

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

## APPENDIX H

094 - Waste Reduction							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,090,808	1,624,671	1,983,433	1,847,285	1,895,444	1,945,963	2,038,811
<b>TOTAL OPERATING COSTS</b>	<b>2,090,808</b>	<b>1,624,671</b>	<b>1,983,433</b>	<b>1,847,285</b>	<b>1,895,444</b>	<b>1,945,963</b>	<b>2,038,811</b>
*Percentage Increase over prior year	-2.3%	0.4%	-5.1%	-6.9%	2.6%	2.7%	4.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve	65,000	104,226	70,000	70,000	70,000	70,000	70,000
<b>TOTAL TRANSFERS</b>	<b>72,000</b>	<b>111,226</b>	<b>77,000</b>	<b>77,000</b>	<b>77,000</b>	<b>77,000</b>	<b>77,000</b>
<b>TOTAL COSTS</b>	<b>2,162,808</b>	<b>1,735,897</b>	<b>2,060,433</b>	<b>1,924,285</b>	<b>1,972,444</b>	<b>2,022,963</b>	<b>2,115,811</b>
*Percentage Increase over prior year	-1.1%	4.3%	-4.7%	-6.6%	2.5%	2.6%	4.6%
<u>Projects</u>							
Costs	75,000	74,950	60,000	40,000	90,000	-	-
Funding (excl tax req)	(75,000)	(74,950)	(60,000)	(40,000)	(90,000)	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>2,237,808</b>	<b>1,810,847</b>	<b>2,120,433</b>	<b>1,964,285</b>	<b>2,062,444</b>	<b>2,022,963</b>	<b>2,115,811</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,387,990)	(985,550)	(1,298,416)	(1,514,637)	(1,665,285)	(1,721,475)	(1,819,401)
Administration Overhead Recovery	315,716	315,716	320,349	336,366	353,185	370,844	389,386
Other	(1,042,000)	(1,017,529)	(1,037,000)	(693,000)	(602,000)	(612,000)	(622,000)
<b>TOTAL REVENUE</b>	<b>(2,114,274)</b>	<b>(1,687,363)</b>	<b>(2,015,067)</b>	<b>(1,871,270)</b>	<b>(1,914,100)</b>	<b>(1,962,631)</b>	<b>(2,052,015)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(75,000)	(74,950)	(60,000)	(40,000)	(90,000)	-	-
TAX REQ - PARCEL TAX	(48,534)	(48,534)	(45,366)	(53,015)	(58,344)	(60,332)	(63,796)
<b>TOTAL REQUISITION</b>	<b>(48,534)</b>	<b>(48,534)</b>	<b>(45,366)</b>	<b>(53,015)</b>	<b>(58,344)</b>	<b>(60,332)</b>	<b>(63,796)</b>
*Percentage increase over prior year Requisition	-8.2%	-8.2%	-6.5%	16.9%	10.1%	3.4%	5.7%
<b>TOTAL FUNDING</b>	<b>(2,237,808)</b>	<b>(1,810,847)</b>	<b>(2,120,433)</b>	<b>(1,964,285)</b>	<b>(2,062,444)</b>	<b>(2,022,963)</b>	<b>(2,115,811)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4005 - Capital Projects	5,150	-	-	-	-	-	-
4008 - Curbside Organics	450,000	-	6,450,000	-	-	-	-
4009 -Curbside Waste Reduction	600,000	-	600,000	-	-	-	-
9528 - Vehicle Renewal Unit 2939	62,000	-	58,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>1,117,150</b>	<b>-</b>	<b>7,108,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(49,150)	-	(58,000)	-	-	-	-
Other Grants	(1,050,000)	-	(7,050,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(1,117,150)</b>	<b>-</b>	<b>(7,108,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	-	-	-	-	-	-

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**APPENDIX H**

094 - Waste Reduction							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	41,139	41,139	50,373	884	7,911	15,148	22,602
Uses (transfer from)	(49,150)	-	(58,000)	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	309	2,234	1,511	27	237	454	678
<b>Ending Balance</b>	<b>(702)</b>	<b>50,373</b>	<b>884</b>	<b>7,911</b>	<b>15,148</b>	<b>22,602</b>	<b>30,281</b>
OPERATING RESERVE							
Beginning Balance	229,389	229,389	271,119	289,252	327,930	317,768	397,301
Uses (transfer from)	(75,000)	(74,950)	(60,000)	(40,000)	(90,000)	-	-
Funding (transfer to)	65,000	104,226	70,000	70,000	70,000	70,000	70,000
Interest	1,720	12,454	8,134	8,678	9,838	9,533	11,919
<b>Ending Balance</b>	<b>221,109</b>	<b>271,119</b>	<b>289,252</b>	<b>327,930</b>	<b>317,768</b>	<b>397,301</b>	<b>479,220</b>
NOTES							
<u>OPERATING:</u> 1. Inflationary wage adjustments (\$85K) 2. Expansion of the Wildsafe education program (\$60K) 3. Reduced focus on organics specific marketing (\$80K) 4. Discontinuance of the composter subsidy program (\$35K) 5. Discontinuance of the recycling communicaiton program (\$46K) 6. Discontinuance of the commercial recycling education programs (\$10K) 7. Discontinuance of additional contracted staff at the Westside & Glenmore Recycle BC depots (\$25K) 8. Reduction in the AI program for contamination reduction in recycling (\$50K). Now an operating project and funded from operating reserves 9. Expected increases in freight/postage costs (\$5K) 10. Increase in book recycling program costs (\$10K)							
<u>CAPITAL:</u> 4008 - Organics collection - project costs included in the financial plan, but only spent if approved by municipalities.							