is occupied by the operator as their principal residence;
  - (e) Provide the name and contact information for a Local Contact who is designated by the operator as an alternate contact for the Short Term Rental accommodation;
  - (f) Submit in the form satisfactory to the Licence Inspector a Self-Evaluation Safety Audit;
  - (g) Provide a floor plan of the dwelling in which the short term rental is offered, identifying the location of smoke alarms, carbon monoxide alarms, fire extinguishers, fire exits, each guest room, the types of bed in each guest room and the location of any sofa beds (Fire Safety Plan);
  - (h) Provide a parking plan which complies with the parking requirements of Zoning Bylaw No. 0154; and
  - (i) Provide any other information the Licence Inspector may require for the purposes of ensuring compliance with the City's bylaws and other enactments.
- .3 The operator of a short term rental must ensure that any marketing or listing for the short term rental includes the licence number of a valid licence issued for that dwelling under this Bylaw.
- .4 Should the operator of a short term rental be absent overnight from their principle residence at a time when the short term rental is rented, the operator must ensure that the name and contact information of the Local Contact is prominently displayed in the dwelling.
- .5 The operator or Local Contact of a short term rental must respond or attend at the dwelling within 2 hours of being requested to do so by the Licence Inspector.
- .6 An operator of a Short Term Rental must:
  - (a) Operate a short term rental only within a licenced dwelling;
  - (b) Display the licence inside the entry way to the dwelling;
  - (c) Display in each approved guest room, and in the entryway of the Short Term rental accommodation, a fire safety plan; and

- (d) Ensure that no more than one booking is permitted for the short term rental within the dwelling at one time.
- .7 An operator of a short term rental must not:
  - (a) Rent out any guest rooms or provide any sleeping accommodation within any secondary suite, carriage house, vehicle, recreational vehicle, tent or accessory building; or
  - (b) Allow to be used as guest rooms, any rooms that are not approved and identified on the licence application for that dwelling as guest rooms.



# Short Term Rental Operator Good Neighbour Agreement

This agreement made this	day of	,20	
WHEREAS			(the "Operator"):
Wishes to demonstrate to the Cit effort to be a responsible Short T			
Recognizes their role as a responthe City and its departments to re		eighbor within the co	mmunity and agrees to work with
Wishes to promote West Kelown everyone, including residents, vis			inity for the enjoyment of
Recognizes that non-compliance brought to the attention of the Butrigger a licence suspension and	isiness Licensing Sup	ervisor, Licence Insp	od Neighbour Agreement may be pector, or City Council, and may
Recognizes that Short Term Ren guests; and that the Good Neigh that certain standards of conduct	bor Bylaw No. 0151,	Traffic Bylaw No. 009	92 and other City Bylaws require
Recognizes that should the Oper bookings and/or nuisance incider remain unresolved, the City may increasing fines and/or legal injures.	nts pertaining to the c exercise its power to	peration of a Short T	erm Rental continue to occur and
AND WHEREAS the City wishes	s to:		
Commend the Operator for their good working relationship with th			nd commitment to fostering a
Demonstrate its commitment to e whenever possible.	early resolution of disp	outes with the Opera	tor in relation to this Agreement
NOW THEREFORE in conjunction Short Term Rental business licer conditions set out in Business Licer	nce, the Licensee cov	enants and agrees w	
IN WITNESS WHEREOF the part of British Columbia, this			City of West Kelowna, Province
The business Operator by its authorized signatory (Owner/Operator)		On Behalf of the C by its Business Lic	City of West Kelowna cence Inspector
V		V	

# **Short Term Rental Self-Evaluation Safety Audit Attestation**

Please initial each section applicable to your Short Term Rental and return to City of West Kelowna Business Licencing Department:

Owner/Operator:			
<b>Emergency Contact</b>	name/phone:		
Address:			
Phone:	Email:		
			(initial)
<ol> <li>Smoke Alarms</li> </ol>	s tested & logged monthly (As	per BC Fire Code)	
<ol><li>Fire Extinguish</li></ol>	er Service – (annual service b	y Certified Technician)	-
3. Fire Safety Pla	n posted (review and update a	annually)	
4. Means of egres	ss operable and unobstructed	(bedroom doors & windows)	
5. Carbon Monox	de Alarms tested annually (as	s per manufactures recommend)	
6. Electrical instal	lations used and maintained s	so as not to constitute a fire hazard	
7. Barbeque soap	leak test (propane or natural	gas) annually	
8. Chimney clean	ing – if applicable		
9. Interior/Exterio	passage ways maintained fre	ee and clear of obstructions	
Note: The City and/or for safety compliance	·	ent may conduct random inspections	annually
of West Kelowna's Bo audit report checklist	usiness Licence and Regulation	spected and maintained as required to Bylaw No. 0087 and submittal of the same consistent with those set out to Bylaw No. 0087.	his safety
Owner/Operator Sign	ature:	Date:	

**File No:** P 20-16

**Subject:** Proposed Compliance & Enforcement

CITY OF WEST KELOWNA PLANNING DEPARTMENT	CITY OF WEST KELOWNA
ATTACHMENT: 2	KELOWNA
FILE NO.: P 20-16	

#### **Staff Resources**

Staff are requesting the addition of a new position, a full time Business Licensing Supervisor. This position would be responsible for and oversee the strategic direction of business licensing services through planning, developing and monitoring internal processes. The Business Licencing Supervisor would lead the implementation of an effective Short Term Rental regulation program, and manage the proactive enforcement of these regulations.

Currently the Business License Clerk position is located at the City Hall front counter and is a shared position with the Planning Department (0.5/FTE) for each department. The existing 0.5 business licensing clerk position term position, which will be filled as of November 23, is not anticipated to be able to also handle the expected influx of Short Term Rental applications. This 0.5 FTE term position will be reviewed later in 2021 for full time status. The additional application intake and review period (Spring/Summer 2021) will initially be supplemented with the use of a casual clerk as needed.

### **Enhanced Enforcement Measures**

Utilizing the regionally consistent practices approach to regulating short term rentals was also applied when reviewing enforcement options. The Business Licence Supervisor would have the ability to suspend or revoke a licence if compliance cannot be achieved within a reasonable time frame under the Business Licencing Bylaw.

New offences would be introduced as part of the bylaw amendments to the Business Licencing and Regulation Bylaw No. 0087, Bylaw Dispute Adjudication Bylaw No. 0093, and Municipal Ticket Information Utilization Bylaw No. 0095. It is proposed to increase the maximum daily fine for some offences, to act as a deterrent for non-compliance, from \$500 to \$1,000. It was important to ensure that the proposed regulations would be enforceable and it is proposed to introduce a graduating scale of penalties for non-compliance with the Short Term Rental regulations.

Offences which would carry the maximum daily fine of \$500 under the Bylaw Dispute Adjudication Bylaw No. 0093 and \$1,000 under the Municipal Ticket Information Utilization Bylaw No. 0095 include operating a short term rental without a licence, permitting multiple bookings at one time, and using a secondary suite or carriage house for a Short Term Rental.

Offence	Bylaw	Maximum Daily Fine		Existing	Proposed
		Bylaw No. 0093	Bylaw No. 0095		
Contravene permitted uses (specified in each Zone)	Zoning	\$500	\$1,000	Х	
Contravene Short Term Rental rules (1st Offence)	Zoning	\$250	\$250		X
Contravene Short Term Rental rules (2 <sup>nd</sup> Offence)	Zoning	\$350	\$350		X
Contravene Short Term Rental rules (Continuing Offence)	Zoning	\$500	\$1,000		X
Contravene parking and loading standards	Zoning	\$100	\$100	Х	
No Business Licence	Business Licencing	\$500	\$1,000	Х	Х
Marketing without Licence Number	Business Licencing	\$100	\$100		Х
Fail to display Local Contact information	Business Licencing	\$100	\$100		Х
Fail to attend short term rental within required time period	Business Licencing	\$250	\$250		X
Fail to display business licence	Business Licencing	\$50	\$50	Х	
Fail to display fire evacuation plan in each short term rental guest room	Business Licencing	\$100	\$100		Х
Operate short term rental contrary to licence conditions	Business Licencing	\$500	\$1,000		X
Permit multiple bookings at one time	Business Licencing	\$500	\$1,000		Х
Use secondary suite or carriage house for short term rental	Business Licencing	\$500	\$1,000		X
Use unauthorized guest room for short term rental	Business Licencing	\$500	\$1,000		X

## **Third Party Contractor**

To mitigate impacts to staff resourcing, it is proposed that a third party company with the expertise and sophisticated software needed to cost effectively identify Short Term Rental properties be contracted. The procurement of a third party contract for these services would go through the Informal Quote or Formal Quote/Bid procurement process depending on the

level of service determined to be required. This process could take up to 6-8 weeks prior to selecting a contractor to provide the service. A third party company that is the successful proponent of this process could reasonably need an additional 4-6 weeks to implement their program.

Staff have been in contact with one potential contractor who has provided an overview of potential services and costs, with costs based on the number of listings requiring monitoring. Services proposed to be contracted include address identification of active listings, automated compliance letters for listings who are in contravention of any of the regulations, the ability to track the status and outcome of each compliance letter.

#### **IDENTIFICATION OF SHORT TERM RENTAL PROPERTIES**

Short Term Rental listings can be spread across multiple websites, with new platforms for Short Term Rental listings being introduced all of the time. There are over 50 potential platforms for listing Short Term Rentals including AirBnB, VRBO (Vacation Rentals By Owner), HomeAway, and Booking.com. Short Term Rental listings are constantly being added, changed or removed.

Without utilizing a sophisticated data base system, there would be a significant drain on staff time to identify non-compliant Short Term Rentals. Address data is usually hidden from listings, a third party contractor would use both software and human analysts to identify the exact address and owner information for each identifiable Short Term Rental.

#### PROACTIVE ENFORCEMENT

Staff propose the use of the third party contractor to support the necessary compliance and enforcement efforts utilizing software capable of searching multiple listings across multiple online accommodation platforms to effectively provide accurate and enforceable information. The monitoring and communication services proposed would follow the below process with the assistance of the third party contractor:

- Identified non-compliant Short Term Rental properties would initially receive a letter advising of the compliance requirements;
- If there was no response, a second letter would be sent within 30 days;
- If compliance was not achieved or if there was still no response, the property would be referred to Bylaw for enforcement action.

The Business Licencing department would work to achieve compliance with the Short Term Rental through the letter notification process. The property would be referred to the Bylaw Department for follow up enforcement if compliance could not be achieved.

It is anticipated that the use of a third party company to carry out the above noted services will significantly reduce the amount of enforcement that would normally expected to be needed by Business Licensing and Bylaw Compliance Staff to obtain compliance. Complaint based enforcement though the Bylaw Department will still be necessary and form part of the enforcement strategy, particularly as it relates to nuisance issues.

#### PROPOSED SHORT TERM RENTAL PUBLIC & STAKEHOLDER

**ENGAGEMENT PROGRAM** 

**File No:** P 20-16

**Subject:** Proposed Engagement Program

CITY OF WEST KELOWNA PLANNING DEPARTMENT	CITY OF WEST KELOWNA
ATTACHMENT: 3	REIOWNA
FILE NO.: P 20-16	

#### **Engagement Outcomes**

It is the intent of the engagement plan to engage the public and stakeholders on proposed regulation, enforcement and implementation of Short Term Rentals. It is not the intent of this engagement process to gauge public opinion on whether regulation is required, rather, how it is to be implemented, and to what extent it should be regulated. Once engagement is completed on the draft regulations, proposed bylaw amendments will be prepared for Council's consideration.

#### COVID-19

With current restrictions and advisories in effect due to COVID-19, staff will lead an online engagement process, as there are limited opportunities to have in-person meetings and engagement. If in-person engagement is required, physical distancing will be maintained, masks will be required in accordance with the City's policies and all recommendations from the BC Public Health Officer will apply.

#### **Timeline**

Staff propose to launch the online questionnaire, which is currently under development, on November 30th, 2020, with the questionnaire to close on December 24th, 2020 (Phase 3). Starting in early 2021 staff will review the results of the questionnaire and comments received from Council committees and various internal and external agencies (Phase 4).



Staff will then draft bylaw amendments to regulate the operation, licencing and enforcement of Short Term Rentals for Councils consideration, and if supported, will be moved forward to a public hearing (Phase 5). Staff anticipate regulations could be adopted by April/May of 2021 at the beginning of the tourism/accommodation season.

#### **Engagement Audiences**

Public engagement with the community of West Kelowna will be gather feedback on the proposed regulations and provide a lens from residents. Public engagement is meant to capture

those not directly involved in the Short Term Rental industry, but may have a vested interest in the operation of these businesses. Neighbourhood Associations will be invited to participate in the online questionnaire.

Community stakeholders have been identified that will be invited to participate in the engagement process, and may encourage and advocate for others to participate as well. Stakeholders have been identified and include Short Term Rental operators, accommodation and tourism providers, and industry associations.

