REGIONAL DISTRICT OF CENTRAL OKANAGAN 2021 - 2025 Five Year Program Budget Projections

Program: 092 -- SWM: Westside Waste Disposal & Recycling Centre

Department: Engineering Services (Solid Waste Management)

General Revenue Fund Budgets

]	2022	l	2023]	2024		2025	
	2021		Projected		Projected		Projected		Projected	
	Budget		Budget		Budget		Budget		Budget	
Revenue:		1								
Tipping Fees, Sundry Sales	(532,000)		(532,000)		(532,000)		(532,000)		(532,000)	
Services - Peachland	(94,720)		(98,826)		(101,820)		(104,873)		(107,987)	
Services - West Kelowna	(471,445)		(491,883)		(506,782)		(521,979)		(537,480)	
Parcel Tax	(114,950)		(119,933)		(123,566)		(127,271)		(131,051)	
Previous Year's Surplus/Deficit	(160,486)	b	0		0		0		0	
Engineering Admin OH	42,651		41,760		42,595		43,447		44,316	
Administration OH	172,849		169,237		172,622		176,074		179,596	
Services - WFN	(147,885)		(154,296)		(158,970)		(163,737)		(168,599)	
Total Revenue	(1,305,986)		(1,185,941)		(1,207,920)		(1,230,339)		(1,253,205)	
Expenses: Operations Transfer to cc 093 - Landfill Transfer to Capital Facility Reserve Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	1,122,394 22,000 65,000 96,592 1,305,986	c d e bd	1,098,942 22,000 65,000 0 1,185,942	f e	1,120,921 22,000 65,000 0 1,207,921	е	1,143,339 22,000 65,000 0 1,230,339	е	1,166,206 22,000 65,000 0 1,253,206	;
FIE'S	2.245	l	2.245		2.245	j	2.245		2.245	
Parcel Tax	(114,950)	•	(119,933)	l l	(123,566)		(127,271)		(131,051)	

General Capital Fund Budgets

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Revenue Transfer From Cap Fac Reserves Total Revenue	(11,330) (11,330)	(62,480) (62,480)	(11,845) (11,845)	(12,360) (12,360)	(91,156) (91,156)
Expenses Improvements Facility Improvements Total Expenses	11,330 0 11,330	11,330 51,150 62,480	11,845 0 11,845	12,360 0 12,360	12,876 78,280 91,156
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E Capital Facilities Reserve Bal.at Y/E	(3,783) (196,268) e	(3,821) (200,126) e	(3,860) (255,163) e	(3,898) (310,231) e	(3,937) (286,266) e
Operating Reserve Bal at Y/E	(141,279) bd	(142,692)	(144,119)	(145,560)	(147,016)

Notes

- a. This is part of the overall SWM service, and in particular, the landfill site. Costs are split out into the various cost centre for tracking and billing purposes.
- b. Surplus primarily due to increased Tipping fee revenue and sundry sales. Under expenditures for contract services \$18.7k, security services \$12.3k, hauling charges \$9.7k, equipment repairs & mtce \$8k, software & licenses \$5k, and various line items also contributed to the surplus. Collection fees, garbage tipping fees and yard waste fees were higher than anticipated. Transfer surplus to Operating Reserve.
- c. Increases: Insurance \$0.9k, Collection Fees \$9k, Site Mtce \$1.5k, Safety Supplies \$0.5k, Legal \$10k, Garbage Tipping Fees \$7.2k, Hauling Charges \$7.5k, Vehicle Ops \$45k for trailer repairs.
 Decreases: Payroll \$18.5k (decrease FTE by 0.375), Travel \$2k, Ozone Emission Control \$1.5k, Equip Rep & Mtce \$7.5k, Contract Services \$5k, Security Services \$5k.
- d. Based on updated Landfill Closure Plan, it has been determined that closure reserves are likely too low. Continue to transfer \$22k to landfill closure. The affected participants are included in this cost centre and as per note a, are being billed via this cost centre. If additional funds are required, transfers could also be made from the operating reserves.
- e. Reserve transfers to fund facility improvements and \$300k in trailers in 2026.
- f. Remove \$45k trailer repairs.

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