



**City of West Kelowna 2020 - 2024 Financial Plan
General Revenue Fund - Expenses Schedule "B2"**

General Fund - Operating Expenses	Final 2019	Forecast 2020	Forecast 2021	Forecast 2022	Forecast 2023	Forecast 2024
General Government Services						
Legislative Services	349,714	379,458	385,150	390,927	396,791	402,743
Administration	328,254	378,712	384,393	390,159	396,011	401,952
Grants in Aid cash	122,150	122,150	123,982	125,842	127,730	129,646
Grants in Aid non Cash	310,314	310,314	314,969	319,693	324,489	329,356
Library Grant	1,529,052	1,600,118	1,624,120	1,648,482	1,673,209	1,698,307
Financial Administration	1,467,380	1,542,186	1,565,319	1,588,799	1,612,631	1,636,820
Corporate Services	941,649	780,495	792,202	804,086	884,147	828,389
Corporate Initiatives&Communications		511,900				
Human Resources	982,238	895,247	908,676	922,306	936,141	950,183
Information Services	1,870,573	2,063,512	2,094,465	2,125,882	2,157,770	2,190,137
Protective Services						
R.C.M.P.	5,880,445	6,002,554	6,177,092	6,269,749	6,363,796	6,459,253
Fire	9,514,843	10,336,748	10,483,399	10,703,965	10,929,632	11,160,522
Transportation Services						
Roads & Maintenance	3,902,722	4,001,856	4,061,884	4,122,812	4,184,655	4,247,424
Street Lighting	394,137	442,059	448,690	455,420	462,252	469,185
Traffic Control Equipment	37,095	45,951	46,640	47,340	48,050	48,771
Bylaw	660,262	741,175	752,292	763,577	775,030	786,656
Transit System	2,373,266	2,509,552	2,588,681	2,627,511	2,666,924	2,706,928
Solid Waste and Recycling Services	3,190,530	2,505,438	2,544,244	2,581,883	2,620,086	2,658,862
Storm Sewer Utility	350,500	348,998	354,233	359,547	364,940	370,414
Cemetery	186,525	160,569	162,025	163,502	165,002	166,525
Environmental Development Services						
Planning	2,180,841	1,425,969	1,447,359	1,469,069	1,491,105	1,513,472
Building & License	1,283,141	1,282,574	1,301,812	1,321,340	1,341,160	1,361,277
Design & Engineering	559,912	866,495	879,492	892,685	906,075	919,666
Development Engineering		620,188	629,491	638,933	648,516	658,244
Tourism & Economic Development	325,169	339,948	344,950	344,527	355,280	354,910
Recreation & Cultural Services						
Recreation	1,399,145	1,534,277	1,556,893	1,579,849	1,603,149	1,626,798
Facilities	3,381,360	3,635,385	3,725,312	3,781,192	3,837,910	3,895,479
Parks	2,710,873	3,068,308	3,114,332	3,161,047	3,208,463	3,256,590
Museum	108,000	104,500	106,068	107,659	109,273	110,912
Property Tax Exemption Offset	206,099	206,099	209,190	212,328	215,513	218,745
Financial Services Interest	24,056	24,056	24,416	24,783	25,154	25,532
Interest & Principal - Municipal Debt	862,287	643,374	643,374	643,374	643,374	643,374
Transfer to Reserves:						
Capital Infrastructure - New	3,719,664	4,217,342	4,263,120	4,849,200	5,334,119	5,334,119
Capital Infrastructure - Renewal	111,716	213,781	66,523	69,384	61,234	63,744
Equipment Replacement	600,000	660,000	1,460,000	1,760,000	1,760,000	2,060,000
Storm Sewer	-	-	-	-	-	-
Future Expenditures	702,800	450,000	525,049	763,358	1,108,276	1,219,103
Accumulated Surplus	-	-	-	-	-	-
Gas Tax (Community Works)	1,420,117	1,420,117	1,420,117	1,420,117	1,420,117	1,420,117
Property Acquisition Reserve	700,000	700,000	700,000	700,000	700,000	700,000
Recreation	106,554	107,116	219,540	269,540	269,540	269,540
Available for supplemental requests 2018	-	-	-	-	-	-
Available for supplemental requests 2019						
Available for supplemental requests 2019	139,614	141,708	143,834	145,991	148,181	150,404
Available for supplemental requests 2020		77,330	78,490	79,667	80,862	82,075
Available for supplemental requests 2021		-	209,787	212,934	216,128	219,370
Available for supplemental requests 2022		-	-	171,564	174,138	176,750
Available for supplemental requests 2023		-	-	-	596,658	605,608
Available for supplemental requests 2024		-	-	-	-	1,094,802
Available for supplemental requests 2025		-	-	-	-	-
Available for supplemental requests 2026		-	-	-	-	-
Available for supplemental requests 2027		-	-	-	-	-
Available for supplemental requests 2028		-	-	-	-	-
Available for supplemental requests 2029		-	-	-	-	-
Total Operating Expenditures	54,932,997	57,417,559	58,881,606	61,030,021	63,343,511	65,622,704
Capital Expenditures	7,241,064	15,642,931	29,941,326	20,114,014	21,258,787	6,513,512
Transfers to Other Governments	21,866,002	21,930,300	22,263,641	22,584,380	22,909,797	23,253,443
TOTAL GENERAL EXPENDITURES	\$ 84,040,063	\$ 94,990,790	\$ 111,086,573	\$ 103,728,415	\$ 107,512,095	\$ 95,389,660