All three Council Committees will be engaged for comments regarding the proposed regulations (Agricultural Advisory Committee, Advisory Planning Committee and Economic Development Committee). Internal departments have been referred and participated in preparation of the proposed draft regulations. Ongoing input from internal departments will be required as the proposed regulations are further refined and administrative details of business licensing are determined.

Stakeholder	Impact/Affect	Political/Social/Economic Influences
B&B Operators/Owners	<ul> <li>Regulated, tourism and accommodations provider.</li> </ul>	<ul> <li>Influence on Hotel, Resort, and STR prices.</li> </ul>
Canadian Homebuilders Association	<ul> <li>Development industry – housing and accommodations.</li> </ul>	Housing and development costs.
Greater Westside Board of Trade	<ul> <li>Community interests in business, economy, growth, and tourism.</li> </ul>	Local business growth.
Hotels	<ul> <li>Regulated, tourism and accommodations provider.</li> </ul>	<ul> <li>Influence on B&amp;B, Resort, and STR prices.</li> </ul>
Local Tourism Businesses/Attractions	Tourism attractions.	Local economies and tourism.
Neighbourhood Associations	<ul> <li>Neighbourhood interests, housing, and quality of life.</li> </ul>	<ul> <li>Community quality, attraction of or deterrent of accommodations.</li> </ul>
RDCO	<ul> <li>Regional interests in housing, affordability, health, and regulation.</li> </ul>	<ul> <li>Interests in tax collection, regulation, licencing, fees, and fines.</li> </ul>
Resorts	<ul> <li>Regulated, tourism and accommodations provider.</li> </ul>	<ul> <li>Influence on B&amp;B, Hotel, and STR prices.</li> </ul>
Short Term Rental Operators/Owners	<ul> <li>Unregulated, tourism and accommodations provider.</li> </ul>	<ul> <li>Influence on B&amp;B, Hotel, and Resort prices.</li> </ul>
Tourism Kelowna	Accommodations resource.	<ul> <li>Local economic interests and competition within region</li> </ul>
UDI	<ul> <li>Development industry – housing and accommodations interests.</li> </ul>	Housing and development costs.
Visit Westside	Accommodations resource.	<ul> <li>Local economic interests and competition within region.</li> </ul>
West Kelowna Economic Development Committee	<ul> <li>Interests in business, tourism, impacts to agriculture and growth.</li> </ul>	<ul> <li>Local economic growth and business attraction.</li> </ul>
Westbank First Nation	<ul> <li>Municipal interests in housing, affordability, health, and regulation.</li> </ul>	<ul> <li>Interests in tax collection, regulation, licencing, fees, and fines.</li> </ul>

#### **Engagement Platform Summary**

A project webpage is available on the City's website which includes background information on the project, key timelines, and links to the online questionnaire (when available). The project webpage will be updated regularly as the project progresses and provides a hub for information on the proposed Short Term Rental regulations.

It is proposed to utilize the City's new engagement platform, Engagement HQ (Bang the Table) to deliver an online questionnaire. The questionnaire will outline the proposed regulations and seek feedback from stakeholders and the public on whether the draft program presented addresses the context of West Kelowna. Staff will use the questionnaire results to inform the refinement of draft regulations in addition to City policies and guidelines, regionally consistent practices and internal department requirements and feedback.

Engagement Platform	Activity Description Highlights/Objectives	Engagement Dates
CWK Web Page: Short-term Rentals Regulation	The CWK web project page will serve as a hub for access to information, updates, and ways to stay involved in the engagement process. The webpage will feature: - Background information - Reports - Questionnaire link - Project timeline and engagement process - Updates	Phase 2 – 5 October 30 to May 1
Social Media Posts	Regular social media posts will be provided throughout the engagement process. Posts will be provided through a 'soft-launch' period, which will provide background information and ways to get involved, followed by the engagement phase which will provide users with regular updates on the process.  Media outlets: - Facebook - Instagram - Twitter - City Webpage	Phase 3 Soft Launch Nov 18 to Nov 24  Phase 3 Consultation Nov 30 to Dec 24  Phase 4 – 5 General Updates Jan to May
Questionnaire (EngagementHQ)	Questionnaire through EngagementHQ (Bang the Table). Questionnaire to include: - Level and measure of enforcement; - Fees and Fines; - Use and Regulation; and - Impact/benefit – personal and business.	Phase 3 Nov 30 to Dec 24
E-Notifications	Notification sent to existing mailing list to include background and rationale. Key messaging will direct interested recipients to project website.	Phase 3 Pre-Launch Nov 23 to Nov 27  Reminder Dec 7 to Dec 11  Final Call Dec 20
West Kelowna News	Small advertisement – providing overview of proposed regulation of STRs in WK, and how people may get involved to have their say on how this should be enforced.	Phase 3 Nov 30 to Dec 24

#### **LIMITATIONS**

#### **Engagement & Timing**

Traditionally, public engagement during December can be a limitation for projects, as participation typically falls off as a result of competing interests in seasonal activities, travel, and holiday preparation. However, December is also a slower season for the tourism industry which may increase stakeholder engagement rates. While COVID-19 has impacted many aspects of travel and activities, there are still demands around the season that may limit the engagement process. To avoid a drop off in participation, or a lack of community input, the proposed draft engagement plan may be amended to include two consultation phases. The first could take place between November and December and focus on stakeholder engagement, and the second could take place in January and focus on community engagement. To ensure ample feedback is received for both processes, the online questionnaire would be live during the duration of both processes.

#### Competing Projects

During the scheduled timeline for Short Term Rental engagement, the City will also be undertaking the annual Citizen Survey, and Phase 2 engagement of OURWK – Community Visioning. Public burnout and participation fatigue is a possibility, and may impact the consultation process and quality.

#### **COUNCIL REPORT**



To: Paul Gipps, CAO Date: November 24, 2020

From: Rob Hillis, Engineering Manager File No: 5330-20-46

Subject: Glenrosa Road Storm and Sidewalk

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#### RECOMMENDATION

**THAT** Council direct staff to utilize previously approved funding to amend the Glenrosa Road Improvement contract to include sidewalk and the replacement of the storm drainage main on Glenrosa Road from Morningside Drive to the existing sidewalk to the south.

#### STRATEGIC AREA OF FOCUS

Invest in Infrastructure

#### **BACKGROUND**

The Glenrosa Road improvement project was awarded to BC General Contracting Inc. on April 14, 2020 for \$4,702,864.97. The total expected costs for the work, including land acquisition, contract administration, inspecting, geotechnical engineering, and utilities is \$6,750,000. The 2019 and 2020 Budgets included the following capital improvement projects, totaling \$8,975,000:

- Glenrosa Road Improvements, \$6,500,000
- McIver Pedestrian Improvements, \$1,100,000
- McIver Road Watermain, \$250,000
- Glenrosa Sidewalk, \$600,000
- Glenrosa Road Erosion Protection, \$250,000
- McTaggart Drainage Improvements, \$275,000

The contract allows the contractor until November 2021 to substantially complete the project as it was anticipated that the entire contract was too large to be completed in one construction season. To date, the contractor has completed the majority of Glenrosa Road Improvements, Glenrosa Sidewalk, Glenrosa Erosion Protection, and the McIver Road Watermain portions of the contract. The McIver sidewalk and McTaggart Drainage Improvements are scheduled to be completed in 2021. The contractor is on schedule and budget.

During the design process it was identified that the Glenrosa storm system was in need of improvements, both upstream and downstream of the proposed Glenrosa Road improvements. Additional projects and funding were approved in the 2020 Budget to improve the drainage system, Glenrosa Road Erosion Protection and McTaggart Road Drainage Improvements. In addition to the contracted works, there is a 285m section of 600mm diameter pipe that is undersized along Glenrosa Road from Morningside Drive to a storm crossing that leads to Walnut Glen Drive. This section is recommended to be replaced with a 1,200mm diameter storm main that will be able to convey the storm flows from the contributing area. The new main would be placed in the roadway and require the replacement of an existing curb. The curb is a rollover type curb that does not suit an arterial roadway. The curb would be replaced with a barrier type curb and sidewalk. This would provide a concrete sidewalk on both sides of Glenrosa road from the Webber roundabout to McGinnis Road, approximately 1.6 km of roadway.

The cost to add this to the contract is \$1,350,000. This cost includes all project costs (design, construction administration, inspections, testing, etc.) and the City has requested and received a change order from the contractor to consider. The pricing is coupled with a contract that the City received favorable pricing through a competitive process. By including this work in the existing contract, the City will complete a pedestrian connection to the existing sidewalk that was installed with the Webber roundabout and correct a deficiency in the drainage system. This opportunity would utilize the previously approved project funding and complete a pedestrian connection economically and expeditiously. The project is planned to be completed by November 2021.

#### FINANCIAL IMPLICATIONS

The Glenrosa Road improvement project was allocated the following funds:

Project	Funding	Expected Costs
Glenrosa Road	\$6,500,000	\$5,045,000
Improvements		
McIver Pedestrian	\$1,100,000	\$660,000
Improvements		
McIver Road Watermain	\$250,000	\$270,000
Glenrosa Sidewalk	\$600,000	\$250,000
Glenrosa Road Erosion	\$250,000	\$250,000
Protection		
McTaggart Drainage	\$275,000	\$275,000
Improvements		
Total	\$8,975,000	\$6,750,000

There was \$8,975,000 in funding allocated in the 2019 and 2020 Budgets for the construction of the Glenrosa Road Improvements and the associated projects. Current projections have the costs expected to be \$6,750,000 for the works. The additional work is expected to cost \$1,350,000 and be within the previously approved project funding.

#### **COUNCIL REPORT / RESOLUTION HISTORY**

Date	Report Topic / Resolution	Resolution No.
April 23, 2019	THAT Council authorize the Mayor and Corporate Officer to execute an agreement with Allnorth Consultants Limited forconsulting services for the design of Glenrosa Road and McIver pedestrian Improvements in the amount of Two Hundred and Seventy Three Thousand, Six Hundred and Ninety Nine Dollars (\$273,699).	C176/19

#### **REVIEWED BY**

Allen Fillion, Director of Engineering & PW

Warren Everton, Director of Finance/CFO

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

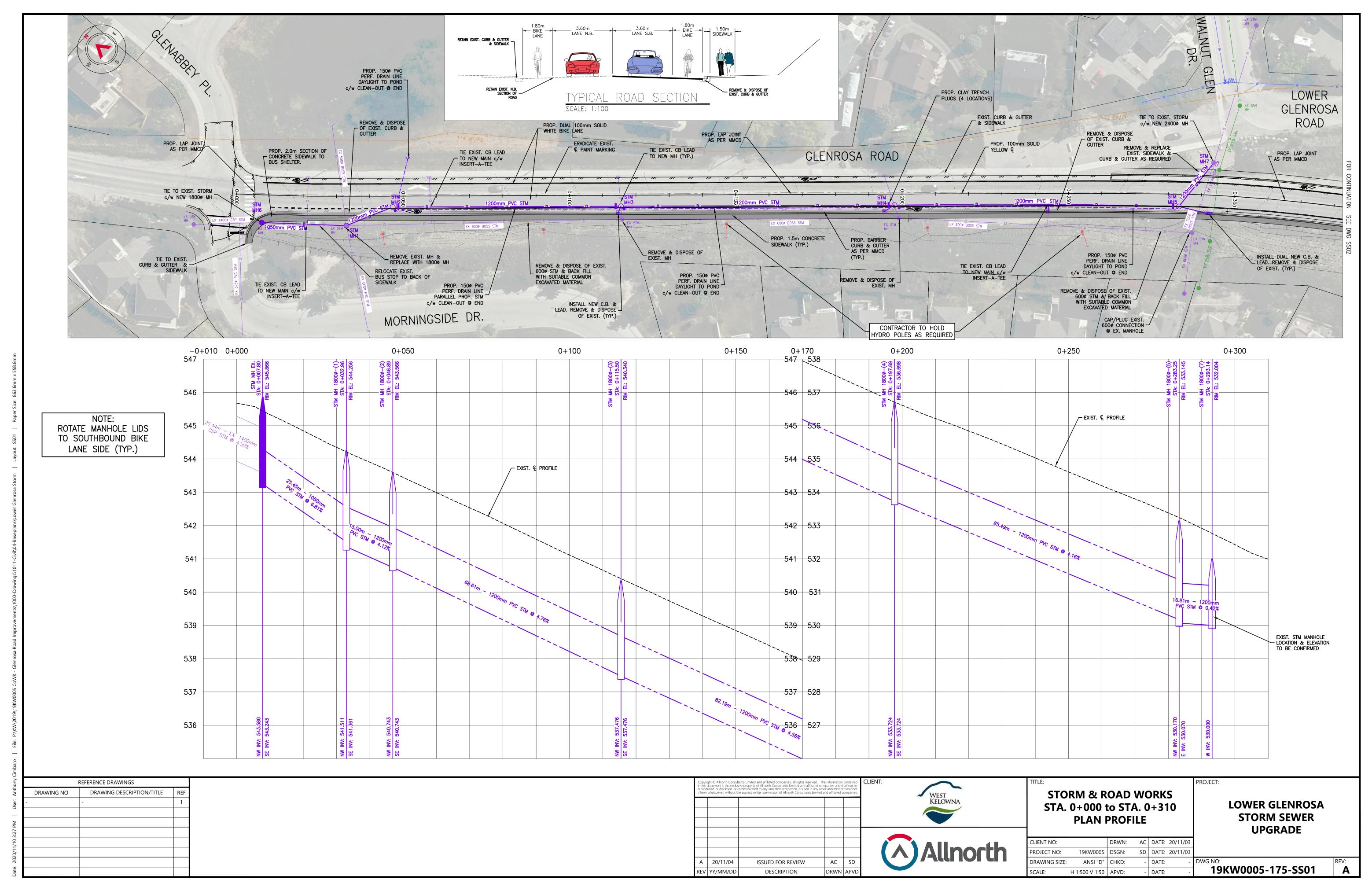
#### APPROVED FOR THE AGENDA BY

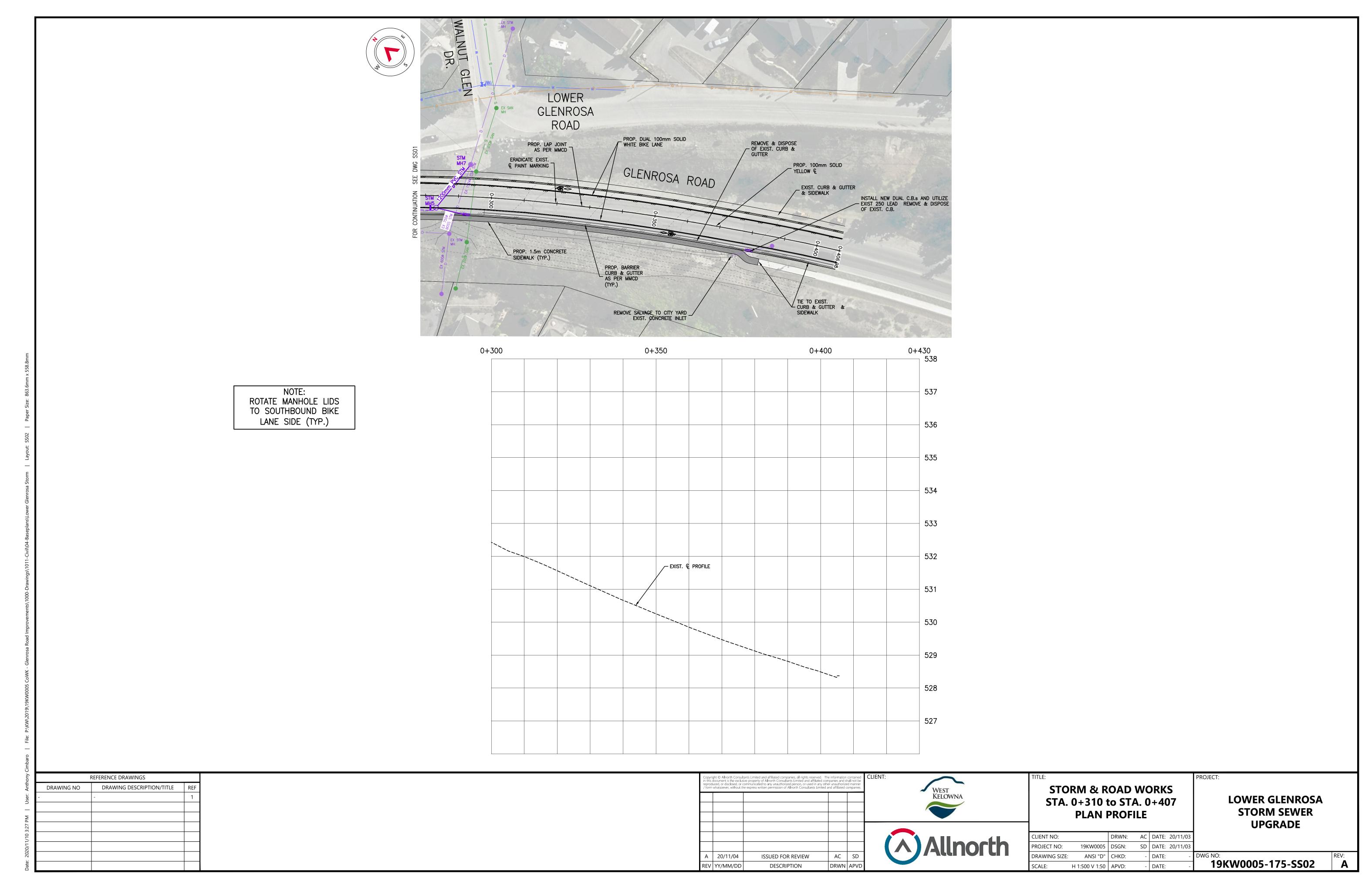
Paul Gipps, CAO

Powerpoint: Yes  $\boxtimes$  No  $\square$ 

Attachments: 1) Lower Glenrosa Storm-SS01

2) Lower Glenrosa Storm-SS02





#### INFORMATION ONLY COUNCIL REPORT



To: Paul Gipps, CAO Date: November 24, 2020

From: Kari O'Rourke, Communications Manager

Subject: Draft 2021 Communications and Engagement Plan and Policy

#### **PURPOSE**

1) To provide Council with a progress update of the Draft 2021 Communications and Engagement Plan and administrative Policy;

2) To provide Council with the opportunity for input prior to the end of December 2020, before staff finalize and implement the Plan and Policy in January 2021.

#### STRATEGIC AREA(S) OF FOCUS

Communications and engagement supports the delivery of projects and initiatives under all four pillars of Council's *Strategic Priorities* (2020 – 2022):

- Strengthening Our Community
- Invest in Infrastructure
- Foster Safety and Well-being
- Economic Growth and Prosperity

#### **BACKGROUND**

Staff has developed an overarching corporate Communications and Engagement Plan (the Plan) and administrative Policy (the Policy) that sets out the strategic framework to achieve transparent, timely and accurate communications and engagement with our external and internal audiences.

Staff have been developing and implementing a more centralized and integrated communications and engagement approach across our departments. This provides greater efficiency in our operations and how we communicate and engage our many programs, services and initiatives on an annual basis. Our intention is to better support the needs of our internal and external audiences, enhance our processes and more effectively manage our content to create shared understanding, inspire meaningful dialogue and strengthen our relationships.

The Plan outlines a roadmap of 'what' we do and 'how' that's guided by our principles, goals and key strategies, in combination with our tools and methods, to deliver effective and measurable results. The administrative Policy provides the framework when defining, implementing and evaluating communications and engagement processes outside of our statutory requirements.

Informed by Council's *Strategic Priorities* (2020-2022), the Plan and Policy supports working closely with stakeholders and the public so issues and opportunities are included as part of city-wide decision-making. From Community Visioning to Capital project engagement, we are aligning our annual work plan to better coordinate and enhance our service levels in a responsible and adaptable way.

Together, the Plan and Policy will guide how we proactively deliver a combination of print, electronic and community relations tools and methods to reach members of our community and stakeholders at the right time with the right message to achieve results.

The Plan and Policy are intended to be living documents that will undergo improvements to ensure we are meeting our goals and the changing needs of our community.

#### **Next Steps**

Council's feedback will shape the final Plan and Policy, and the drafts will also be made available on the City's website should the public wish to provide input throughout December 2020. The final Plan and Policy will be re-posted to the City's website in January 2021. Evaluation will be conducted on as-needed and annual basis to ensure that our roadmap remains flexible and accountable to meet the changing needs over time.

#### **REVIEWED BY**

Sandy Webster, Director of Corporate Initiatives

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO

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#### Attachments:

- 1. Communication and Engagement Plan (DRAFT)
- 2. Communications and Engagement Policy 2021 (DRAFT)
- 3. Annual Topics Calendar (2020)
- 4. Example Communications deliverables at-a-glance (August and September 2020)
- 5. Stakeholder List with Map (2020)
- 6. International Association of Public Participation (IAP2 Spectrum)

**DRAFT** 

# CITY OF WEST KELOWNA

# COMMUNICATIONS AND ENGAGEMENT PLAN



# TABLE OF CONTENTS

WHAT'S INSIDE	1
The What, The How, Moving Forward	2
A PRINCIPLE APPROACH	3
OUR GOALS	5
OUR TEAM	7
ALL OF US WORKING TOGETHER	8
KEY MESSAGES	9
A CLOSE-KNIT COMMUNITY (OUR AUDIENCES)	11
TOOLS, METHODS AND TIMING	13
COMMUNITY RELATIONS	17
MEDIA RELATIONS	19
MEASUREMENT AND EVALUATION	21
CONCLUSION & APPENDIX LIST	22



The City of West Kelowna's

Communications and Engagement Plan
and Communications and Engagement

Policy sets out the strategic framework to
achieve transparent, timely and accurate
communication and engagement with our
audiences both internally and externally.

We incorporated as a City in 2007 – we are 13-years young! We're growing and we want our community to remain informed and involved in how we grow together. Council's direction is clear – we need a higher level of information, engagement and partnerships across the Greater Westside and with our advocacy in British Columbia.

As the City's first ever **Corporate Communications** and **Engagement Plan**, underpinned by a new and centralized Communications and Engagement Policy, we're underway with defined goals, the roadmap to get us there and why it all matters.

Using an integrated communications approach, our strategy includes how our people, processes and content all work together across city operations to inspire meaningful dialogue, shared understanding and increase trusted relationships in all that we do.







**THE WHAT** – this Plan identifies 'what' we do, our goals, principles, team and who we serve, the tools and methods we use, our audience groups and more. This Plan conveys that we strategically combine the use of print, electronic and community relations tools and methods so we reach the right people at the right time with the right message to achieve results. In 2021 and beyond, our goals, deliverables, benchmarks and our success measures will demonstrate how we have accomplished what we set out to do each year.

**THE HOW** – this Plan also identifies 'how' we reach our goals through our annual work planning, implementation and ongoing evaluation. This includes gaining a better understanding of our audience groups, their attitudes and opinions and what's important to them that helps to inform our future. From ground-level to Council's Strategic Priorities, how we effectively communicate and engage are paramount to support the City's overall success.

MOVING FORWARD WITH COMMUNITY INPUT – we'll be seeking input from our community about what we're doing well and what they'd like to see improved in the way we communicate and engage. Community attitudes and opinions are important to inform Council and guide staff as we remain fiscally responsible yet provide a higher level of communication and engagement in meaningful ways.

Then, our next steps are finalizing our Policy and Plan prior to the first quarter of 2021, implementation and internal/external awareness, evaluation and making reasonable adjustments as we go. This Plan is a living document so we'll keep doing what's working well and refine our efforts to continuously improve to meet the changing needs of our community.

#### The Next 10

This Plan and Policy is designed with the Next 10 in mind. What does the next decade look like in our community, and how will our communications and engagement provide an effective structure yet remain flexible to support the success of all departments, programs and initiatives across the City? How will we meet the changing communication and engagement needs of our community? This is a chance to define where we're going and how best to get there year-over-year.

This is our 'start here' roadmap so let's get to it...

# A PRINCIPLED APPROACH

During our planning, implementation and ongoing evaluation, these overarching principles underpin all that we do:



**Putting The Community First** – We value what's important to our community and how we can help. We will seek to better understand what matters to them and why through their lens. We will also be a leader in our humble and highly-responsive approach to communications and engagement.

2

**Fostering Trusting Relationships** – Building and maintaining trust in all that we do is paramount. Words matter. Attitudes and opinions matter. Transparency and respect matters. We will do what we say and the proof is in our actions.

3

#### Informing and Involving Early and Often -

We will inform and engage more through our print, electronic and community relations tools and methods. We will listen more and be highly responsive to input that guides informed decision-making.



#### Remaining Responsible and Adaptable -

Our programs, initiatives and our interactions will directly support our goals using a best practice approach and fiscal responsibility.





## **OUR GOALS**

Our goals link directly to our Policy and the strategies mentioned throughout this Plan that are intended to:

# PROVIDE OPEN, HONEST AND TRANSPARENT COMMUNICATIONS WITH LESS GOVERNMENT SPEAK AND MORE COMMUNITY-FOCUSED RELATIONS.

- Increase our advanced and final notifications, enhance the way we layer our content and the tools/methods we use, and ensure we implement a no-surprise rule.
- Increase our one-on-one and small group interactions to make sure stakeholders and the public are well informed, engaged and truly understood.
- Proactively communicate with easy-to-understand language, and to provide the community with increased access to ask questions of our subject matter experts.

# 2 INCREASE ACCURATE AND TIMELY INFORMATION AND ENGAGEMENT OPPORTUNITIES WHERE INFORMED DECISIONS CAN BE MADE, AND REPORT OUT ON OUR PROGRESS.

- Increase our digital presence to provide greater remote opportunities to be informed and engaged, including the use Bang The Table (online engagement platform), using e-notifications to provide information and a call to action, increase digital meetings and workshops and other tactics.
- Increase our understanding of who our community members are in each area through greater research, survey data and statistics.
- Complete Consultation Summary Reports after our engagement opportunities have concluded to demonstrate how feedback has been considered and used to inform our way forward.

# PROVIDE RESPONSIVE INTERNAL AND EXTERNAL CUSTOMER SERVICE THAT SUPPORTS A POSITIVE AND MORE STRATEGIC REPUTATION.

- Support and align internal City department communication and engagement initiatives through a centralized and coordinated work plan approach.
- Increase our efficiencies using an integrated communications approach across departments so communications is part of operational planning from the outset.
- Maximize city-wide strategic information and outreach to increase public participation without causing outreach fatigue.

# REMAIN PROACTIVE, EFFECTIVE AND TRUSTWORTHY WITH OUR MEDIA RELATIONS THAT HELPS JOURNALISTS TELL AN ACCURATE, BALANCED AND FAIR STORY.

- Be highly responsive to promptly address the needs of the media with the background, facts, why it matters and provide them with our next steps.
- Change public perception that indeed we conduct business in a transparent and highly accountable way.
- Increase our social media presence as a provider of fact-based information and opportunities to help with increased online journalism

If we begin with the end in mind, we want to be regarded as a kind, trustworthy and community-focused partner, a leader in applying strategic communication and engagement best practices and keep our stakeholders and the public well informed and involved with no surprises.



# **OUR TEAM**

#### Who We Are

Reporting to the Director of Corporate Initiatives, our Communications and Engagement Department (the Team) consists of 2.5 staff dedicated to communication and engagement activities: one Communications and Engagement Manager; one Communications Supervisor (with grant oversight); and one Communications Co-coordinator (-50% time for grant applications).

#### Who We Serve

The Team provides two-way communications to residents, businesses, stakeholders and government partners to be a part of making West Kelowna a great place to live, work and enjoy.



32,655 population in the City of West Kelowna



**11,095** population in Westbank First Nation (Band Members and Non-MemberResidents)



**5,428** population in the City of Peachland



#### **Communicating in a Complex World**

The City of West Kelowna collaborates regularly with local governments such as Peachland and Westbank First Nation and the Regional District of Central Okanagan. As a young municipality centred in a growing region, governance and community issues are becoming more complex.

#### All of Us Working Together

Our team serves as a gateway to support City staff for strategic communications planning, visual identity and daily communications needs.

We are working on an annual work plan process to better coordinate support for departments, streamline activities and highlight gaps for continual review and improvement.

Internal communications outside of Human Resources employee engagement activities includes the delivery of key information to frontline staff about relevant and timely updates to aid in responding to public inquiries. Methods include a mix of print, electronic and one-on-one engagement.

#### **INTERNAL TOOLS AND METHODS**



Intranet - Grapevine and All Staff Microsoft Teams



**Briefing notes** 



**Emails** 



**Key points** 



Staff meetings



Video updates

Our external outreach uses similar tools such as print, electronic methods which is described later in the plan.

# **KEY MESSAGES**

#### **Overarching Messaging**

Overarching corporate messaging derives from Council's Strategic Priorities (2020 - 2022) and typically include how Council and staff are delivering on those priorities. Examples include:

- Council's Vision is that the City of West Kelowna is a responsive, solution-oriented local government that works in partnership with the community and others to create opportunities for growth and prosperity. We're continuing to put our plans in place to reflect what Council and the community envisions so please participate in our consultations to help shape our future!
- We're investing in infrastructure, our economic growth and prosperity, we're strengthening our community and fostering safety and well-being. As each initiative within these four Strategic Priority pillars is planned and implemented, we'll be working closely with stakeholders and the public so issues and opportunities are included.
- From Community Visioning to capital project consultations, we're are aligning our operational plan communication and consultations to better coordinate and enhance our service levels.
- Your opinion matters and we want to hear from you!
- We need your opinion to help make West Kelowna one of the most desirable places to live, work and enjoy. Have your say and stay connected with us.

#### **Departmental and Project-specific Messaging**

The Communications and Engagement Department serves as a gateway to support City staff for strategic communications planning, visual identity and daily communications needs.

Internal communications outside of Human Resources employee engagement activities includes the delivery of key information to frontline staff about relevant and timely updates to aid in responding to public inquiries. Methods include a mix of print, electronic and one-on-one engagement.



**FOSTER SAFETY AND WELL-BEING** 



**STRENGTHEN OUR COMMUNITY** 



**ECONOMIC GROWTH AND PROSPERITY** 

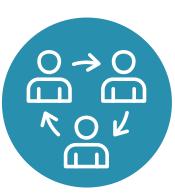






## A CLOSE-KNIT COMMUNITY

We remain focused on strengthening our relationship with the community, government and organizations with an interest in West Kelowna. The City shall continue to invest in group and one-on-one interactions, increasing and maintaining an inclusive, collaborative and participatory approach to its community relations.



As City-led projects occur that bring change to neighbourhoods in some form or another, we will inform and involve early and often to help guide decision making. We will build awareness, create opportunities to learn in our efforts to reduce delays and experience unforeseen stakeholder issues.

Community relations and engagement is built on relationships and improves situations, shapes decisions and help set policy direction based on common goals and aspirations. We will continue to improve the way we interact with a number of community groups, agencies and other levels of government and our stakeholders.

#### **Emphasize Youth Engagement**

The focus on growth and sustainability means we will be discussing changes that must happen over time. To energize the discussions and reach a key demographic, outreach to youth will also be emphasized ongoing.

#### **Use Strongly Engaged Citizens as a Resource**

Recognizing that there is a group of citizens who are well engaged on traditional city matters and have a lot of knowledge and skills, engagement with the "informed minority" will be a priority. This will mean connecting early and often with community associations, the development community, and other established stakeholders, challenging them with difficult issues and trade-offs, and asking for their support to raise awareness and participation rates.

#### **Target Audiences**

The following is a preliminary draft list of stakeholders who may have an interest in the development in City-led projects, programs, policy development and service delivery. The list will serve as a starting point to help inform the development and delivery of engagement activities. This list can be reviewed and supplemented throughout the process.

#### a. Broad Public

- City of West Kelowna residents
- Business or property owners
- Individuals who work, shop or play and enjoy in West Kelowna

#### **b.** Organized Groups

**Neighbourhood Organizations** 

- Neighbourhood Associations
- Community Centres & Community Organizations
- Service Clubs
- Youth Ambassadors
- Social Agencies, Low Income Advocacy groups, Non-profit Housing Providers
- Sports and Recreation groups
- Alternative Transportation Advocacy groups
- Cultural Associations
- Non-profit sector arts organizations, service providers
- Environmental groups
- Seniors' Centres

#### **Business Community**

- Businesses
- Greater Westside Board of Trade
- Urban Development Institute
- Rental associations
- Property management companies
- Developers

#### **Education Stakeholders**

- School District
- Parent Advisory Groups
- High Schools
- Children and Youth through the School District
- UBC Okanagan
- Okanagan College

#### c. Governments and Government Agencies

- Area MLAs and MPs
- Regional District of Central Okanagan
- Councils of adjacent municipalities (Peachland, Westbank First Nation, Kelowna, Lake Country)
- First Nation (Okanagan Nation Alliance, Métis Community Services Society of BC)
- Provincial and Federal Governments and their agencies
- BC Transit
- Interior Health

#### d. City of West Kelowna

- West Kelowna City Council
- Employees
- Project Teams
- City of West Kelowna staff
- Fire Rescue Services
- Police Services

#### e. Media

- Print
- TV
- Radio
- Online
- Social

## TOOLS, METHODS AND TIMING

#### West Kelowna In the Know

A variety of communications and engagement strategies and platforms focusing on different stakeholder segments remains a focus area. A combination of print, electronic and community relations methods broaden the reach within the community and allows information to be received based on preferences.

In a world of continual change, the sheer volume of information that is produced and consumed each day reinforces the value of customizable bite-size content, delivered through the appropriate communications channels at the right time.

An opportunity exists to examine a more coordinated approach to content delivery that will lead to sharing of City news and updates and increased engagement from the community.



**Print Communications** 



**Digital Communications** 



Online survey and engagement tools

Mailouts

Brochures

Fact Sheets

Display Boards

• Signage

Advertising

Posters



Given the traditional reliance on print we will continue to produce materials using local vendors when possible for the purpose of informing the public and/or stakeholders when electronic means are not adequate or in addition to a mix of other tools and tactics.

As print materials are developed under the purview of the Communications and Engagement Department we will consider design to enhance readability, eliminate City-speak, less text and included of more digital elements for greater understanding.

#### **Strategies**

- Establish visual identity guidelines and branding of City materials to create consistency and brand voice.
- Prepare writing style guidelines for internal staff to support content development for reports, signage, bulletins and guidelines for programs or services.
- Prepare a suite of self-serve branded templates for staff and contactors to produce signage, brochures, fact sheets, bulletins, and other informational materials.
- Establish the Communications and Engagement Department as the go-to advisors for communications and outreach.

# DIGITAL

#### Website

- E-notification/updates In Your Community
- Social media channels
- Webcast/Zoom/MS Teams
- Engagement platforms
- Photography and videography











#### **Increase in Digital Presence**

We will continue to strive for accurate and timely information 24/7 that is well-organized and intuitively designed to enhance the public's experience. Access to City news, webcasts, highlights, good news stories, e-subscribe updates (In Your Community) and calendar of events will be promoted as the primary source of information and written in plain language.

Our strategy will increase our digital presence so we can inform and engage our community, particularly during COVID-19.

#### **Social Media Channels**

The City uses Facebook, Instagram, Twitter and YouTube as its main social media channels for sharing City and partners' news and is managed by the Communications and Engagement Department.

Creating a personality and humanizing the City is an important part of our social media presence.

Reaching people through their preferred method is a key part of government communications and social media continues to be a powerful engagement tool to promote dialogue. It is a significant channel to inform large audiences and create calls to action. Social media is also a hub for crisis communications and continues to be the official source of City information outside of the Central Okanagan Emergency Operation Centre (EOC).

One of our goals for 2021, will see the development of a social media strategy to continuously improve our outreach on the City social media channels for optimal coordination and effectiveness.

Social media has many opportunities to engage but it also presents challenges in monitoring, issues management and curbing inappropriate behaviour. This must be carefully managed to protect members of our community and the City.

#### **Online Survey and Engagement Tools**

Online engagement tools are key to involve a larger segment of West Kelowna's population, including the Greater Westside. Ensuring there is a variety of methods and platforms like SurveyMonkey, MS Teams and EngagementHQ/Bang The Table lead to higher levels of public participation.

As part of any process, reporting back on what we heard and outreach outcomes will be an important part of the engagement process. Easy-to-use reporting tools and analytics will be a beneficial metric to understand reach and outcomes.

#### **Strategies**

- Increase the City's digital presence on existing channels through the use of video, photography and content.
- Develop Key Performance Indicators to measure level of digital engagement on City platforms using a mix of methods including social media.
- Develop a social media strategy to help guide the City's short and long term objectives for a friendly and welcoming social media presence.
- Ongoing review of the Policy and supporting the Plan.



# **COMMUNITY RELATIONS**

#### A Community in Dialogue

Meaningful relationships helps strengthen our community. They ensure we work in harmony with members of our community and partners to be responsive and welcoming while balancing the responsibility to govern. Although the COVID-19 pandemic has changed the way we engage today, we know it isn't forever. We will adjust as conditions change to community relations and engagement activities that contribute to better decision making and improved governance overall.

And, when it is done well we ensure the most appropriate strategies and tactics are implemented with the efficient use of resources.

Creating a consistent approach to guide public and stakeholder engagement will strengthen our relationships and improve consistency with the community, government and organizations with an interest in West Kelowna. And while some decisions may not see universal support, those involved in the process will have a greater understanding of why.

Through a mix of face-to-face interactions and digital platforms we will continue to reach out to the broader community and to those members that don't typically engage with local government.

#### **Strategies:**

- Endeavour to learn more about residents' and stakeholders' communications preferences and how they would like to be engaged.
- Establish an engagement framework that provides a road map and criteria to staff to involve partners, stakeholders and members of the community.
- Continue to gauge citizen satisfaction and priorities for investment through various market research methods during key activities:
  - Annual budget consultation
  - Communications surveys
  - Exit survey questionnaires for City-led capital projects in various design and delivery phases.
- Undertake the development of a Crisis Communications Plan.
- Develop performance measures to assess progress and report out annually to Council and City staff.





# **MEDIA RELATIONS**

We are committed to providing timely, accurate and factual information across our West Kelowna community.

City news is released on the City's official channels and amplified through its platforms. All media inquiries are centralized through the Department to aid in identifying the appropriate subject expert or spokesperson and closing the loop in a timely manner.

Our Team continues to provide media relations support and protocols to support Council and staff to ensure that information released to the public is consistent, factual and timely through various methods.

We recognize the importance of our local media in changing times and continue to be proactive to address issues that matter to our community and help spread the word.

For Government and government-related organizational announcements, we will follow the appropriate communications protocols as outlined by the federal and provincial government and develop integrated communications procedures with our regional partners on an as-needed basis.

#### **Strategies**

- Support subject experts with media training and provide accurate and factual information to help respond to media inquiries.
- Continue to monitor issues and be proactive in our response.
- Continue our role as the Public Information Officer for the EOC during emergency events within our jurisdiction.





#### **MEASUREMENT AND EVALUATION**

#### Measuring up

We recognize how important it is to evaluate goals and objectives of communications for City initiatives and Council's Strategic Priorities. In measuring our effectiveness we are able to adjust and fine tune our service levels and prioritize limited resources to meet the highest need of the City.

In any evaluation process, there needs to be good datasets to help understand if we were successful. This will include (but not be limited to) analytics from City inputs:

- Electronic communications (websites, social media, engagement platform, e-subscriber system
- Project-specific inputs (feedback forms/questionnaires, Citizen Surveys, sentiment analysis)
- Media monitoring/evaluation
- Census data

#### **CONCLUSION**

Our Department has made huge strides and will continue to foster greater understanding of City-led initiatives and regionally significant issues of importance to our community.

We want to get to know our community better and apply those continual learnings for greater understanding and delivering results.

Moving forward we will continue to seek input from our internal and external groups to ensure we are effectively communicating and engaging to contribute to the City's overall success.

Humanizing the City and enhancing our communications process will build trust and increase engagement overall and at the same time build capacity internally.

#### Other appendixes:

- Communications and Engagement Policy (DRAFT)
- Annual Topics Calendar 2020
- Example Comms Deliverables at-a-glance (August and September)
- Stakeholder List with Map
- International Association of Public Participation (IAP2 Spectrum)





**WESTKELOWNACITY.CA** 

Page 97 of 129



# CITY OF WEST KELOWNA STAFF POLICY

APPROVAL DATE:

DEPARTMENT: COMMUNICATIONS AND ENGAGEMENT DEPARTMENT SUBJECT: DRAFT COMMUNICATIONS AND ENGAGEMENT POLICY

**NUMBER:** 

The City of West Kelowna's Council is committed to a strategic, transparent and inclusive approach to its corporate communications and engagement. This includes building and maintaining trusting relationships internally with city-wide departmental staff, and externally with stakeholders and the public. To serve the public, the City will combine the use of print, electronic and community relations that seeks to inform, consult, involve, collaborate and empower internal and external audiences that supports the delivery of strategic public participation (P2) goals.

This Policy underpins Council's and staff's corporate communications and engagement commitment and ultimately supports the delivery of Council's *Strategic Priorities* (2020-2022).

This Policy has been developed during COVID-19 and remains flexible as communications and engagement conditions change.

#### **PURPOSE**

The purpose of this Policy is to set out the City's commitment and framework that fosters and promotes communication and engagement in strategic and meaningful ways that will result in:

- Open, honest and transparent communications with less government speak and more community-focused relations
- 2) Accurate and timely information, engagement and reporting our progress
- 3) Responsive internal and external customer service that supports a positive reputation
- 4) Proactive, effective and trustworthy media relations that helps media tell an accurate, balanced and fair story
- 5) Social media engagement that fosters meaningful and respectful awareness and understanding
- 6) Reliable information provided where decisions can be made by our community with feedback considered that helps inform our way forward
- 7) Fiscal accountability in how we reach and engage with our diverse audience in the most effective way as it matters to them
- 8) Recognition as a genuine community partner and leader in adhering to best practices

This Policy is also intended to work in conjunction with other relative Policies across the City. Further, this Policy will be appended to the City's Communication and Engagement Plan and posted on the City's website.

#### SCOPE

This Policy applies to the City of West Kelowna's communication and engagement strategy, plan and activities that are non-legislative in accordance with the *Local Government Act* in British Columbia.

#### POLICY

The City will consider the following factors which shall be used to guide our communication and engagement procedures, our strategy and implementation to benefit our operations and the community:

#### Defining

- Defining the process, intentions and expected outcomes strategically planning goals, a meaningful process, materials and aligning staff that together serves the community's interests.
- Understanding opportunities and risk thoughtful planning that centres on how to best prevent and mitigate issues and minimize risks (misunderstanding, community upset etc.).
- Evaluating community area and impact understanding who, what, where, when, why, for how long, the intended outcome, what's next, reporting our progress and how to stay connected is critically important in our planning and implementation.
- Defining target audiences primary and secondary individuals and groups who may have an interest and our responsibility to keep them informed and engaged.
- Defining the type of public participation inform, consult, involve, collaborate or empower (International Association of Public Participation spectrum) along with how we will be strategic (combining print, electronic and community relations).
- Developing materials, methods and our timing providing more real-time information that is easy to understand, less text-heavy and more interactive.

#### **Implementing**

- Using an integrated communications approach ensuring departmental staff collaborate internally to plan the most co-ordinated way forward.
- Adhering to legislative requirements upholding statutory requirements in parallel with non-statutory communications and engagement.
- Cleary outlining the subject matter using plain language and providing key subject matter experts to help the community understand.

#### Evaluating

- Ensuring financial accountability demonstrating how we implement broad reach with local solutions to keep our costs low yet our interactions high.
- Implementing ongoing evaluation measuring our outcomes against our intent and continuously making adjustments that benefits our community.

#### **Communication and Engagement Responsibilities**

- The City of West Kelowna is the only official source for information related to the City of West Kelowna.
- 2. Notwithstanding the legislative requirements for communication and engagement, this section outlines non-statutory communication and engagement. Statutory requirements will be addressed by all City departments under the designated Corporate Officer.
- 3. The City shall not engage in political promotions in its print, electronic or community relations activities. The City shall not publish political campaign information.

4. The City shall use its discretion to post and/or promote third-party information as deemed appropriate.

**Digital Presence** (such as website, social media, engagement platforms, e-notifications, photography and videography)

- The City shall maintain an accurate website and social media presence that provides access to 24/7 information written in plain language and simple for the public to understand. The City will also provide helpful links to resources to whenever possible to improve customer service.
- The City shall utilize external digital e-subscription services for activities such as
  providing the public with e-notifications and provide the public with electronic feedback
  forms. Subscribing to these services shall include the appropriate disclaimer for digital
  communications and personal information storage.
- The City shall use engagement platforms for active online engagement opportunities with our community including EngagementHQ and Survey Monkey, to provide feedback and insight for informed decision making.
- The City shall not engage in digital interactions, such as responding to social media posts, that the City deems to be disrespectful, defamatory, discriminating, offensive, harassing, threatening or the equivalent. At its discretion, the City shall remove such posts from its social media platforms and shall foster professional, respectful and factbased exchanges.
- Photographs and video taken by the City in the public domain shall be published in the City's print and electronic material where appropriate. Photographs and video acquired shall be owned by the City.
- In addition to the City's main platform, members of Council may wish to use their own digital media platforms respecting their Code of Conduct as an elected official. The City shall not engage in digital interactions for the purposes of political promotion.

Print (such as handouts, display boards, feedback forms)

- The City shall use a variety of print material to inform and engage the public written in plain language, available at meetings and events and posted on the City's website. The City endeavours to provide local community benefits by using local vendors for its print material where possible.
- Content of material should reflect the magnitude and complexity of the subject matter using plain language and graphics to easily create shared understanding between the public and the City.
- Materials provided the City shall be in English. If French-language requirements exist, with Federal announcements for example, English text will be followed by French text.

#### **Community Relations** (such as group and one-on-one interactions)

- The City remains focussed on strengthening its relationship with the community, government and organizations with an interest in West Kelowna. The City shall continue to invest in group and one-on-one interactions, increasing and maintaining an inclusive, collaborative and participatory approach to its community relations.
- The City shall conduct ongoing meetings and provide materials that support Council
  and staff personally informing and engaging stakeholders and the public.
- The City shall take a proactive approach to providing information, minimizing issues, seeking continuous feedback and reporting progress to Council that accurately represents issues and opportunities in West Kelowna.

#### Spokesperson Responsibilities

#### Members of Council

- 1. The Mayor is the official spokesperson for the City of West Kelowna.
- 2. The Mayor may designate the Acting Mayor and/or the West Kelowna as an alternate spokesperson.
- 3. Members of Council shall consult with the Mayor prior to engaging in media relations activity unless an alterative protocol is established.
- 4. Councillors may speak to media on issues or opportunities important to them. However, all official City communications would be represented via Mayor and/or Chief Administrative Officer.
- 5. Correspondence from the public addressed to Council will be received through the Executive Assistant who reports to the West Kelowna. Replies will be promptly led by the Executive Assistant who will liaise with Council and staff and provide a timely and accurate response.
- 6. For Government and government-related organizational announcements, where funding partners exist, the ascending order of spokespersons for in-person announcements and for print and electronic quotes shall be:
  - 1) Government of Canada
  - 2) Province of British Columbia
  - 3) City of West Kelowna

Deviations from this protocol shall be approved by Federal and Provincial government partners with written agreement by all parties.

7. For joint announcements and events with Westbank First Nation, the City and Westbank First Nation shall develop its procedure on an as-needed basis as part of a continued partnership approach.

8. For regional partners and municipalities within the Regional District of Central Okanagan, the City will work in collaboration with the applicable organization to develop its procedures for integrated communications.

#### West Kelowna Staff

- 1. The Chief Administrative Officer shall act as the designated staff-level spokesperson as directed by the Mayor.
- 2. The Chief Administrative Officer may designate management staff to act as an alternate spokesperson, particularly where subject-matter expertise is required.
- 3. Staff will assist the media by promptly providing timely, accurate and transparent information through the Corporate Initiatives Division. Staff shall not provide official comment to the media in an official spokesperson role unless approved through the Chief Administrative Officer and Corporate Initiatives Division.

#### **Policy and Procedure Deviations**

This Policy shall be reviewed along with the Communications and Engagement Plan on an annual or as-needed basis. Deviations from the Policy shall be reviewed with the Chief Administrative Officer and the Corporate Initiatives Division to determine if an update to this Policy is appropriate.

CAO Approval: Date:
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# Corporate Communications Annual Topics Calendar

Jan	Feb	Mar	Apr	May	June
<ul> <li>Budget engagement</li> <li>Bus. licence renewal</li> <li>Thin ice warning</li> <li>Snow events/parking</li> <li>Student hiring</li> </ul> Council Highlights and Capital Projects communications occurs throughout the year.	<ul> <li>Budget communications</li> <li>Yard waste - RDDO</li> <li>Road maintenance/potholes</li> <li>State of the City</li> <li>Snow Star program</li> <li>Snow events/parking</li> <li>Spring Rec Guide</li> <li>Family Day</li> <li>Pink Shirt Day</li> <li>EOC messaging</li> </ul>	<ul> <li>Budget communications</li> <li>Road maintenance</li> <li>Street sweeping</li> <li>Spring Rec. Guide</li> <li>Open burns - RDCO</li> <li>Capital projects</li> <li>Water quality</li> <li>Spring break</li> <li>Cemetery clean-up</li> <li>Easter closures</li> <li>Parcel tax roll</li> <li>Spring Break</li> </ul>	<ul> <li>Slow down/move over</li> <li>Floods/flood prep</li> <li>Goose control</li> <li>Budget         communications</li> <li>Bear awareness</li> <li>Open burning regs.</li> <li>Easter</li> <li>Sports Fields open</li> <li>SILGA</li> <li>Pitch-in Week – RDCO</li> <li>Nat. Day of Mourning</li> <li>Earth Day</li> <li>Volunteer week</li> </ul>	<ul> <li>Bylaw summer hours</li> <li>FireSmart Family Day</li> <li>Bear awareness</li> <li>Floods/fires/burning</li> <li>Water quality - runoff</li> <li>Spray Park opens</li> <li>Line painting</li> <li>Annual Report</li> <li>Property Tax notices</li> <li>Flood season</li> <li>FireSmart Family Day</li> <li>Victoria Day</li> <li>Public Works Week</li> <li>Bike to Work Week</li> </ul>	<ul> <li>Sprinkling regulations</li> <li>Floods/fires</li> <li>Summer Rec Guide</li> <li>Home Owner Grants</li> <li>Tax deadline</li> <li>Music in the Park</li> <li>Water quality</li> <li>Fire season prep</li> <li>Annual Report</li> </ul>
<ul> <li>Forest fires/EOC</li> <li>Campfire bans</li> <li>Sprinkling regulations</li> <li>Water conservation</li> <li>Tax deadline</li> <li>Canada Day</li> <li>Westside Daze</li> <li>Parks Play Days</li> <li>Music in the Park</li> </ul>	<ul> <li>Forest Fires/EOC</li> <li>Sprinkling regulations</li> <li>Water conservation</li> <li>Water quality - algae</li> <li>Fall Rec Guide</li> <li>BC Day</li> <li>Music in the Park</li> <li>Parks Play Days</li> </ul>	Sept  Bear awareness Back to school safety Water quality- algae Labour Day School returns Tax Sale UBCM  Page 10	<ul> <li>Fire Prevention Week</li> <li>Bear awareness</li> <li>Water quality – algae</li> <li>Sports Fields Close</li> <li>Tax exemptions</li> <li>Grants-in-Aid</li> <li>Thanksgiving</li> </ul>	Nov  Water rate bylaw  Water quality - algae  Winter Rec. Guide  Remembrance Day  Snow Removal communications	Dec  Light Up Skate With Santa Yard waste ends - RDCO Utility billing communications Council Holiday Message Holiday Skate Schedule Snow events/parking Christmas Closure Winter Break Firefighter Food Drive



# August 2020 at a glance

#### Communications and Engagement Deliverables - A Month in Review

Method	Description	Statistics	Purpose	Engagement/Reach
Website	The City's website provides the most up to date information for Cityrelated initiatives.	Pageviews 81,776 Unique Pageviews 68,349	Inform/ Engage	Top 5 pages visited:  1. Main page 2. Rec Guide page 3. Water Quality Page 4. Johnson Bentley page 5. Current job opportunities page
E-updates, News Releases /PSAs and more	Our immediate and effective way to connect with residents through our subscribers list to send our news releases, water quality info and project updates.	15 sent in the month of the August to a total of 41,661 subscribers	Inform	3,692 total subscribers: Top 3 subscription categories: 1. News & Alerts (2,891) 2. BWN/Water Quality (1,639) 3. Fire Hazard & Campfire ban (718)
Facebook	A way for us to share immediate and important information with the community. This can include sharing our news releases, individual posts and sharing important updates from our partners like the RDCO, WildSafeBC etc.	49 posts over the month of August	Inform/ Engage	39,168 accounts reached over the month  2,783 users engaged over the month of February  Total page Likes on August 31, 2020: 3,055

Twitter	A way for us to share immediate and important information with the community. This can include sharing our news releases, individual posts and sharing important updates from our partners.	52 tweets sent over the month	Inform/ Engage	18,600 total tweet impressions 513 profile visits 14 new followers
Instagram	A way for us to share immediate and important information with the community. This can include sharing our news releases, individual posts and sharing important updates from our partners.	Posts during a one-week period in Sep.: 9	Inform/ Engage	Followers: 2,395 Impressions in a one-week period: 5,217 Accounts reached in a one week period: 963
YouTube/ Videos	Videos allow us to share our message in an informative and engaging manner. These videos can be share on the website, on social media and internally.	4 total videos created	Inform/ Engage	1,066 views on YouTube 7,685 views on Facebook Instagram Story video analytics not available
Direct Mail	This method allows us to target project updates to residents impacted by initiatives.	1 Direct Mailer sent to 8,267 residents		Subject to Petition Against package and explainer document
Surveys	A method of connecting with the community digitally that allows us to educate on projects and hear back from the community on what matters most to them.	One main OurWK survey and mini surveys shared	Inform/ Engage	1,409 Community Questionnaires received 469 Mini weekly surveys received 5,290 distinct inputs received



# September 2020 at a glance

#### Communications and Engagement Deliverables - A Month in Review

Method	Description	Statistics	Purpose	Engagement/Reach
Website	The City's website provides the most up to date information for Cityrelated initiatives.	Pageviews 84,227 Unique Pageviews 69,795	Inform/ Engage	Top 5 pages visited: 1. Main page 2. Rec Guide page 3. Johnson Bentley page 4. Current job opportunities 5. News Release page
E-updates, News Releases /PSAs and more	Our immediate and effective way to regularly connect with residents through our subscribers list to send City news releases, water quality info and project updates based on their preferences.	17 sent in the month of Sep. to a total of 52,000 subscribers	Inform	3,710 total subscribers: Top 3 subscription categories: 1. News & Alerts (2,891) 2. BWN/Water Quality (1,639) 3. Fire Hazards & Campfire Bans (723)
Facebook	A way for us to share immediate and important information with the community. This can include sharing our news releases, individual posts and sharing important updates from our partners like the RDCO, WildSafeBC etc.	54 posts over the month	Inform/ Engage	39,217 accounts reached over the month  2,616 users engaged over the month of February  Total page Likes on September 30, 2020: 3,074

Twitter	A way for us to share immediate and important information with the community. This can include sharing our news releases, individual posts and sharing important updates from our partners.	46 tweets sent over the month of August	Inform/ Engage	20,700 total tweet impressions 306 profile visits 23 new followers
Instagram	A way for us to share immediate and important information with the community. This can include sharing our news releases, individual posts and sharing important updates from our partners.	Posts in a one-week period in August : 8	Inform/ Engage	Followers: 2,325 Impressions in a one-week period: 5,678 Accounts reached in a one week period: 972
YouTube/ Videos	Videos allow us to share our message in an informative and engaging manner. These videos can be share on the website, on social media and internally.	5 total videos created	Inform/ Engage	1,250 views on YouTube 1,946 views on Facebook Cannot easily pull past views on Instagram
Direct Mail	This method allows us to give specific regional-focused project updates to impacted residents.	2 direct mailers sent to a total of 8,267 residents	Inform	RWVTP: What's in your package explainer document     Glenrosa: Stage 2     Residential mailer
Surveys	A method of connecting with the community digitally that allows us to educate on projects and hear back from the community on what matters most to them.	One main OurWK survey and several mini surveys shared throughout August and September	Inform/ Engage	1,409 Community Questionnaires received  469 mini weekly surveys received  5,290 distinct inputs received

**Stakeholder Groups** 

Organization

**Broad Public** 

City of West Kelowna residents

Government

MLAs - Province of BC
MPs - Government of Canada
Westbank First Nation
City of Kelowna
District of Lake Country
District of Peachland

Regional District of Central Okanagan

**City Committees** 

Agricultural Advisory Committee
Advisory Planning Commission
Economic Development Committee

**Government Associations** 

UBCM FCM SILGA LGMA

**Emergency Services** 

**Royal Canadian Mounted Police** 

**BC** Ambulance

Central Okanagan Emergency Operations Central Okanagan Search and Rescue

**Government Agencies** 

Interior Health

Ministry of Transportation and Infrastructure

BC Housing BC Transit

Forests, Lands, Natural Resource Operations & Rural Development

Agricultural Land Commission

**BC** Wildfire

Health

Interior Health - Brookhaven Care Centre Interior Health - West Kelowna Health Centre Interior Health - Primary Care Centre Westside Health Network Society

Baptist Housing Enhanced Living Communities

Non-profit/Societies

BC Conservation Foundation

Wildsafe BC

Central Okanagan Food Bank

RCMP Community Policing - West Kelowna

Kelowna Chamber of Commerce

**Habitat for Humanity** 

Westside Celebration Society (Westside Daze & Celebrate Canada Day)

Modo Co-operative

Rose Valley Community Garden Society

Society of Hope, Providence Vista - Affordable Housing

Salvation Army

**Business, EcDec & Tourism** 

Greater Westside Board of Trade Urban Development Institute

**RDCO Economic Development Commission** 

Women's Enterprise Centre Accelerate Okanagan

Community Futures of the Central Okanagan

Academic

School District 23 Administration Office Mount Boucherie Secondary School Constable Neil Bruce Middle School

Glenrosa Middle School
Chief Tomat Middle School
Shannon Lake Elementary
Helen Gorman Elementary
Hudson Elementary School
George Pringle Elementary School

Rose Valley Elementary Mar Jok Elementary School

Okanagan College UBC Okanagan Churches & Bible Camps The Church of Jesus Christ of Latter-Day Saints

Emmanuel Church Westbank Green Bay Bible Camps

Lakeview Heights Baptist Church Kingdom Hall of Jehovah's Witnesses

Morning Star Bible Camp

Our Lady of Lourdes Catholic Church Potter's House Community Church Powers Creek Community Church Redeemer Lutheran Church St. George's Anglican Church Sunridge Community Church Westbank United Church Westside Alliance Church

**Libraries & Museum** Central Okanagan Library

Friends of Westbank Library

Westbank Museum

**Sncewips Heritage Museum** 

Sport & Recreation KidSport West Kelowna

Westside Minor Hockey Telemark Nordic Club West Kelowna Pickleball Club West Kelowna Yacht Club

Gellatly Bay Trails and Parks Society

West Kelowna Trails Society

Service Clubs & Legion Kinsmen Club of West Kelowna

Rotary Club of West Kelowna Daybreak

Royal Canadian Legion Westbank Lions Club

Indigenous Organizations Okanagan Nation Alliance

Kelowna Métis Society of BC

**Neighbourhood Associations** Shannon Lake Neighbourhood Association

Smith Creek Residents' Association Casa Local Community Association Glenrosa Residents Association Lakeview Neighbourhood Association

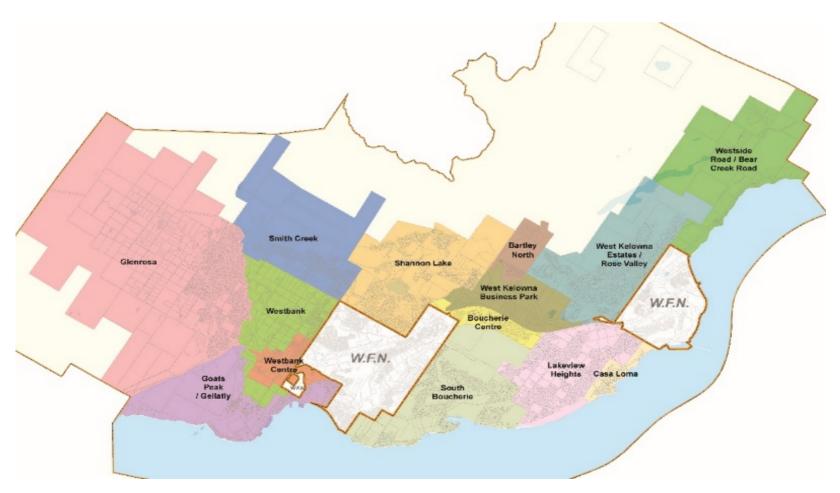
Gellatly Bay/Goats Peak Community Association

Seniors Clubs Westbank Lions Seniors' Housing Society

Westside Senior Citizen Service Association Activity Centre

**Youth** Okanagan Boys and Girls Club, Webber Road Community Centre

Mayor's Youth Ambassadors



# IAP2 Spectrum of Public Participation



IAP2's Spectrum of Public Participation was designed to assist with the selection of the level of participation that defines the public's role in any public participation process. The Spectrum is used internationally, and it is found in public participation plans around the world.

	INCREASING IMPACT ON T	THE DECISION			
	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

# INFORMATION ONLY COUNCIL REPORT



To: Paul Gipps, CAO Date: November 24, 2020

From: John Perrott, Economic Development and File No: 6750-30

Tourism Manager

Subject: 2021 Draft Economic Development and Tourism Operational Plan

#### **PURPOSE**

The purpose of this report is to:

1) Provide Council with the 2021 Draft Economic Development and Tourism Operational Plan (the Plan); and

2) To seek Council's feedback into the draft Plan in preparation for a Council workshop in early 2021 and prior to Council adopting the final Plan.

# STRATEGIC AREA(S) OF FOCUS

Economic Growth and Prosperity – support initiatives that promote the community's livability, local business growth, agriculture, wineries, natural beauty, amenities, rich culture, and other attributes that position West Kelowna as a place to live, invest, work, and play.

#### **BACKGROUND**

The Plan (Appendix A) outlines the services and activities to be completed by the Economic Development and Tourism Department in 2021 to support Council's priority of Economic Growth and Prosperity. As a draft, this Plan is anticipated to be updated following an economic development workshop with Council, anticipated for early 2021.

The development of this Plan has included input and feedback gathered to date by the Economic Development and Tourism Manager from Council's Economic Development Committee, as well as outreach and engagement with businesses and community leaders, City staff, and by reviewing Council's *Strategic Priorities* (2020 – 2022) document.

#### DISCUSSION

While 2020 got off to a traditional start with planned activities and typical engagement within the community, by mid-March activities were significantly disrupted due to the onset of COVID-19. For businesses in the community, direction from the Provincial Health Officer resulted in mandated closures of some businesses, office workers to work from

home, and the cancellation of business and leisure travel. The Economic Development and Tourism Department, like others throughout the province, had to identify how it could support all businesses in the community through this difficult time. Many traditional services and activities were paused or halted (e.g. tourism marketing and promotion, business visitation, etc.) while other services and activities (e.g. providing businesses with information on COVID-19 supports, programs, and services) were prioritized as part of the City's response efforts.

While it appears that West Kelowna and the Okanagan region have generally remained stable economically, a degree of uncertainty continues to remain heading into 2021 with recent increases in transmission and evolving approaches to managing emerging outbreaks by the Provincial Health Officer. This may lead to further disruptions to business operations and employment depending on the severity of the pandemic within the region.

Due to this uncertainty, our prevailing view is that with this ongoing pandemic status, we continue to remain in the Response Phase of the Emergency Management Model. We will



Table 1: Emergency Management Model

continue to monitor the pandemic and its impacts on businesses for 2021 and remain flexible to adapt services and activities to meet the needs of West Kelowna businesses.

# Addressing Economic Development Services Due to COVID-19

Like many local businesses, the Economic Development and Tourism Department has had to reflect on its service offerings and consider possible changes in its service delivery to better support businesses in 2021. The majority of the supports and programs utilized by West Kelowna businesses during the pandemic were funded by provincial and federal governments and then administered by regional services providers. As such, the strong network developed over years by the Economic Development and Tourism Manager with regional service providers and industry organizations made connecting West Kelowna businesses to those programs and resources more effective. Continued participation in the Regional Economic Response Action Team will be critical for learning about emerging support programs and services as they are announced.

Moving forward, the Economic Development and Tourism Department will establish a formal system to communicate directly with West Kelowna business license holders. Having such a system in place will allow proactive communication activities by the Department to share relevant and emerging information from regional service providers to businesses where appropriate. Beginning with the 2021 business license renewal process, the department will work to establish a database of business email addresses and utilize an email management system that will create opportunities to broadly reach out to businesses in West Kelowna in 2021 and beyond.

Secondly, work is underway to establish operational and community economic metrics for the Economic Development and Tourism Department to better assess and understand resource allocation and community economic health. Establishing operating metrics will help future decision-making on resource allocation to balance between responding to service requests and inquires and completing proactive projects. Establishing West Kelowna-specific community economic metrics will assist with identifying opportunities or challenges facing the community economically and shape future decision-making.

# City of West Kelowna Economic Development Committee

Council's Economic Development Committee met monthly from April through November 2020 to share their perspective and experiences on the impacts on local businesses due to COVID-19. The diversity of the member's backgrounds and careers provide unique and timely insights about what various industry sectors within West Kelowna were experiencing and helped to inform decisions on economic development services and future planning. At the October Economic Development Committee meeting, members were asked to identify trends and influences that should be considered as part of developing the 2021 Draft Economic Development and Tourism Operational Plan. Highlights from this discussion include:

- Businesses are more comfortable with employees working from home or remotely.
   This could create increased interest for relocations to West Kelowna for lifestyle while maintaining current employment.
- Consumers are making more purchases online and some of those online purchases are with local businesses.
- Not all businesses have been adversely impacted some businesses are looking to grow through new acquisitions or opening additional locations.
- Local businesses have demonstrated a lot of innovation in the operation of their businesses: curbside pick-ups, meal kits, introducing online services (reservations, shopping, etc.), and supporting office employees to work remotely.
- Some business have had issues with supply chain disruptions that have left their business with limited ability to sell products later in the year due to limited inventory levels.
- Provincial and Federal Government subsidies have had a positive impact to local businesses during the first months of COVID-19 although some programs held back workers from returning to their jobs.
- Tourism activity in 2021 will likely mirror what was experienced in the summer of 2020 with in-province travelers seeking to spend time outdoors, making travel decisions in a shorter time frame based on consumer confidence of a destination and its business, and seeking alternative to traditional accommodation options.

# **Economic Development Workshop with Council**

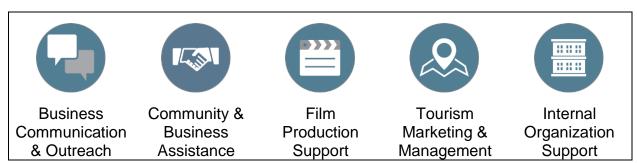
Nearing the close of 2020, the 2017 West Kelowna Economic Development Plan has reached the end of its expected lifespan of 36 to 48 months. That multi-year document identified a number of multi-year goals to shape the delivery of economic development and tourism activities. Looking forward, the Economic Development and Tourism Department would like to conduct a workshop with Council early in 2021 to identify new multi-year goals economic development and tourism (COVID-19 response, recovery and beyond) that can provide the focus for this and subsequent annual operational plans. This workshop is anticipated to include the following components:

- Introduction to current approaches to economic development
- Overview of the existing regional and municipal economic development and tourism service delivery model
- Community economic highlights and successes over the last decade and informing our way forward
- Identification of economic opportunities and trends that can influence West Kelowna
- Identification of economic development and tourism goals to direct future department activity.

Tactics identified in the attached Plan are expected to be realigned based on the outcomes goals identified in the workshop. Staff will then bring forward the 2021 Economic Development and Tourism Operational Plan back to Council for their consideration and resolve to accept the Plan.

#### 2021 Economic Development and Tourism Operational Plan

The attached 2021 Draft Economic Development and Tourism Operational Plan has been developed to provide initial direction to Council on the areas of department focus for the start of the new year. The plan identifies the tactics, rational, and measurement in the following areas:



The Plan was presented to Council's Economic Development Committee during their meeting on November 18, 2020 for review and comment. At that meeting, members of the Committee provided the following motion:

"THAT the Economic Development Committee recommends that the 2021 Economic Development and Tourism Operational Plan be brought forward to Council for their consideration."

#### **NEXT STEPS**

The Economic Development and Tourism Department will develop the format of the 2021 workshop in collaboration with our senior management team. The content of the workshop will derive from this draft Plan and previous resources developed by the City. Additionally, consideration will also be given to how the City's Plan works in conjunction with the Central Okanagan Regional District's Economic Response Action Team and the Mayor's and Chief's Regional Recovery Task Force efforts.

Subsequently, staff will incorporate Council's input with the goal to enable Council to consider and resolve to accept the final Plan with amendments as they feel appropriate in early 2021. Further, as part of our quarterly updates to Council, adjustments to goals or tactics in the Plan would be recommended based on the changing environment with COVID-19.

#### FINANCIAL IMPLICATIONS

The costs to implement the activities outlined in the 2021 Draft Economic Development and Tourism Operational Plan will be made as a request to Council in December as part of the 2021 budget process.

#### **REVIEWED BY**

Sandy Webster, Director of Corporate Initiatives

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO

PowerPoint: Yes ⊠ No □

Attachments: 2021 Draft Economic Development and Tourism Operational Plan



# City of West Kelowna 2021 Draft Economic Development & Tourism Operational Plan

November 24, 2020



Business Communication & Outreach



Community & Business Assistance



**Film Production Support** 



Tourism Marketing & Management



Internal Organization Support



#### **Business Communication & Outreach**

Goal: To establish regular communication channels between the Economic Development & Tourism Department and West Kelowna businesses through online and in person methods.

Our Goal	Rational	How will we gauge its impact
Establish a database of West Kelowna Business License Holders contact information.	Use this database for electronic communication in 2021 including quarterly e-newsletters and periodic notices for important information.	Size of database.
Establish a quarterly business focused e-newsletter.	Use the newsletter to increase awareness of community and regional business-related programs, services, and community information relevant to West Kelowna businesses and investors.	Newsletter analytics (open rates, bounce rated, etc.), Number of communications sent, and measurements of effectiveness (e.g. surveys).
Establish a Community Economic Indicators Dashboard as part of the City's Website.	To gain a deeper understanding of community-specific economic data-points to help gauge the economic climate of West Kelowna.	Website analytics and measurements of effectiveness (e.g. surveys).
Increased in-person or digital visits with West Kelowna business owners to learn about what opportunities and challenges are facing them.	To support an ongoing understanding of West Kelowna businesses and identify potential support efforts.	Targeting 35 to 40 in-depth business visits through in-person or virtual formats.

Note: Please see the last page of this Plan for an outline of the community and regional partners we expect to work with and the kinds of projects we may work on together.



# **Community & Business Investment Assistance**

Goal: To provide information and assistance to instill confidence in entrepreneurs and individuals seeking to invest in West Kelowna.

Our Goal	Rational	How will we gauge its impact
Assist businesses and investors to navigate City departments with introductions, advocacy, and support.	To provide entrepreneurs and investors with — an advocate when they look to navigate City Hall policies and processes for their specific projects in West Kelowna.	
Provide community information, referrals, and support for business site selection.	To assist entrepreneurs and investors with community statistical information, community contacts, and site selection support to encourage them to locate or grow their business in West kelowna.	
Connect local businesses with available community and regional business support programs and facilitate connections among businesses for potential collaborations or business opportunities.	To help increase awareness and access to support programs and services. Increase opportunities for West Kelowna business-to- business support and collaborations.	Annual measurement of inquires and requests, measurement of effectiveness (e.g. surveys, telephone follow-ups, etc.)
Establish and promote website resources focused on home-based and remote workers on the City's Economic Development web page.	Due to COVID-19, more organizations are allowing their staff to work remotely on a part-time or full-time basis. West Kelowna is a desirable destination for those workers due to the combination of strong telecommunication infrastructure and lifestyle opportunities.	



# **Film Production Support**

Goal: To provide support for film productions in West Kelowna and maximize the economic benefit in West Kelowna and across the Greater Westside.

Our Goal	Rational	How will we gauge its impact
Facilitate film permit requests to film in West Kelowna.	To make it easier for film production firms to navigate City Hall guidelines and permits to shoot film and television productions in West Kelowna.	Annual reporting on the number of film permits requested. Annual reporting on the number of film productions completed.
Develop Community Filming Guidelines.	To provide easy to understand and follow guidelines that balance being supportive and open for film production while minimizing resident and business impacts.	Implementation of guidelines by end of Q1 2021. Feedback from Okanagan Film Commission & production companies.
Assist in linking and connecting film productions companies with Westside businesses.	To maximize the economic opportunity created by film productions occurring in West Kelowna for West Kelowna businesses as suppliers to the production or as film locations.	Annual reporting on number of film permits managed.
Establish internal communications about film productions planned or occurring in West Kelowna.	To increase awareness of film activity occurring in West Kelowna amongst members of Council and City Staff.	Number of internal communication notices sent out and feedback from members of Council and City Staff.



# **Tourism Marketing & Management**

Goal: To attract visitors to West Kelowna and the Greater Westside who will support our tourism businesses throughout the year.

Our Goal	Rational	How will we gauge its impact
Deliver Visit Westside Destination Marketing activities focused on in-region (COVID-19) travellers and provincially as recommended by Destination British Columbia.	To continue to highlight tourism experiences to visitors within the Okanagan region to entice them to spend more time in West Kelowna.	Annual reporting of website & social media metrics. Annual tracking of earned and paid advertising.
Contract the Westbank Museum to provide Visitor Services on an annual basis.	Visitors access Visitor Information Services year-round while the Museum is open to the public – shifting from a seasonal contract will allow for greater recognition and measurement of guests served annually.	Monthly reporting of visitors served at the Visitor Centre.
Improve tourism identity (Wine Trail etc) within the Farm Loop (Glencoe & Elliot Road) area.	Support increased visitation and awareness to wineries, breweries, and cideries in the Farm Loop area through the installation of visual enhancements (barrel stacks, banners, signs, etc.).	Feedback from businesses and visitors on our effectiveness.
Assess the interest by West Kelowna eligible accommodation providers to implement a Municipal and Regional District Tax (e.g. Hotel Tax) for funding future tourism marketing services.	With Council considering allowing Short Term Rentals, implementing a municipal MRDT would allow the City to access Online Accommodation Provider MRDT funds collected by the Province of BC for tourism promotion or affordable housing.	Report to Council following consultation with all eligible accommodation providers within West Kelowna.
Engage with the Westside tourism industry through digital communication tools.	To keep tourism business apprised of information on support programs, partnership opportunities, and new tourism experiences for cross referrals for their guests.	Digital communication analytics, business feedback on our effectiveness.



# **Internal Organization Support**

Goal: To help improve City Department engagement and lessen impacts of projects to West Kelowna businesses.

Our Goal	Rational	How will we gauge its impact
Development Services Department	Examples of projects where support can be provided include short-term rentals, business licensing, community visioning, land-use, social planning, etc.	
Engineering & Public Works Department	Examples of projects where support can be provided include road closure permits for film production, capital projects that impact businesses, tourism signage improvements, etc.	Annual reporting on supports provided
Parks & Recreation Department	Examples of projects where support can be provided include promoting parks and trails, community events, liaising with community businesses.	and feedback from City staff in the departments.
Communications & Engagement Department	Examples of projects where support can be provided include coordination of economic development and tourism messaging, engaging with businesses, etc.	

Note: Beginning in 2021, Economic Development and Tourism Department statistics will be included as part of the Quarterly Department Statistics report provided to Council.

**Partnerships:** In 2020, the Economic Development and Tourism Department will work with a number of community and regional organizations and service providers to support economic activity in West Kelowna. Examples include:

Who we will work with	How we can collaborate	
Westbank First Nation	Visit Westside Tourism Marketing	
	Public Service Announcements for Tourism	
	Community Marketing – Resident Attraction	
Greater Westside Board of Trade	Ongoing support as an ex-officio Board Member for Board & Staff	
	<ul> <li>Key Business Award Sponsorship</li> </ul>	
	Information & best practice sharing	
Central Okanagan Economic Development Commission	Member of the Advisory Committee	
	Business assistance for entrepreneurs	
	Regional Business Walks	
	Information & best practice sharing	
Regional Economic Response Action Team	<ul> <li>Information sharing on programs and services to support businesses during COVID-19 Response period</li> </ul>	
Community Tourism Organizations (TOTA, Tourism Kelowna, BC Ale	Collaborative marketing and promotional activities	
Trail, Westside Wine Trail, BC Wine Institute, etc.).	Joint Application for Marketing Funds from Destination British Columbia	
	<ul> <li>Information and best practice sharing</li> </ul>	
	Serving as committee members	

# INFORMATION ONLY COUNCIL REPORT



To: Paul Gipps, CAO Date: November 24, 2020

From: Erin Goodwin, Facilities and Recreation Manager

Subject: COVID-19 Financial Impact – Recreation Services

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#### **EXECUTIVE SUMMARY**

The purpose of this report is to provide Council a COVID-19 update related to the financial impacts associated with City of West Kelowna (CWK) Recreation Services.

The report will also provide a summary of the 2021 budget amendments being proposed to try to alleviate some of the financial impacts COVID-19 has created.

#### **BACKGROUND**

In March 2020, the Province of BC declared a state of emergency, banned mass gatherings of more than 50 people, and imposed restrictions and orders that forced various types of businesses and facilities to close their doors to the public, including CWK recreational facilities.

The closures had a significant financial impact to CWK recreational services that resulted in loss of revenue for the CWK Recreation Department and Johnson Bentley Memorial Aquatic Centre (JBMAC).

**Note:** The CWK has an operating agreement with Active Living Enterprises Ltd. (ALE) for the Johnson Bentley Memorial Aquatic Centre. The CWK pays approximately \$53,000 per month to assist in the annual operation of JBMAC. This amount was reduced to about \$25,000 during the pandemic closure and increased to about \$42,000 when the facility was partially opened during the months of June, July, and August. Once the aquatic centre was fully operational in September, ALE started receiving the monthly \$53,000 payment again.

The current agreement with ALE is written with the intention of the annual operating budget for JBMAC being a break-even budget. If the budget is ever in a profit situation, then ALE can submit a request to share those profits with the CWK. If the budget is ever in a deficit situation, then any shortfall shall be the responsibility of the CWK to pay.

Due to the COVID-19 pandemic, JBMAC anticipates having a shortfall in revenue for both 2020 and 2021. As a result, an additional payment by the CWK would be required to create a break-even budget for this facility.

Listed below is some of the rationale associated with lost revenue in 2020

Rationale for Lost Revenue - 2020			
CWK Recreation Department	Johnson Bentley Memorial Aquatic Centre		
Recreational facilities and programs were shut down for approximately 3 months.	Operation was closed from March 17 <sup>th</sup> to June 29 <sup>th</sup>		
<ul> <li>Ice rentals require an additional 15 minutes to ensure proper COVID-19 procedures are being maintained which includes but is not limited</li> </ul>	<ul> <li>Phased -in re-opening with no water in the pool until September.</li> </ul>		
to additional cleaning between user groups.	<ul> <li>Limited dry floor classes permitted to be offered due to COVID-19 restrictions</li> </ul>		
30 minutes between user groups instead of 15 minutes results in about 4-5 hours of lost revenue per day (\$150,000 per year).	Limited class participants due to COVID-19 restrictions		
<ul> <li>Larger social events in our community halls had to be cancelled to comply with Province's Gathering and Events Order (weddings,</li> </ul>	No use of lockers (rentals) permitted due to COVID-19 restrictions		
parties, etc)	No merchandise sales during this period		
<ul> <li>Some programs were cancelled due to reductions in registrations.</li> </ul>	No vending machine (income) due to high touch point COVID-19 restrictions		
Other programs could not run because of COVID-19 guideline restrictions.	Reduced hours of operation due to COVID-19 restrictions		
<ul> <li>Some programs had to reduce class sizes to comply with social distancing requirements and other provincial guidelines.</li> </ul>	<ul> <li>Pool /swimming area was closed until phase II limited implementation commencing September 24<sup>th</sup>.</li> </ul>		
To maintain proper social distancing, CWK employees were moved to temporary locations that normally could be rented out	No public swims, no rental groups, no steam room etc.		
for revenue. Some of these locations included Royal LePage Place, Westbank Lions Hall, Lakeview Heights Community Hall.	Limited pool water class sizes and number of classes due to COVID-19 restrictions.		

# Budget Breakdown - 2020

Due to COVID-19, the CWK anticipates a shortfall in revenues for both the Recreation Department and JBMAC. The CWK also anticipates expense savings due to reductions in wages, program supplies, office supplies, equipment rentals, contracted services, utilities, etc.

Below are the 2020 projected values for revenue and expenses.

Projected Budget Values - 2020			
	CWK Recreation Dept	JBMAC	
Revenue Budget	\$2,021,300	\$1,424,327	
Projected Revenues	\$1,573,000	\$92 <i>4,</i> 327	
Revenue Net Loss	\$448,300	\$500,000	
Expense Budget	\$1,514,277	\$1,424,327	
Projected Expenses	\$1,256,650	\$1,000,300	
Expense Net Savings	\$257,627	\$424,000	
Total Net Result	(\$190,673)	(\$76,000)	
<b>Grand Total</b>		(\$266,673)	

Listed below is a general overview of some of the areas that had significant revenue losses in 2020.

2020 Projected Revenue Loss – Recreation Department		
Budget Item	Projected Net Loss	
Sport Dome Rentals	\$145,000	
Ice Rentals	\$130,000	
Lions Hall Rentals	\$57,000	
Field Rentals	\$40,000	
Rec Programs	\$35,000	
Leisure Guide Advertising	\$15,000	
Lakeview Heights Community Hall Rentals	\$5,000	

2020 Projected Revenue Loss – JBMAC	
Budget Item	Projected Net Loss
Aquatic Instructional Programs	\$105,000
General Programs	\$100,000
Aquatic Recreational Programs	\$78,000
Try 3 Passes	\$77,000
CWK COVID-19 Subside Adjustments	\$75,000
Fitness Programs	\$20,000
Swim Club	\$18,000
Circuit Revenue	\$11,000
Locker Rentals	\$9,500

# 2021 Proposed Budget

### **Recreation Department**

2021 Projected Expense Estimates	\$1,300,000
2021 Projected Revenue Estimates	\$1,600,000

Projected Net Total \$300,000

#### NOTE:

Facility operational costs are not included in the Recreation Department expenses; however, they are partially funded by Recreation Department revenues. These costs are included in the Facilities Department budget with no anticipated reductions in 2021.

During a typical budget year, the Recreation Department would normally see a projected net total closer to \$500,000.

# Net Loss (2021 vs 2019):

\$200,000

(2019 was the last full budget year prior to COVID-19)

# **Johnson Bentley Memorial Aquatic Centre**

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2021 Projected Expense Estimates	\$1,233,689
2021 Projected Revenue Estimates (before CWK contract contribution)	\$516,063
2020 CWK Management Contract Contribution	\$632,827
2021 Proposed CWK Contract Increase	\$84,799
Projected Net Total	\$0.00

Projected Net Total \$0.00 (balanced budget)

#### CONCLUSION

COVID-19 has had a significant financial impact to City of West Kelowna Recreational Services, including the Johnson Bentley Memorial Aquatic Centre. Active Living Enterprises and the Recreation Department continue to work with the Finance Department to try to find creative ways to generate revenue and reduce expenses to lessen the overall financial impacts.

In saying this, there are many physical and mental benefits when offering recreational services during this pandemic period where people are coping with fear, anxiety, stress, financial concerns, sadness, boredom, and isolation.

Some of those benefits include, but are not limited to the following: \*(courtesy of Health Link BC)

#### **Health Link BC Benefits of Keeping Active** Decreases in: Increases in: Anger Assertiveness Anxiety Confidence and feeling able to do things Confusion **Emotional stability** Depression Independence Headaches Memory Stress and tension (you'll likely be able to Having a positive mood cope better with stress) Perception Positive body image Feeling of well-being Self-worth and self-esteem

Our goal is to continue offering recreational services to the community and not have to shut down any of our facilities.

The CWK and Active Living Enterprises will continue creating a safe environment by operating our facilities in a manner that complies with the Provincial Health Officer orders and the recommendations of organizations such as the BCRPA, Via Sport, RFABC, and Life Saving Society.

#### FINANCIAL IMPLICATIONS

Estimated Net Loss (2020):	\$266,673
JBMAC	\$76,000
CWK Recreation Dept	\$190,673
Estimated Net Loss (2021):	\$284,799
Recreation Department 2019 vs 2021 budget numbers.	\$200,000
Additional subside request for JBMAC balanced budget	\$84,799

#### **REVIEWED BY**

Warren Everton, Director of Finance/CFO

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO

Powerpoint: Yes ⊠ No □

# INFORMATION ONLY COUNCIL REPORT



To: Paul Gipps, CAO Date: November 24, 2020

From: Kevin Bourchier, Recreation Supervisor

Subject: Community Holiday Light Up and Skate Events Reimagined

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#### **BACKGROUND**

Due to COVID-19 and the Provincial Health Officer's (PHO) order on mass gatherings, the City of West Kelowna (CWK) is unable to host its traditional Community Light Up event on Brown Road. Instead, the CWK is creating a reimagined Community Light Up that will provide a series of events and opportunities to celebrate the holiday season that will comply with the PHO order.

Community Light Up 2020 includes a self-guided Twinkle Tour that the community can enjoy starting December 4<sup>th</sup> for the duration of the holiday season. This activity allows residents to enjoy the reimagined community light up at their leisure and within their own safe groups/bubble. The activity will be supported by an online mapping application program that shows the locations associated with the Twinkle Tour, which includes the City of West Kelowna holiday light displays. The online system will provide residents and businesses the opportunity to request that their property be included on the self-guided tour map. This event includes a contest where a panel of judges will award a local restaurant gift card to the winners of the following categories:

- Most Festive Residential House
- Most Festive Business
- Most Festive Balcony
- Most Festive Large Property

Contest winner will be announced on December 20th.

The City's Parks department intends to install the same compliment of lights as in past years. For 2020, there will be enhanced decoration and lighting throughout the tour and new light post banners at Main Street, Dobbin Road, Brown Road and City Hall parking lot.

The City Twinkle Tour will include the following CWK locations:

- Brown Road
- CNR Wharf
- Gellatly Waterfront and Bridge (New)
- Mt. Boucherie Complex

- Westlake Roundabout (New)
- The Wine Trail Roundabouts (New)
- Parks Department Office and Compound on Elliott Road
- Fire Hall 31

Westbank First Nation (WFN) has been invited to participate in the Twinkle Tour. Residents living in WFN are welcome to participate in the contest and City Staff will add WFN facilities to the tour as required. WFN has agreed to promote the Light Up event in their community.

The annual Skate with Santa event will become five Holiday Skate events that will host a maximum of 40 patrons per session; participants can register for each event through the City's online registration system. There will be a public skate as well as a parent and tot skate component to each event along with:

- Holiday themed decorations, lights, and inflatables in Jim Lind arena.
- Holiday themed music.
- Take away activities for children and families such as holiday crafts, cookie decorating and scavenger hunts.

The Holiday Skate events will be held on Dec.6, 13, 20, 27 and Jan 3. Information about these events will be available to the community on the City website and in the Winter 2021 Recreation Guide on November 26<sup>th</sup>.

A Public Service Announcement is planned for the end of November to announce the safe alternatives offered through this year's reimagined Light Up and Holiday Skate events. Additional communications will include promotion of modified activities through esubscription service and the City's social media channels. The City's website will have a dedicated link as an accessible central source to find City-organized activities during the holiday season.

#### FINANCIAL IMPLICATIONS

There are no additional costs for the CWK to host the proposed 2020 reimagined light up events. All costs will be covered through the CWK annual operating budget.

#### **REVIEWED BY**

Warren Everton, Director of Finance/CFO

Shelley Schnitzler, Legislative Services Manager/Corporate Officer

#### APPROVED FOR THE AGENDA BY

Paul Gipps, CAO

Powerpoint: Y	′es ⊔	No 🗵
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